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Rule of law victim
of Palestinian
conflict, Page 3

Austria	5022	Indonesia	Rs3100
Bahrain	Dir450	Iraq	Rs50
Belgium	22	Israel	Rs750
Canada	CS1.00	Japan	Y120
Cyprus	500	Korea	Rs125
Denmark	Dkr4.00	Jordan	Fls.500
Egypt	ESL2.25	Sweden	Sk9.00
Finland	Ft125.00	Sri Lanka	Rs12.20
France	Fr14.50	Tunisia	Dir3.20
Germany	DM2.20	Morocco	Dir6.00
Greece	Dr10	Turkey	L500
Hong Kong	Hk\$32	USA	US6.50
Iraq	Dir10.00	Yemen	Rs10.00

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World News

Soviet ban on protests spreads to Georgia

Authorities in the Soviet Transcaucasian republic of Georgia banned spontaneous demonstrations with rules similar to those adopted last week in neighboring Azerbaijan and Armenia, hit by ethnic unrest.

Demonstrators breaking the new rules could face up to three years' imprisonment or a fine of up to \$600 roubles (\$300). Strike continues in Nagorno-Kara, Page 2; Armenian conflict puts Gorbachev to the test, Page 22

Dole backs Bush as he quits race

Senator Robert Dole quit the Republican Presidential race with an appeal to his party to return behind Vice President George Bush, Page 22

Panama seeks aid

Panamanian ministers at a meeting in Caracas, Venezuela, appealed to 25 Latin American countries for food and economic aid and assistance to begin printing Panama's own currency, Page 4

N-pact optimism

Warsaw Pact foreign ministers, beginning a two-day meeting in Sofia, were cautiously optimistic that a treaty on long-range nuclear missiles would be ready to sign for the Reagan-Gorbachev summit in May, Page 2.

Iranian missile attack

Iran said it fired two missiles at an Iraqi border city to avenge Iraqi air strikes, while both sides reported civilian casualties in the so-called war of the cities. Iran also said it would soon be able to produce enough of its own missiles to fire up to 20 a day at Baghdad.

Justice minister quits

Venezuelan Justice Minister Jose Manzo Gonzales resigned following weeks of public controversy and amid allegations that he operated a secret police force answerable only to him, Page 4

Mururoa 'at risk'

Australians said France's decision to move its South Pacific nuclear test site from Mururoa atoll to a nearby island was an admission that the atoll was at risk of breaking up, Page 3

Jayewardene 'immune'

A Sri Lankan court refused to hear a 100m rupee (\$3m) defamation suit against President Junius Jayewardene, saying the president was constitutionally immune from any law suit. The petition was filed by opposition leader Anura Bandaranaike.

Cypriot conflict

Police in London broke up clashes between Greek and Turkish Cypriots before a conference attended by Turkish Cypriot leader Rauf Denktash. Athens aims for Aegean stand-down, Page 2

Taiwan demo clash

Eight riot policemen were injured in Taipei in a clash with demonstrators demanding full elections to Taiwan's parliament.

Colombia drug scandal

Colombia's Attorney-General resigned following reports that his brother was linked to the Medellin cocaine cartel, Page 4

Botswana demand

Botswana demanded an apology and compensation from South Africa for a raid on its capital in which four people died.

London skyscraper plan

A Canadian developer unveiled plans for a £30m to £40m (US\$40m to \$72m) project, including the construction of Britain's tallest skyscraper, on Canary Wharf in the once-decaying docks of London. Picture, Page 22; Report, Page 8

Business Summary

Sterling rises as \$ recovers in Far East

STERLING rose sharply on foreign exchange markets after a mild recovery in the dollar following intervention by the Bank of Japan in Tokyo and supportive comments from Japanese finance companies.

The pound put on two pence and more than a cent in active trading with most gains occurring earlier in the day in Far East markets.

Mr Pilkington, the South African Foreign Minister, denied that his country was in any way involved in the murder. He said

he government "could not be held responsible" for the killing and suggested it was the result of a power struggle within the ANC.

At ANC headquarters in the Zambian capital, Lusaka, where Miss September worked before taking up her post in Paris in 1983, ANC spokesman Mr Tom Sabina described the killing as "aกรรม" (South African Defence Minister) Magnus Malan's threat that the ANC can be hit anywhere."

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if it is proved that the Paris killing is the work of South African agents.

The ANC believes that South African agents are increasingly active in Europe, responsible for the burglary of ANC offices and homes of anti-apartheid activists, and monitoring the movements of the organisation's officials and sympathisers. But there have been no accusations.

The ANC has been banned in South Africa since 1969 and the organisation's senior officials in southern African states have long been targets of Pretoria.

In the UK, three men were accused last year of plotting to kidnap senior ANC members in

London, but the charges were later dropped. In March 1982, a bomb blast at the ANC's London office injured one official.

Recently, a shot was fired at the ANC representative in Brussels and last weekend, police defused a bomb outside its office there.

Mr Sabina's allegations came amid growing tensions on the South African border with Botswana and Zimbabwe. Pretoria said yesterday that four suspected ANC guerrillas had been killed by security forces near the northern border with Zimbabwe.

On Monday, South African troops crossed into Botswana and

Continued on Page 22



Dulcie September

Guinness did breach Takeover Code, rules High Court

By Raymond Hughes
and Clive Harris

GUINNESS, the brewing and spirits group, faces having to pay £100m (US\$180m) to former shareholders of Distillers after the High Court yesterday refused to overturn a ruling that Guinness had broken the Takeover Code.

The Takeover Panel, the City of London mergers watchdog, had said the group broke the code because of its involvement in a concert party purchase of 10.6m Distillers shares in April 1986, near the close of the £2.7bn battle between Guinness and Argyll Group for the Scottish drinks company. The price paid was substantially higher than the cash alternative in Guinness's offer.

Three High Court judges rejected Guinness's claim that the panel acted unfairly and unlawfully in the way in which it reached its decision. The case did not involve the merits of the decision itself.

Guinness is to consider appealing. The panel will wait until after any appeal before considering the financial consequences of its decision.

Guinness had sought judicial review of the panel's decision, complaining that it had been reached on inadequate evidence.

Lord Justice Watkins said that Guinness could not be criticised for seeking judicial review.

"I think the new board of Guinness is deserving of sympathy in its endeavours to deal with an awful inheritance in the interests of the future of Guinness, its shareholders and anyone who may claim to be adversely affected financially by the manner in which Guinness took over Distillers."

"The vast implications of the additional burden which will be cast upon it by the decision of the panel, if it is not set aside, seem to the directors to be just about the last straw."

However, the judge said, Guinness had not been denied its right to fair treatment and there had been no procedural impropriety in the way the panel dealt with the matter.

Although the court's ruling was based on narrow procedural grounds, it was interpreted yesterday in the City as giving an important boost not only to the largely voluntary system of policing UK mergers but also to the status of the panel itself.

Since Mr Robert Alexander became chairman last summer, the panel has taken a more publicly activist approach in enforcing the Takeover Code.

The report's details will spark off more controversy, given that - as one EC diplomat pointed out - economists are still arguing today about the economic impact of the EC's creation 31 years ago.

The full version of the study is due to be published in a month.

Gilded vision of 1982, Page 2

Details and background, Page 10

ANC accuses S Africa of Paris murder

THE AFRICAN National Congress (ANC) yesterday blamed South Africa for the death of its Paris representative, and yesterday morning at the door of her office, late Michael Holman in London, and Victor Mallet in

his government "could not be held responsible" for the killing and suggested it was the result of a power struggle within the ANC.

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Continued on Page 22

Single market 'could save EC states \$244bn'

BY DAVID BUCHAN AND WILLIAM DAWKING IN BRUSSELS

THE 12 European Community member states could be about £200m (£340m) a year richer by the late 1990s if they agreed to bring down the trade and economic barriers between them.

This is the main conclusion of a two-year study whose key findings the EC Commission released yesterday, in support of its ambitious campaign to create a single European market by 1992.

The report claims that removal of internal EC frontier delays and costs, opening of public markets to competition, ending technical trade barriers, integration of financial markets, and the stimulus to companies to compete with each other Community-wide, could, taken together, increase EC gross domestic product by at least 4.5 per cent.

The move could also cut average consumer prices 5 per cent and create 1.8m new jobs.

The creation of a single EC market could also reduce public financing deficits by an average 2.5 per cent of Community GDP and improve the EC's external trade balance by about 1 per cent of GDP, the report claims.

Mr Jacques Delors, the EC Commission president, said the possible benefits laid out in the report were "not a gift like a Christmas present nor an Easter egg," but "a potential" for the 12 Rover board.

During parallel statements in both chambers of the British Parliament, Lord Young, the Trade and Industry Secretary, and Mr Kenneth Clarke, the industry Minister, argued that in the hands of BAE, Rover Group would have the best available chance of developing its independent role in the vehicle industry.

The announcement was welcomed by Tory MPs though critics

Continued on Page 22

UK plans £150m aid to speed Rover sale

BY KEVIN DOME AND PETER RIDDELL IN LONDON

THE UK Government has reached conditional agreement with British Aerospace under which it will take over Rover Group, the state-owned automotive concern, for £150m (US\$260m), only hours after Corning Glass Works increased its bid for the medical laboratory testing group to \$200m in fresh state aid.

The unexpectedly generous terms of the Government sell-out met sharp criticism from opposition Labour leaders in Parliament and prompted a \$60m jump in the Rover share price which closed in London at £1.42.

The deal is still subject to approval by the European Commission, which yesterday launched an investigation into this new franchise of state aid to Rover Group, which has already received £2.85m in equity from the state since 1977.

The deal must also be approved by an extraordinary meeting of BAE shareholders, which will be called once the Government has the go-ahead from Brussels.

Under the terms of the take-over:

• the Government will make a

eventuality of a Rover Group

will be eliminated.

• BAE has undertaken not to "relinquish control" of either Austin Rover or Land Rover

within five years and would be subject to financial penalties of up to £250m if it failed to comply.

• On completion of the takeover, the Government stake, BAE will seek to acquire the outstanding shares in Rover Group of 220m.

• the 20.6 per cent state stake in Rover Group will be sold to RAE for £150m. RAE will pay 2.7p per share for the Government's 5.5m shares. On the stock market, Rover Group shares - the outstanding 0.2 per cent of equity - still finished lower yesterday, closing down 10p at 55p.

• Rover Group's carry-forward trading tax losses which can be offset against any future Rover Group profits will be reduced from £1.5m to £500m.

• The effective state guarantee of Rover Group bank debts, trade creditors and other obligations, currently totalling £1.6bn, which

EUROPEAN NEWS

Barre seeks to revive his flagging fortunes

BY IAN DAVIDSON IN PARIS

MR RAYMOND BARRE, until recently the leading right-wing candidate in the French presidential elections, yesterday made a new effort to revitalise a campaign which is being increasingly undermined by his decline in the opinion polls and ill-disguised bickering between his ostensible supporters.

Describing the campaign as having reached a "decisive phase" with the entry of Mr François Mitterrand, Mr Barre told a news conference in Paris that he was the only candidate with the "clarity and the credibility" to be able to confront the "equivocation" of Mr Mitterrand.

Mr Barre warned, as he has done many times before, that France faces serious problems - the inadequacy of its education system, its long-term unemployment, its weakness in research, its external payments balance, its excessive consumption and the decline in its savings rate.

"The French have already experienced Mr Mitterrand's socialism between 1981 and 1986," he said. "Will they let themselves be taken in again tomorrow just because the Socialist candidate, draped in his presidential dignity, brandishes a kind of political and social scarecrow designed to regroup behind him motley banners, the largest number of electors?"

Mr Barre presented a five-part "Project for France", designed to create "a strong France in a powerful Europe" which would, he said, have a common diplomacy,

Lisbon sets target for state sell-off

BY DIANA SMITH IN LISBON

APPROVAL BY Portugal's Parliament of a bill allowing conversion of state-run enterprises to publicly-listed companies with majority state capital brings the slow process of privatisation closer.

Once the regulations are published in the official gazette, Mr António Cavaco Silva's Social Democratic Government will begin turning selected enterprises into companies where the state holds 51 per cent. The remaining 49 per cent will be offered for sale.

Partial privatisation is a stopgap until revision of the 1976 constitution which bars denationalisation of the public sector created in the 1975 left-wing revolution, when 53 per cent of fixed capital formation fell into the public net.

Former majority shareholders of abruptly-nationalised enterprises are still waiting for proper compensation beyond 28-year bonds, worth less than a tenth of their seized assets, granted in 1980. Many threaten to go to international courts if the Government does not give them a fair deal before reprivatisation begins in earnest.

Meanwhile, Mr Miguel Cadilhe, the Finance Minister, has announced a seven-month reprivatisation timetable, viewed sceptically by market operators because of the extreme slowness of local bureaucrats. He says that a month after rules of conversion of public enterprises to PLCs are published, a commission will be set up to supervise public offers or capital increases and the first company to be reprivatised will be named.

A month later, a tender will go out for auditors for the candidates for reprivatisation. A month after that, the chosen auditors will be hired.

Canals and skiers take W German flood blame

BY DAVID GOODHART IN BONN

THE IDEA of the mighty, life-giving Rhine overflowing its banks and engulfing all around it is a recurring theme in German mythology - but it's not meant actually to happen.

Or rather it's not meant to happen so often. For had though the current flooding of the Rhine has been it - at least so far - no worse than the flood of 1983 which partly submerged the centre of Cologne. This time round the water level has crept higher, but has not yet beaten the even higher flood barriers.

The south of Germany, where the Danube has broken its banks, has not been so lucky. But how can a country famed for its structural engineering skills appear so helpless in the face of floods? After weeks of heavy rain they have scarcely come as a surprise.

The answer, according to the Frankfurter Allgemeine and various Green politicians, is a perfect ecological parable. The encasement in concrete or "canalisation" of large stretches of the banks of the Danube, over the past few years, has prevented the river unloading its swollen load in the natural way, through its banks. That has made the flood-



Barre bickering supporters

party's abuse of power after its election in 1981.

However, Republican Party leaders, ostensibly committed to support Mr Barre, have started openly distancing themselves. Mr Alain Madelin, the Industry Minister, and Mr Gerard Longuet, the Minister of Posts, have both blamed Mr Barre for criticising Mr Chirac and for his indirect attacks on "l'Etat-RP". "All these attacks," said Mr Longuet, "simply give weapons to Mr Mitterrand."

Meanwhile, Mr Jean-Marie Le Pen, leader of the extreme right-wing National Front Party, yesterday handed over to the Constitutional Council the 500 signatures required to enable him to stand in the election. Sources close to the Elysée claim that Mr Le Pen's real rating in the polls is higher than the published figures - perhaps 13-14 per cent, rather than 11-12. Mr Le Pen has claimed even more than that.

Socialist allegations that negotiations have already taken place between Mr Le Pen and Mr Chirac, have been denied outright by Mr Le Pen's headquarters.

Athens aims for Aegean stand-down

By Andriana Ierodimou in Athens

A HALT in all military air and naval activity in the Aegean until an agreement can be reached on rules of conduct is to be sought by Athens in the first round of Greek-Turkish talks on bilateral problems, which start in Athens today.

The talks are the product of an agreement to settle differences peacefully struck by the prime ministers of Greece and Turkey in two recent successive summit meetings, the first in Davos at the end of January and the second in Brussels in early March.

This week's talks, expected to last two to three days, will be devoted to the thorny issue of military exercises in Aegean international airspace and international waters.

One of the main sources of friction in Greek-Turkish relations since the 1974 Cyprus crisis, which brought the two countries close to war, has been the entry of Turkish aircraft into Greece's 10-mile air zone in the course of exercises in isolated formations.

The Turkish position is that a 10-mile air zone limit is incompatible with Greece's present six-mile territorial water limits. Ankara also questions the extension of Greek air control responsibility over the Aegean to close to the Turkish coast.

The Greek position is that Turkey recognises the 10-mile air boundary up until 1974, in that case Athens has the right under international law to extend its territorial water to 12 miles, and that air control responsibility is defined by international arrangements to which Turkey is a signatory.

Inflation rose sharply in February by 14 per cent against 0.3 per cent in January; the year-on-year rate went up to 9.5 per cent against 9.4 per cent in December.

Soviet industrial showcase awaits age of perestroika

By LESLIE COLLYN IN MOSCOW

AT THE Soviet Union's industrial and agricultural showcase, the vast Exhibition of Economic Achievements in Moscow, glassnost (openness) and the economic reforms of Mr Mikhail Gorbachev are conspicuous by their absence.

The exhibition grounds, built under the late Josef Stalin, are visited by 11.5m Soviet citizens a year. A tour recently, however, revealed virtually none of the critical spirit of perestroika, which is to transform the ailing Soviet economy.

Inside the Electricity Ministry's large pavilion, a model of a graphite-cooled nuclear power station in Smolensk - of the Chernobyl type, a technician cheerfully explained, via a model of the world's largest lignite-powered electricity plant at Elbita for visitors' attention. Elbita was recently attacked by a Soviet scientist for inflicting "great material damage" in its first five years of operation.

Nonetheless, he was also at a loss to explain why so little has been done about it. Perhaps if the water laps up the steps of the Bundestag - the West German parliament currently sitting on the edge of the Rhine in Bonn - some more will be done.

The slogan plastered on the walls of the pavilion, however, proclaimed ambitious goals in electric power output for the year

William Dawkins on Commission decisions affecting two EC motor groups

Rover on amber as Renault gets green light

THE European Commission yesterday gave the go-ahead for Renault, the French state-owned carmaker, to receive one of the largest government subsidies ever approved for the EC motor industry and launched an inquiry into UK government plans to write off the debts of Rover, the publicly owned car group.

Renault will be allowed to receive FF120m (£1.5m) in state aid by 1990 so long as the Government sticks to its plan to change the company's status from a state or guaranteed state group, into a public company subject to normal commercial law. The change in status must take place this year, otherwise the Commission will block the aid.

The decision, the result of a two-year Commission inquiry, comes just before the French presidential elections. It could embarrass the Socialist and Communist parties, which to differing degrees have opposed the decision to end Renault's privileged status.

It is also comes as a surprise from a Commission which normally takes a tough line on state subsidies likely to distort free competition, an important issue in the run-up to the 1992 target date

The British subsidiary of Tenneco, the US car equipment and energy group, has been ordered by the European Commission to repay French government aid for its 1982 purchase of International Harvester, France, Reuter reports from Brussels.

The Commission said the aid, comprising a grant of FF47m and a subsidised loan of FF1125m, was judged incompatible with EC law because it affected decisions on the location of investment and site closures. EC member states are not allowed to provide inducements which distort free competition.

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Over the past year, the Brussels

authorities have successfully asked for a reduction in UK government debt write-offs for Leyland Vehicles during its takeover by Daf Trucks of the Netherlands and started an inquiry into the unusually low price Fiat paid for Alfa Romeo in 1986.

Commission officials stressed that the Renault move would have no direct influence on their eventual decision on the UK Government's plan to write off 220m of Rover's debt as a condition of its sale to British Aerospace. Their view on Rover would depend on how much restructuring was involved to help reduce the car industry's overcapacity as well as the competitive effects of the write-off.

Renault's aid was given the green light because it will be used solely to write off enough debt to restore the company, which has lost FF277m over the past three years, from a state of financial collapse to one where its net worth is zero - an essential first step to restoring it to normal commercial law.

"This means that no fresh money will be injected into the company for operational or investment purposes," said the Commission. The aid was a key part of

Renault's FF133.4m restructuring plans, which would make a significant contribution to the resolution of some of the problems of the EC motor industry without provoking undue distortions of competition," said the Brussels decision.

Of the FF120m total, FF1125m has already been paid in capital injections. The FF1125m balance is a debt write-off to be made when the company's *revalue* status is removed. The French Fonds Industrial de Modernisation had also lent another FF1125m at cheap subsidised rates, but Brussels said yesterday that the aid element of the loan must be repaid. It had been used to update Renault's production, thereby conferring an unfair advantage.

Renault's restructuring got under way in the early years of this decade, when, in common with other EC carmakers it was faced with declining demand, overcapacity and a growing battle against cheap Japanese imports. The company has shed 33,000 jobs and cut capacity by 25 per cent since 1984, a performance which satisfied Brussels that the state aid was being used to help restructure, rather than to support price undercutting.

Gilded vision of 1992 for the Community

BY WILLIAM DAWKINS

NOW EC STANDS TO GAIN FROM INTERNAL MARKET

	Ecu bn	% of GDP
Removal of barriers affecting trade	8-8	0.2-0.3 4
Removal of barriers affecting overall production	57-71	2.2-4
Gains from removing barriers (sub-total)	65-80	2.2-2.7
Exploiting economies of scale more fully	61	2.1
Gains from intensified competition reducing business inefficiencies and monopoly profits	46	1.6
Gains from market integration (sub-total)	62-107	2.1-3.7
Total gains at 1986 prices	170-250	4.6-6.2

Source: European Commission

It warns, for instance, that proposals - already partly agreed by member states - for liberalising the movement of capital and allowing financial services providers to practice freely across the EC, increase the risk of exchange rate instability. "This must be countered by increased monetary policy co-operation through a strengthened EMS," the Commission urges; making a plan that is likely to produce gains from a UK Government which remains divided over whether or not to continue outside the EMS.

Another painful internal market side-effect highlighted in the report is the inevitable restructuring to be faced by industries exposed to tougher competition. Here Mr Delors called yesterday on EC governments to stimulate growth to "absorb the shocks which will result from breaking down barriers."

The other perennial risk is that less advanced southern member states could miss out on the economic benefits, a problem partly addressed by the increase in regional spending agreed at the EC's last summit in February. However, the Commission warns again that "assistance will be needed for the Community's disadvantaged and declining regions and labour affected by restructuring."

Industrial price freeze in Poland

By Christopher Bobinski in Warsaw

POLAND is to freeze industrial prices in an attempt to slow inflation, but Mr Jerry Urban, the government spokesman, denied yesterday that a general curb on consumer prices and incomes was planned.

The move comes amid official concern that last month's food and other price rises, which have already pushed up wages, could unleash an uncontrollable inflationary spiral.

The Government has yet to publish figures for the growth in prices in February but economists estimate that nominal wage growth is running ahead of the price indicator.

As managers sought last month to avoid industrial unrest resulting from the price rises, they paid out not only higher wages but also bonus payments. The average pay packet swelled by 54 per cent compared to the previous month.

Savings in February savings as a result climbed to 21.23bn (£2.23bn) compared to 21.85bn in January.

Industrial prices, which are now to be frozen, rose by 2.5 per cent last month compared with January, and by 4.5 per cent over February last year.

A mere 20 out of the 3,300 central government officials who lost their jobs as a result of a reorganisation last autumn went into private business: 1,200 went into state industry, 600 retired and another 500 are still looking for jobs, Mr Urban said yesterday.

continuing forced assimilation of the 1.6m-strong Hungarian minority living there.

The Hungarians reckon that the problems in Armenia now provide them with an opportunity to raise broader aspects of this very sensitive issue, a Western diplomat in Sofia said.

Unexpectedly, the nationalities question is supposed to be on the agenda, although not all the ministers have agreed to this.

Mr Gyula Horn, the Hungarian Foreign Minister, said last week that his country's delegation would be raising the subject in the light of deteriorating relations with Romania over the

Government and employers, there is increasing anxiety inside the union movement that the emphasis has not been echoed elsewhere in Europe.

One official said yesterday that West German unions were worried that more open markets within Europe after 1992 could mean a large outflow of jobs

because workers elsewhere in Europe had been less successful in reducing working time.

From the end of this week 15,000 members of IG Metall will start working a 37.5-hour week following the agreement reached this time last year and which next year will cut working time to 37 hours.

As management sought last month to avoid industrial unrest resulting from the price rises, they paid out not only higher wages but also bonus payments. The average pay packet swelled by 54 per cent compared to the previous month.

Ministers and local councils have now buried their differences and settled on a FF125m (£24m) rescue plan designed to bring the tide back to Mont St Michel's bay.

Mr Pierre Maheigne, minister for public works, has agreed to provide 90 per cent of the money for the project.

It will create a dam at the mouth of the river Couesnon, which will allow nearly 1m cubic metres of sea-water to be collected at each high tide and then released at the ebb, scouring the bay and washing the silt out to sea.

The sea used to do this all by itself, but the construction of a

causeway out to the Benedictine abbey in north west France, 90 years later by the turning into a canal of the nearby river Couesnon, upset the natural equilibrium of the region.

At the same time, local farmers stopped using the silt as fertiliser.

In the space of 30 years, the area of salt marsh in the bay had more than doubled. In another three years, it is estimated, only seven tides in every 100 would reach as far as Mont St Michel itself, where the 13th century cloister is one of the most visited tourist attractions in France outside Paris.

A first step was undertaken in 1983 with the demolition of the Roche Turin dyke, to the east of Mont St Michel, which improved the scouring effect of the river Seine and Saline.

The Couesnon project, however, had run into problems over fears of flooding upstream in the town of Pontorson.

The new plan will involve the construction of a protective barrage in front of the town and of an additional safety channel running alongside the river.

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OVERSEAS NEWS

Malaysian economic recovery 'under way'

By Wong Sutong in Kuala Lumpur

BANK NEGARA, Malaysia's increasingly powerful central bank, said yesterday that the country's economy, which has suffered a recession in recent years, was experiencing a broad-based recovery, with gross domestic product growing by 4.7 per cent last year and a 5.6 per cent growth expected for 1988.

In its annual report the bank said "the fundamentals are in place" for sustained economic growth. It said the Government's biggest problem was to stimulate local private investments. It said foreign investors had seen the Malaysian recovery, and were starting to invest strongly, particularly businessmen from Japan, Taiwan and South Korea.

Malaysian businessmen, however, are still hesitant. Local investment in new fixed capital last year was Ringgit 775m (£164m), or 42 per cent lower than in 1986. Local investors are mainly Chinese, and a lot has to do with their perception of political uncertainties and bureaucratic obstacles that lie in their path.

The bank said that getting local investors to invest required political courage on the part of the Government. It would have to keep public expenditure in check so that government activities did not drive out private enterprise, while a tax system might have to be devised to reward risk-taking and private initiative.

The bank said growth for the Malaysian economy this year was expected to be export-led. Exports are expected to remain buoyant, barring a world recession, although commodity prices are likely to soften a little.

The manufacturing sector is expected to contribute 23.5 per cent to GDP, replacing agriculture as the biggest component in the economy.

Last year, exports rose strongly by 26 per cent to Ringgit 44.5bn, while imports rose by 12.5 per cent to Ringgit 29.5bn. The country had a record current account balance of payments surplus of Ringgit 5.86bn.

Angola spurns talks with rebels

THE ANGOLAN Government has hotly denied suggestions that it is prepared to make a radical change of policy and negotiate with Dr Jonas Savimbi, the leader of the Angolan rebel movement Unita, for an end to the country's 13-year-old civil war. Victor Mallet reports from Luanda.

Controversy arose in Luanda, the Zambian capital, this week when Dr Boutros Boutros Ghali, the visiting Egyptian Minister of State for Foreign Affairs, was reported to have said that Dr Savimbi and President Jose Eduardo dos Santos of Angola had both told him they were prepared to talk to each other in the absence of foreign intervention.

Egypt's embassy promptly denied that he had said any such thing, although the statement deepened the confusion by adding that his words had been misinterpreted.

Philippine rebels held

The Philippine military yesterday captured at least two top officials from the banned Communist Party in the second arrest of leading guerrillas this year. Richard Gourlay reports from Manila. The arrests will further raise the stock of retired Gen Fidel Ramos, Defence Secretary since January. The two officials – Mr Rafael Baylosis and Mr Benjamin De Vera – are both on the executive committee of the Communist Party.

Japanese output up

Japan's continued economic expansion was underlined in industrial production figures for February. Caria Kapoor reports from Tokyo. Seasonally adjusted production increased by 2.3 per cent in February compared to January and 12.5 per cent over the same period in 1987. The advance was due to continued growth in automobile production, auto components and capital plant goods such as presses and rolling mills.

Kabul offers to accept rebel demand for coalition

AFGHAN President Najibullah yesterday offered to implement rebel proposals for a coalition government if the Moslem guerrillas ended their war against the Soviet-backed regime, Reuter reports from Islamabad. "We can implement your proposal for a coalition government," he said in a broadcast on Kabul Radio, monitored in Islamabad.

Demands for a coalition government have been a sticking point at the Geneva talks between Pakistan and the Kabul Government aimed at withdrawal of Soviet troops from Afghanistan.

Israel jeopardises rule of law in its repression of Arab uprising

Andrew Whitley reports from Jerusalem on how Palestinian militants are dealt with

IN THE first casualty of war is truth, the second – especially in the case of a civil uprising, such as that in the Israeli-occupied territories – is the rule of law.

Over the past 10 days, at least a thousand Palestinians have been arrested by the Israeli security forces. Most were taken from their homes in the middle of the night, beaten, and transported blindfold to makeshift detention centres in army bases and requisitioned Arab schools.

With the 650,000 residents of the Gaza Strip incommunicado yesterday, following the cutting of telephone links to Israel, a blanket daytime curfew, there were fears among Palestinians that the army would take the opportunity to launch a fresh series of raids on homes.

About 300 of those arrested in the current roundup have been served with administrative

told, he said, some 3,000 Palestinians were in detention at the time – a figure Israeli human rights activists believe to be, by now, a gross underestimate.

Carrying out unprecedented large sweeps, the army's goals are clear: to take out of circulation for prolonged periods as many potential ringleaders of protests as can be identified. The policy is seen as a more desirable alternative to deportations.

In theory, detainees can only be held for 18 days before being brought before a military court, during which period they are denied access to lawyers and relatives. In practice, the limit is meaningless, as the command can be extended several times.

Most Palestinian prisoners spend several months in jail before their case is heard. When they do appear before the court, Palestinian lawyers, such as Mr

Jonathan Kuttab, a US citizen who helps run a civil rights organisation in Ramallah called Law in the Service of Man, are unanimous that the outcome is near farcical.

In one trial in Nablus last January, a 16-year-old boy accused of throwing stones was persuaded by the judge to plead guilty on his third appearance before the court, even though the prosecution had been unable – twice – to produce witnesses, and the boy had declared his innocence.

Unrest, the army is confident, its new tactics and working,

"We're picking up all the planks boasted an Israeli friend, a reserve officer back from his stint duty in the West Bank.

Among the "local intelligentsia" was the 14-year-old son of a Palestinian friend, in Bethlehem. Tawfiq, a religious boy whose family has always been careful to

shield him from peer-group pressures to get involved in confrontations with the army, was arrested and beaten up after attending a Palm Sunday church service in Bethlehem.

The few who have been released say that after arrest they are routinely subject to sensory deprivation and other abuse in order to force confessions.

Out of 700 unrest-related cases concluded as of March 2, fewer than 20 defendants were acquitted; a remarkably low "failure rate" which Brig Gen Amnon Straus, the military Advocate General of the General Comptroller of the occupied territories,

Obtaining precise information on those being held by the army is almost impossible. A military spokeswoman said last week she was unable to provide any details on detentions or prison facilities.

But the unrest has become so widespread and generalised that

in many West Bank villages almost every teenager is in contact with the army, was arrested and beaten up after attending a Palm Sunday church service in Bethlehem.

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"The blow to the administration I saw them when they got to me wet, covered with blood and bruises, with their hands bound and their eyes blinded. I saw the marks left by blows on their hands, their backs and sometimes on their heads. The soldiers have learnt to mete out blows that leave marks and considerable pain, but which do not do damage," said the doctor, who had just completed his compulsory reserve duty at "Ansar 2", a notorious prison camp in the centre of Gaza City.

though no injuries had resulted from his action, one young Palestinian was sentenced to a four-year term on this charge.

A government-appointed inquiry into the interrogation methods of the Shin Bet, the domestic secret police, last year authorised the use of "a reasonable amount of force".

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Israelis jailed for burying Arabs

TWO Israeli soldiers received jail sentences of four months and five months yesterday for burying alive four Palestinians with a bulldozer in an occupied West Bank village, an army spokesman said. Reuter reports from Tel Aviv.

A military court in Jaffa said the incident in Kaf Sela near Nablus last month "had dishonoured the army and portrayed the state of Israel in a negative light," the Israeli news agency Haifa reported.

The four Palestinians were forced to lie on the ground and troops ordered that a bulldozer cover them with earth. Villagers later dug out the men, two of whom were unconscious.

The court rejected a prosecution offer to halve these sentences in return for the soldiers' admission of guilt.

"Even in difficult situations, it is important to retain one's humanity," Israel radio quoted the court as saying. "They carried out an illegal order. A soldier must be able to differentiate."

A third soldier, Sgt Charlie Denino, who pleaded not guilty, still faces trial.

Chun's brother denies charges

THE brother of former South Korean President Chun Doo-hwan yesterday denied charges that he had stolen millions of dollars in official funds, but prosecutors said they had strong evidence incriminating him, AP writes from Seoul.

One of Mr Chun Kyung-hwan's close associates tried to kill himself while being questioned and arrested, which were issued for five people for alleged involvement in the scandal.

"He keeps denying all charges,

passing the buck to his subordinates, but it would not work. We have enough evidence," Mr Lee Chung-chun, a prosecutor, said.

After 12 hours of questioning, prosecutors gave no indication of whether the younger Chun would be put under arrest. But officials said on Monday it was unlikely he would be released.

Initial findings showed the younger Chun, 46, and other officials had embezzled up to \$1m in funds from the Saemaul (New

Community) development movement, which he headed for seven years, the prosecutors said. They said he is suspected of using the money for various personal projects, land speculation and stock purchases. He could face more than five years in prison.

Prosecutors announced the younger Chun yesterday morning for questioning about allegations that he had abused power to exact cash donations from business men and have the Government divert funds for Saemaul.

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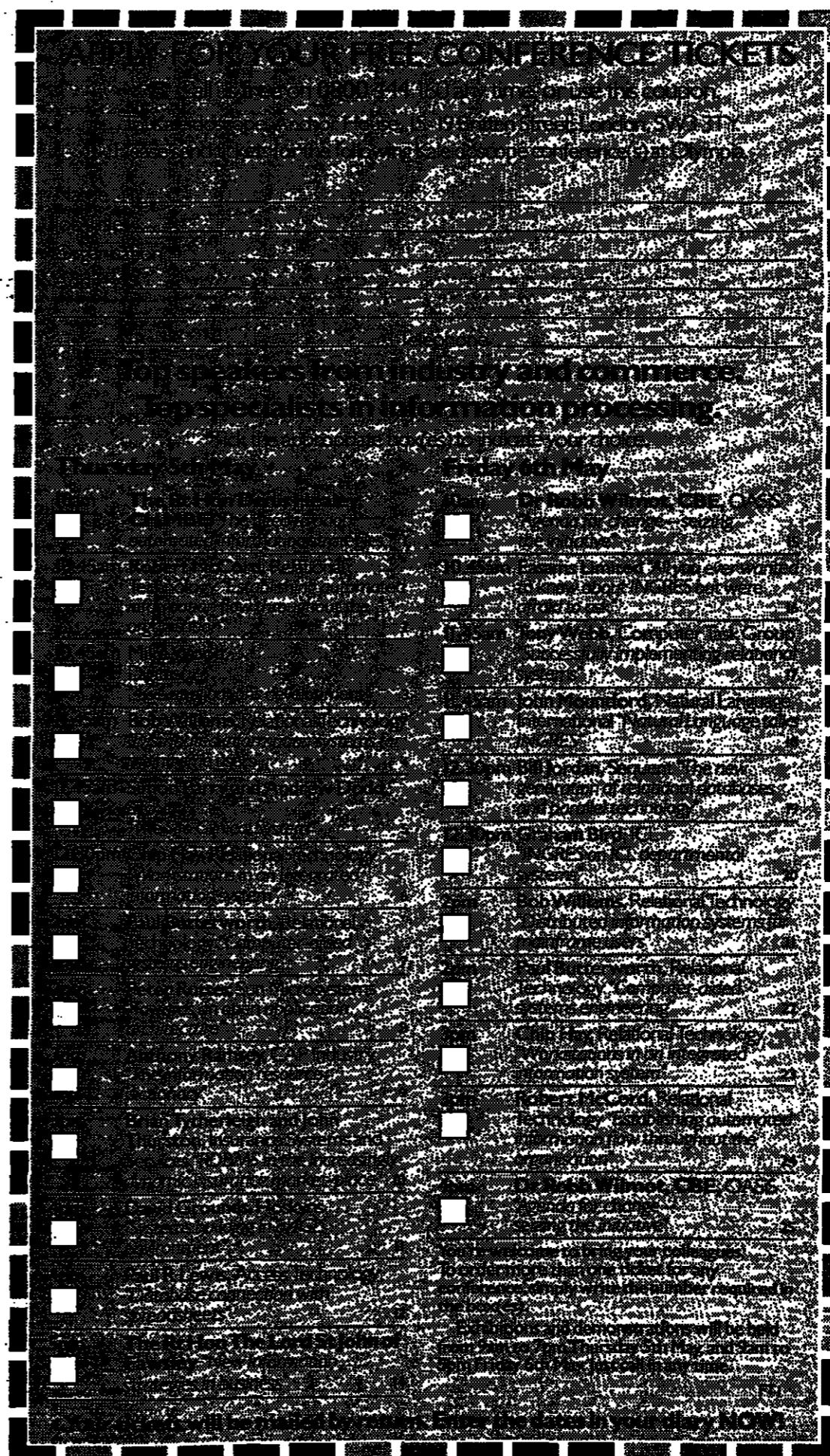
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AMERICAN NEWS

US economic indicators rise 0.9% in February

BY ANTHONY HARRIS IN WASHINGTON

US index of leading indicators rose by 0.9 per cent in February, the Commerce department announced yesterday. Current reports suggest the recovery in the economy, and especially in consumer demand, is being carried further in March. However, the fall in the index in January, previously put at 0.6 per cent, was revised upwards to 1.1 per cent, on information that there was no growth in commercial credit during the month.

The rise in December was revised upwards to 0.4 per cent, bringing the total change over the last three months to 0.2 per cent. The strongest bullish factor in February was the recovery in new building permits. A fall in unemployment claims, the rise in stock market values, sustained money growth and new orders for manufacturers also contrib-

uted to the rise. However, slowing deliveries, a fall in the average hours worked weekly, and in constant-price contracts for plant and equipment all suggested a weaker economy.

There are some signs that the buoyancy of the economy has improved in the current month. The latest measure of consumer confidence from the University of Michigan shows a full recovery to the level ruling just before the stock market crash of October 1987. This index has been recovering steadily over the last three months, but has so far been reflected only in strong car sales.

Currently, however, retail stores are reporting a recovery from the disappointing level of February sales, and there are also indications that the recovery heating in the US economy will be reinforced.

Panama seeks Latin America aid

By The Coone in Panama City

PANAMA'S embattled strongman, General Manuel Antonio Noriega, is seeking political and economic support from other Latin American states for his government.

At an emergency meeting in Caracas, Venezuela, of the Organisation of American States, the Panamanian Foreign and Planning Ministers appealed to 25 Latin American countries for food and economic aid and assistance to begin printing Panama's own currency.

If Panama were to print its own currency, it would signify the most profound economic change in the country's history. Since it was founded in 1903 Panama has used the US dollar.

Gen Noriega appeared to be entrenching his position yesterday with the arrest of over 30 opposition leaders, following attacks on the foreign press and the break-up of an opposition march in Panama City.

Dr Ariss Calderon, the leader of the opposition Christian Democrats said: "It is my impression that the government is trying to make any dialogue impossible."

Li to buy Vancouver site

BY DAVID DODWELL IN HONG KONG

LI KA-SHEUNG, one of Hong Kong's wealthiest businessmen, is understood to have been offered Vancouver's 84-hectare Expo site for C\$300m (\$244m).

Mr Li, who controls the Hong Kong property company Cheung Kong, and Hutchison Whampoa, which has interests ranging from ports and property to telecommunications and oil, is expected to spend a further C\$1bn developing the site into a high-density mixture of offices, homes and shops.

The decision is expected to arouse protests in Vancouver, both from environmentalists alarmed at the site being developed into a "mini-Hong Kong" and from increasingly vocal

opponents of the growing migration from Hong Kong to Canada's west coast.

Mr Li refused to comment yesterday on reports that he had succeeded in his long-contested bid to develop the site. This is understood to be from fear of provoking more antagonism.

It is unclear when the British Columbia government will confirm a decision understood to have been made last week.

There appears to be no dispute that Mr Li's offer for the site is by far the highest. The highest Canadian offer - from BCE Development Corporation - was barely half as much.

Bogota's legal chief quits

BY SARITA KENDALL IN BOGOTA

COLOMBIA'S Attorney General has resigned following reports that his brother is linked to the Medellin cocaine cartel.

Mr Alfredo Gutierrez became Attorney General after his predecessor was murdered by drug traffickers in January. Immediately after his appointment, he made controversial suggestions about negotiating with drug gangs and legalising cocaine.

Four weeks ago, an aircraft stolen from a Bogota military air

base landed on a clandestine air strip after the Colombian Air Force gunnery chase.

The strip was just outside the boundary of a ranch belonging to Pablo Escobar, reputed chief of the cocaine cartel.

The land had been bought from Escobar's associates by Libardo Gutierrez, the Attorney General's brother, and registered only eight days earlier. In his letter of resignation, Alfredo Gutierrez said he deplored his brother's conduct.

It remains unclear if or how Mr Gutierrez will move on the remaining banks and other financial institutions.

It is now able to supply consist-

Garcia backs down on bank takeover

By Barbara Curr in Lima

AFTER five long months of bickering over the nationalisation of Peru's largest private bank, the Banco de Credito, the Peruvian Government finally decided the issue of the bank's ownership. It will now recognise the sale of 51 per cent of the bank's shares to its workers and consider the bank "self-managed" by its employees.

President Alan Garcia announced his intention last July to nationalise ten banks, six finance companies and 17 insurance companies. The move provoked a storm of criticism.

After a long debate in Congress, the law was promulgated in October. But the only institutions seized by the Government were Peru's two largest private banks, the Credito and the Banco Wiese. These were taken over force, with riot police using a small tank and tear gas.

The situation of the Credito was complicated for the Government by the purchase by its employees of 50.25 per cent of its shares to fend off the nationalisation. Since then, the Government has attempted to thwart the sale legally, but President Garcia has now decided to acknowledge the employees' purchase.

The only bank taken over to date by the state is the Wiese, which is challenging the move through the courts. Earlier this week, however, the Minister of Economy and Finance, Mr Gustavo Saberhain, promised to proceed with the nationalisation law.

The ministry has deposited cheques that are reported to cover the remaining shares in the Credito and the Wiese available for nationalisation. Only shares owned by larger shareholders above the law's limit of 40 tax units per person can be expropriated. This would give the state approximately 30 per cent of the Credito and a majority share of the Wiese.

It remains unclear if or how Mr Gutierrez will move on the remaining banks and other financial institutions.

It is now able to supply consist-

Modest Caribbean growth forecast

BY CANUTE JAMES IN KINGSTON

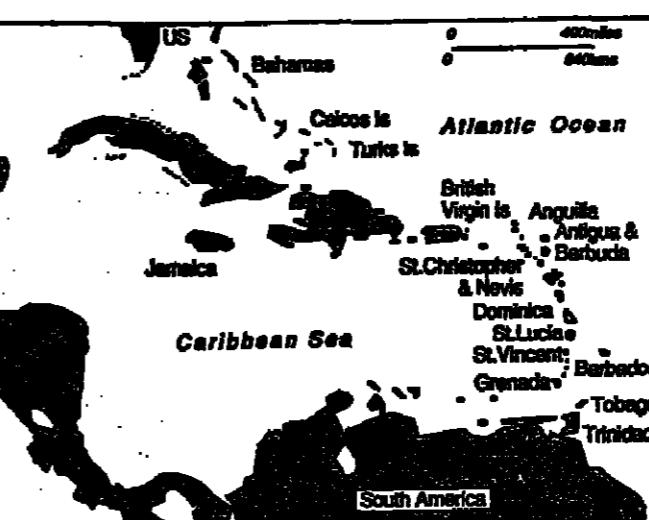
COUNTRIES in the English-speaking Caribbean will achieve modest economic growth this year after growing on average by 3.8 per cent last year, according to a review of regional economies by the Caribbean Development Bank.

The bank, based in Barbados, said last year's growth was the result of expansion of tourism, agriculture and construction. It said this would be higher but for reductions in sugar import quotas by the US.

The CDB finances development projects in 17 English-speaking states, and is supported mainly by the US, UK, Canada, France and multilateral financial institutions.

The highest growth rate last year was 6.7 per cent recorded by Antigua, while Trinidad and Tobago's economy contracted by 2.3 per cent. Other economies achieved rates of about 5 per cent.

The CDB forecast that exports from the region would be hit by higher rates of inflation and slower growth worldwide. It suggested that the region's debt



obligations would force a cut in imports, while efforts would be made to hold on to markets and to find new ones.

The growth in the region's economies was fuelled mainly by expansion of tourism, which grew last year by 10 per cent in terms of volume of visitors, and

by expansion in agriculture and construction.

Sugar production declined by 13 per cent to 566,000 tonnes due to poor weather, increased production costs relative to returns,

the effects of the cut in US sugar import quotas, and general uncertainty over the region's

sugar market prospects, the review noted.

The US government has progressively reduced sugar import quotas, with the latest allocations for this year reflecting a 25 per cent reduction for the Caribbean. Both Jamaica and Guyana, the leading bauxite producers in the group, recorded increases in production, with Jamaica's growing by 12 per cent and Guyana's by 1 per cent.

The bank said, however, that Guyana's production of calcined bauxite increased last year by 7 per cent to reach 526,000 tonnes. Guyana and the People's Republic of China dominate the world market for calcined bauxite.

Petroleum output in Trinidad and Tobago, the leading producer in the group, fell by 6.2 per cent last year, said the CDB. The review said manufacturing experienced a mixed performance, with Trinidad and Tobago's sector expanding by 19 per cent. Inflation rates also varied widely, ranging from 35 per cent in Guyana to 11.4 per cent in Trinidad and Tobago to zero in Grenada.

US Senate to begin debate on bank bill

BY JANET BUSH IN WASHINGTON

THE BILL sponsored by the US Senate Banking Committee, which if passed into law, would substantially reform the 1933 Glass-Steagall Act separating the powers of banks and securities houses, was due to be debated by the full Senate late yesterday afternoon.

Congressional aides at the committee said it was widely expected that the bill would be passed.

They said that if there was no time for a vote yesterday, there was a good chance the bill would be voted on today.

The bill, sponsored by Senator William Proxmire, chairman of the Senate Banking Committee, would allow US banks to underwrite commercial paper, municipal revenue bonds, mortgage-backed securities and securities backed by consumer debt from the day the bill passed into law.

Banks would also be empowered to underwrite corporate debt issues and mutual funds from six months after enactment.

After a tough negotiating session at the committee stage, a compromise was reached on underwriting corporate equities, regarded as possibly the most profitable business area.

The bill would require Congress to vote on whether to give banks access to this business in 1989.

In a busy week for the Senate Banking Committee, Senator Proxmire is expected tomorrow to unveil the details of a bill which would set up an inter-agency committee to regulate financial markets.

Hearings are scheduled to start tomorrow morning at which the heads of the three regulators will give their views on the bill.

Congressional aides described the scope of the bill as "modest."

However, it is clearly designed to galvanise the various efforts to analyse the October share market collapse and analyses of possible legislation in response to the many independent and government reviews of October's events.

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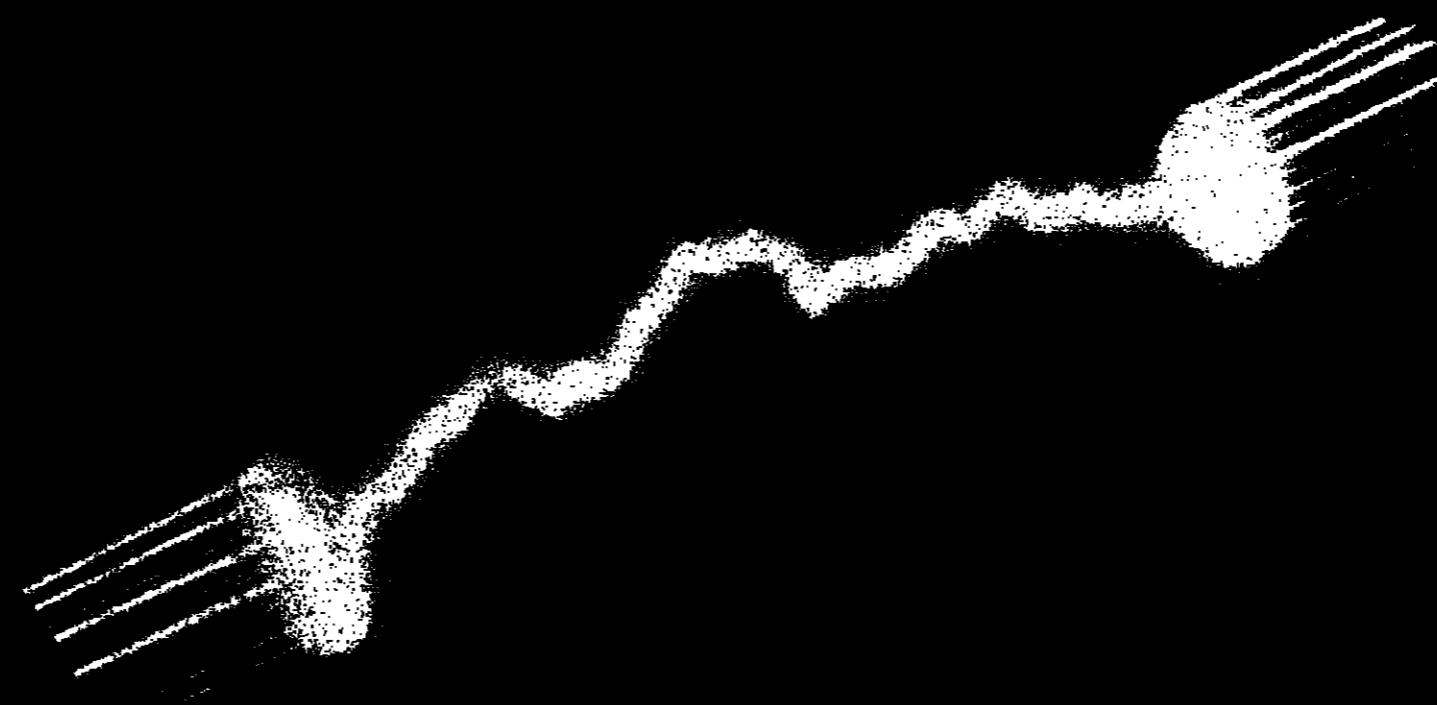
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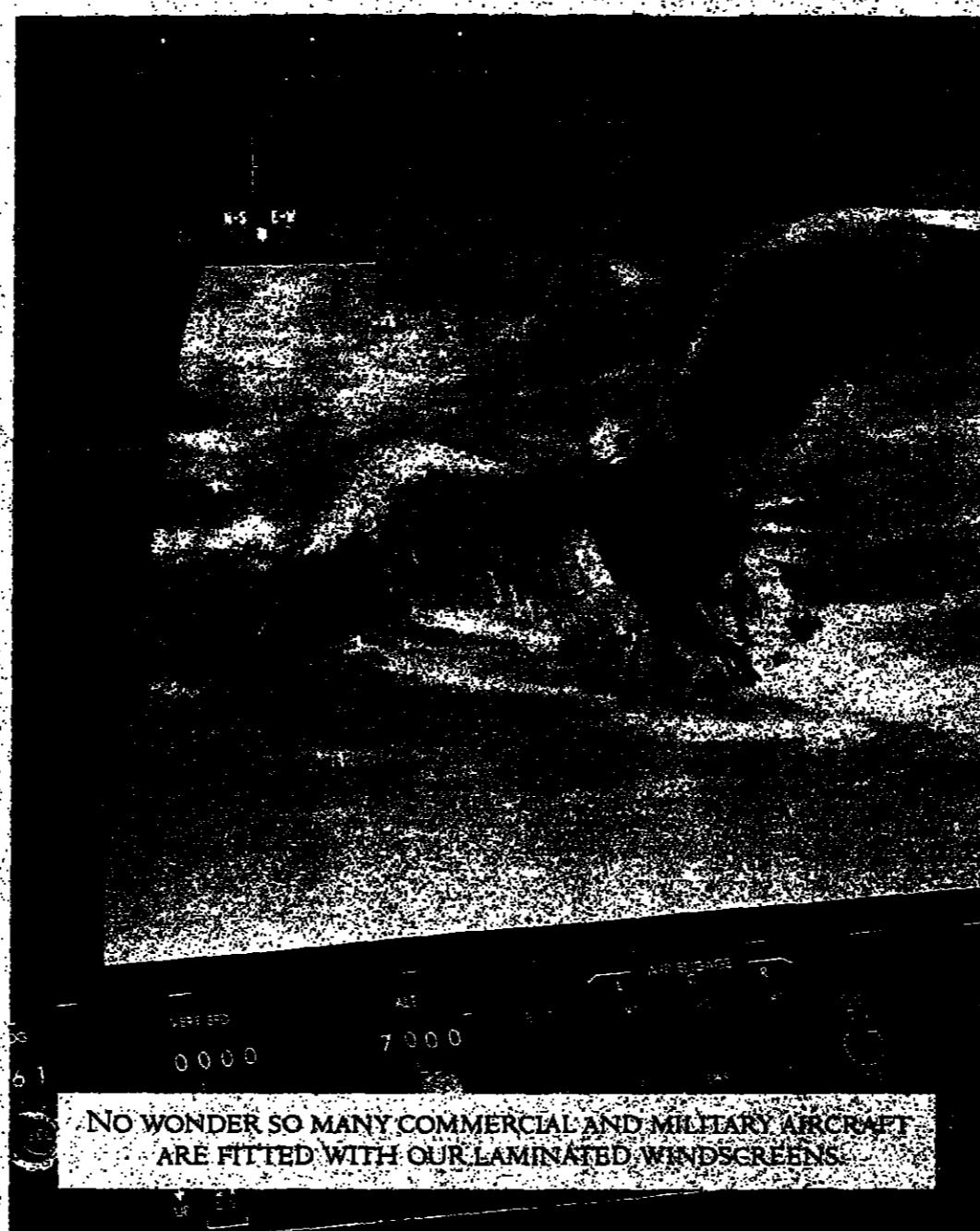
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UK NEWS

BAe set to cut further 1,200 jobs by 1990

By JOHN McEWAN

BRITISH AEROSPACE is to eliminate another 1,200 jobs by late 1989. This is in addition to the cuts announced over the past few weeks.

The latest section of the group's reorganisation is the military aircraft division, which has a total workforce of 30,000.

Earlier this month, BAe announced plans to eliminate 1,700 jobs - 15 per cent of the division's total - at its Dynamics Division, the company's guided weapons development and manufacturing arm, by the early 1990s.

It also announced plans last week to cut management jobs in the civil aircraft division. About 400 of the 2,000 management jobs are thought to be at risk.

The cuts are part of a five-year cost-cutting plan announced last year by Sir Raymond Lygo, BAe chief executive, aimed at reducing costs by a third by the early 1990s to stimulate efficiency and competitiveness in world markets.

Yesterday's announcement came on the eve of the company's preliminary results today which are expected to reveal that the company has been hit significantly by the sharp fall in the value of the dollar.

Talks open on Ulster devolution

BY OUR BELFAST CORRESPONDENT

MR TOM KING, the Northern Ireland Secretary, met senior members of the nationalist Social Democratic and Labour Party yesterday for crucial talks on the prospects for devolved government in the province.

After a two-hour meeting, the SDLP delegation led by Mr John Hume, the party leader, emerged to say that the talks had been constructive and it was hoped that there would be another meeting again shortly.

Mr King's invitation was aimed at assessing the party's attitude to a fresh round of talks on the constitutional future of Northern Ireland.

Mr Hume said that it was the first opportunity his party had been offered to discuss in detail its ideas on devolution with Mr King. After the meeting, Mr Hume said: "Dialogue is on as far as we are concerned."

"We have no objections to devolved institutions in Northern Ireland. We are already participating in local government and area boards," Mr Hume added.

The SDLP leader said the real test of any political initiative in Northern Ireland was whether it would help in breaking down barriers between the Catholic and Protestant communities and whether any such agreement

would be stable. The SDLP delegation included Mr Sheamus Mallon, deputy leader, and South Down MP Mr Eddie McGrady.

Yesterday's discussions follow Mr King's meetings with Mr James Molyneux, leader of the Official Unionists, and the Rev Ian Paisley, Democratic Unionist Party leader.

Growing optimism that inter-party discussions may be feasible has been fuelled by recent conciliatory remarks by prominent Unionist politicians.

Mr Ken Macmillan, the Official Unionist MP for Fermanagh/South Tyrone, said it was

essential that Unionists used the period between now and the review of the Anglo-Irish Agreement in November to come up with an alternative to the accord.

The UK Government's Northern Ireland Office described yesterday's talks as helpful and said that the fact that another meeting is planned is being interpreted as a positive step in the right direction.

One of the main stumbling blocks to progress could be the Unionists' insistence on the suspension of the Anglo-Irish Agreement before any formal inter-party talks take place.

Shell upgrades refinery to cut cost of unleaded fuel

BY STEVEN BUTLER

SHELL UK is spending £50m to upgrade its Stanlow Refinery at Ellesmere Port, Cheshire, to meet the high-quality petrol requirements associated with unleaded fuel.

Construction has begun on the installation of an alkylation plant to produce high-octane gasoline, with completion and commissioning expected for mid-1989.

The project is aimed at lowering the cost of producing higher quality fuel and follows a number of similar programmes at Britain's other major refineries.

Department agrees £62m development for oil field

BY FINANCIAL TIMES REPORTER

THE DEPARTMENT of Energy yesterday approved a £52m development plan for the Don Field in the northern section of the North Sea. The field is operated by British Oil, which was recently taken over by British Petroleum.

The latest investment is part of a broader effort to upgrade the Stanlow Refinery, which includes a \$150m catalytic cracker now being commissioned, and a £30m gas separation complex due to be commissioned in mid-1989.

The Government has lowered excise duties on unleaded fuel relative to leaded fuel, and consumption is expected to increase rapidly. After leaving out lead additives, however, basic fuel stock needs considerable upgrading to deliver the same performance.

The development is to be a subsatellite that will fit into the Thistle Field, 15 kilometres to the south. The field has estimated reserves of 56m barrels of oil, with production due to start in late 1989. The development will be in two phases, with 24m barrels in the first phase. Production is expected to level off at 12,000 barrels a day in 1990.

British Oil has made arrangements to acquire Shell/Essoc's interests in the block and is negotiating a similar deal with Conoco. British Oil will have a 55.2 per cent interest in the field after completing the deal. Other large partners in the field will include Daimex UK and Santa Fe Minerals.

British Oil has already awarded £15m worth of contracts for the development, including orders for control systems, pipeline, design and installation.

Phase one of vast docklands project unveiled

BY ANDREW TAYLOR

OLYMPIA & York, the Canadian property and resources group owned by the Reichmann family, yesterday unveiled plans for the first phase of what it claims will be the world's largest commercial development at Canary Wharf in London's docklands.

The £3bn to £4bn Canary Wharf development on the Isle of Dogs is proposed to provide more than 12m sq ft of office and retail space in 22 separate buildings. It is due to be completed in 1995.

Phase one of the development will cost about £1bn and provide almost 1.5m sq ft in eight buildings. It ranks as the biggest single financial commitment ever made by Olympia & York. Mr Paul Reichmann said in London yesterday.

Mr Reichmann, one of three

brothers who run Olympia & York, said the group would finance itself the construction of six of the eight Phase One buildings. It would not seek outside finance until it had found tenants for the buildings.

The two remaining Phase One office blocks will be financed by Crédit Suisse First Boston and Morgan Stanley, two US banks previously part of a consortium which proposed the Canary Wharf project, taken over by Olympia & York last July.

Olympia & York is one of the few property companies in the world which could undertake such a massive development on its own. It is the largest developer and owner of office properties in North America. It owns and operates 2.5m sq ft of real

estate in New York alone. It is currently completing the construction of the landmark 6m sq ft World Financial Centre at Battery Park in New York.

The group remains unperturbed by fears that the collapse in share prices last October will reduce demand for Canary Wharf, which Mr Reichmann says will create London's third business centre competing with City and West End offices.

The focal point of the development will be an 800 ft obelisk-shaped office tower, designed by Cesar Pelli in association with Adamson Associates and Sir Frederick Gibberd and Partners.

The tower, which will be clad either in warm red granite or satin finish stainless steel, will provide 1.7m sq ft of offices on 50 floors. It will be Europe's largest commercial building and its second tallest. The tower is proposed to be around 50 ft shorter than a tower planned for Frankfurt's trade fair complex by Tishman Speyer Properties of New York.

Most of the architects which produced the designs for phase one of Canary Wharf are from North America — Cesar Pelli, an Argentinian by birth, for example worked, for Olympia & York on the designs for the World Financial Centre in New York. Olympia & York says in future it would hope to use more British architects on the project.

Mr Pelli said yesterday that his office tower would be Britain's first genuine sky-scraper, about 200 ft taller than the Nat West tower in the city. The North American scale and

approach to the design of the office buildings has been combined, says Olympia & York, with a traditional European approach to use of large areas of public space, tree-lined arcades, boulevards, plazas and fountains.

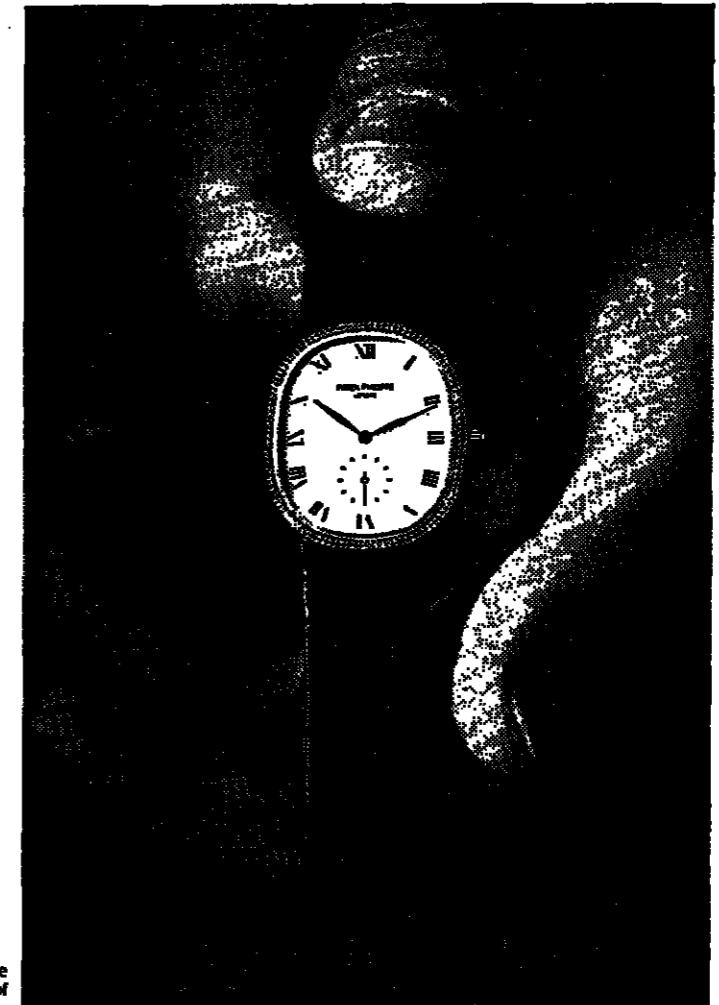
Sir Roy Strong, the former director of the Victoria & Albert Museum, advising Olympia & York, said the project would provide the greatest set of public squares and plazas to be developed in London since the 19th century.

A fountain planned for the centre of the development would be one of the largest fountains commissioned in London. Hanna/Olin landscape architects will provide several thousand mature trees, including limes and hawthorns to line the avenues and open spaces at Canary Wharf.

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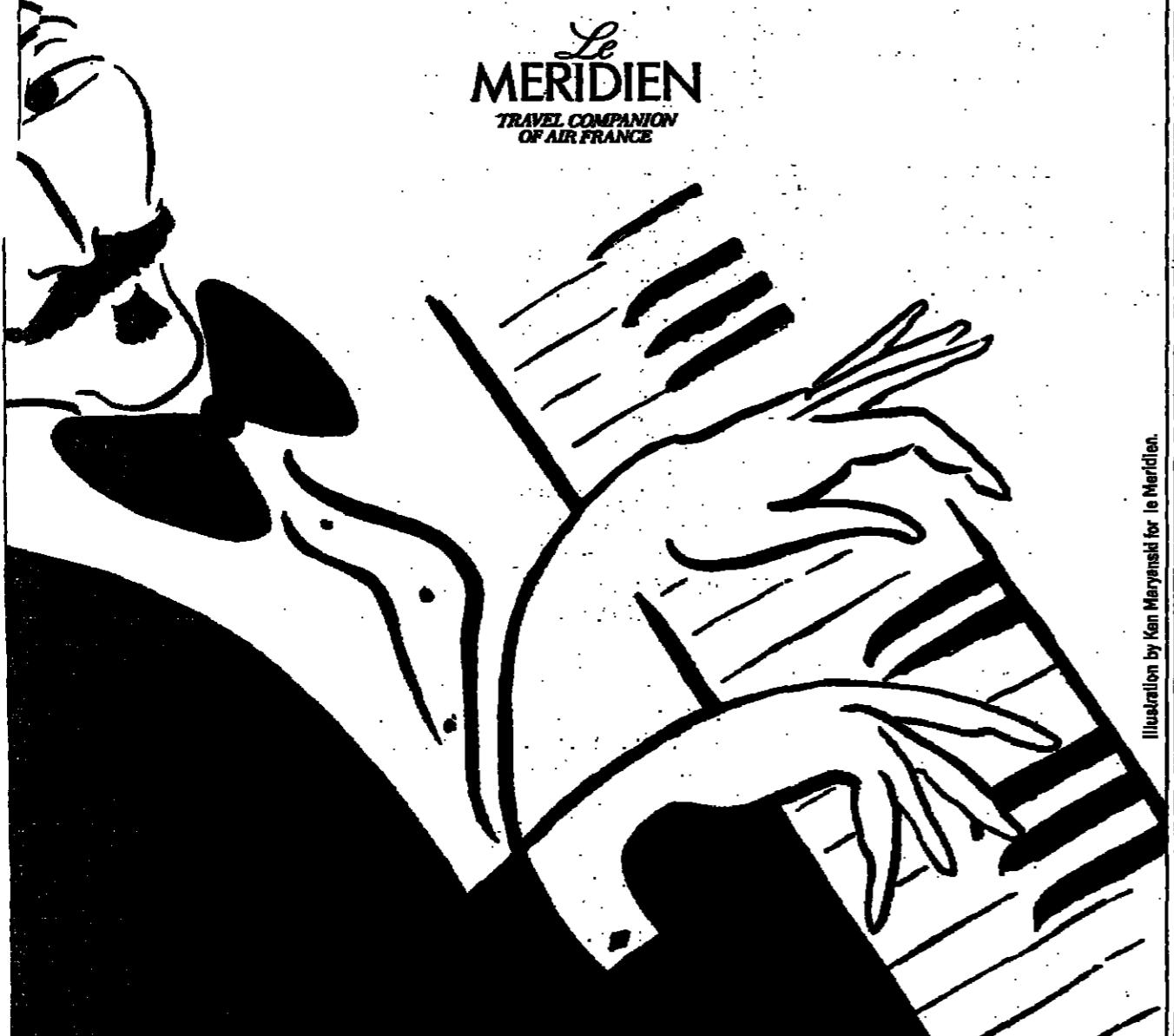
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Civil service pay offer criticised as 'inadequate'

BY JOHN GAPPER, LABOUR STAFF

THE Treasury yesterday unveiled a 4 per cent pay offer to 320,000 middle and junior grade civil servants which is likely to provoke calls for industrial action. This follows the Government's decision to impose local pay allowances without agreement.

The pay offer to clerical, typing and secretarial grade staff, which includes a minimum flat rate and weekly rise of 25, was accompanied by an offer of increases in London weighting allowances giving a new maximum of £1,880.

The pay offer to members of the CPSA and NUJPS civil servants' unions was criticised by Mr Leslie Christie, NUJPS general secretary, as "completely inadequate". It is also likely to meet fierce opposition from the CPSA, which has left-wing leadership.

A CPSA pay conference in December voted to seek an all-out strike if its members if the Treasury did not meet a pay claim including a 25p a week rise, the introduction of a 35-hour week and a minimum weekly wage of £134.

The Government is determined, however, to keep pay costs strictly within spending limits, while seeking additional flexibility in pay structures to deal with local recruitments and

retention difficulties.

The Treasury said yesterday that it planned to impose a system of local pay additions from June 1, after seeing submissions from Government departments, despite the rejection of such a system by both the NUJPS and the CPSA.

Last year's pay award of 4.5 per cent to clerical, secretarial and typing grades was imposed on staff after a prolonged campaign of regional and selective strikes that ended in disagreement between the two unions over tactics.

The pay offer, which would cost the Treasury £108.5m to implement, will be considered at meeting of the NUJPS national executive today. Mr Christie said that he would be recommending its rejection.

The London weighting allowance offer to civil servants working in the capital provides for new rates of £1,880 in inner London, £1,835 in an middle zone and £705 in an outer zone - increases of £133, 25p and 254 respectively.

The pay offer would give increases of 25p a week to about 160,000 junior grade servants in the administrative officer and administrative assistant grades. A 4 per cent rise would apply to those in more senior positions.

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Jaguar unions agree to suspend strike threat

BY CHARLES LEADBEATER, LABOUR CORRESPONDENT

JAGUAR, the luxury car maker, yesterday agreed not to implement a productivity deal after leaders of its manual unions agreed they would suspend their threats of industrial action.

The deal was due to take effect from April 6 and was set to increase productivity by 7.5 per cent to lift output to 1,300 cars a week.

The reciprocal moves were intended to allow more time for talks over the company's plan, which is aimed at lowering unit costs through moving to higher volume production.

The company says the higher volume is needed to meet demand in Europe and the Far East, as well as to make Jaguars competitive in the US market in the light of sterling's strength against the US dollar.

The talks began earlier this week, after the 4,000 workers at the company's Brown's Lane assembly plant in the Midlands voted by two-to-one for a strike over the issue.

The company wanted to intro-

duce the faster production line speeds from after the Easter holidays, with production rising over the following five or six weeks from a rate of 55,000 cars a year to 60,000.

Workers at the company's painted-body and engine plants, at Castle Bromwich and Rafford in the Midlands, have already accepted the higher production targets.

The unions have said they want a pay rise to compensate for the higher productivity. But their main objections are that the higher production targets were introduced without prior consultation and, despite the recruitment of about 600 assembly line workers over the last year, there are not enough workers to meet the new targets.

Under Jaguar's collective bargaining procedures the unions would have to give the company five days' notice before going on strike. The unions would have to take industrial action by April 21 to avoid losing their mandate under trade union legislation.

He points out that Government advertising has risen from over £20m in the years 1985-86 to over £100m in 1987-88 and is set to rise further. DTT advertising has increased from £2m to over £15m in the same period.

Mr Blair says that it is "no coincidence that the areas of the largest increase in spending are those of most political sensitivity for the Government" - employment, DHSS (the social services) and DTT.

He says that, in particular, the DTT's campaign on the enterprise initiative "has strayed far over the line between imparting information to the public and peddling propaganda."

Premier advances flotation plan

BY LISA WOOD

Premier Brands, the group which produces Typhoo tea and Cadbury Schweppes, the soft drinks and confectionery group, plans a public flotation next year.

Mr Paul Judge, chairman of Premier Brands, said the development of the business had enabled these plans to be brought forward.

This, on top of the £22m inflow of 1986, enabled the company to reinforce its original buyout arrangement during the year. This financing package, he said, gave the company scope for future acquisitions.

Turnover was up by 12 per cent from £280m to £310m.

The return on sales was 7.9 per cent, achieving, said Mr Judge, the company's objective of matching the UK food industry average.

Mr Judge said trading profit, together with further reductions in asset levels, contributed to a cash inflow from operations of £42m, more than covering the company's tax and interest payments and its acquisition expenditure.

This, on top of the £22m inflow of 1986, enabled the company to reinforce its original buyout arrangement during the year. This financing package, he said, gave the company scope for future acquisitions.

Strategic acquisition have continued in 1986 including the Jersey Trading Corporation, Jersey's largest tea packer, worldwide rights to the Allisance brand name of biscuits and baked goods and the London Biscuit Co.

Mr Judge said 1986 had started well and Premier planned to be a bigger business by the time of the flotation.

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UK NEWS

Guinness decision seen as boost for Takeover Panel practices

BY CLAY HARRIS

SELF-REGULATION lives to fight another day. Despite the narrow focus of yesterday's High Court ruling, the outcome was a victory for the more interventionist line taken by the Takeover Panel in the wake of the Guinness case.

For the second time in 15 months, the panel appears to have emerged unscathed from an encounter with the legal system which could have proved fatal to Britain's largely voluntary system of regulating takeovers.

The judgment was viewed in the City of London as adding a new dimension to takeover practice, because it sanctioned the panel's unprecedented intervention in a bid 18 months after its conclusion and while a Department of Trade and Industry inquiry

into Guinness was still underway.

Mr Simon Metcalfe, a corporate finance director at County Natwest, said: "It seems to be extending the areas in which the panel can exert its authority." However, Mr Antony Beattie, the panel's director-general, was reluctant to extrapolate from the case at hand. He said: "I don't want to exaggerate it because the point about Guinness was that it was a slightly special case: we're right to proceed outside a bid situation while the DTI inspectors are in."

Legal issues aside, however, the panel has taken a much tougher line with bid protagonists in the wake of the Guinness affair. One merchant banker said the panel was showing more perseverance in its inquiries, and not shrinking from demanding information and action, when it formerly had relied much more on gentlemanly negotiation.

Raymond Hughes looks at the proceedings and outcome of a judicial review

High Court upholds ruling on illegal share dealings

THE High Court yesterday upheld last September's City of London takeover panel decision that, in the closing stages of its £2.7m takeover battle for Distillers, Guinness took part in an illegal concert party purchase of 16.6m Distillers' shares.

The court also ruled that the way in which the panel had reached its conclusion that Guinness had breached the City Takeover Code was not open to criticism.

In his letter Mr Blair says it is "a disgrace that taxpayers' money is used to fund such party propaganda. It is especially important for these matters to be raised now when the Government is gearing itself up to spend millions of the public's money to promote the Conservative cause on social security, electricity privatisation, and the numerous public relations stunts of Lord Young at the Department of Trade and Industry. These campaigns must be carefully scrutinised to ensure that only facts, not Tory propaganda, are advertised."

He points out that Government advertising has risen from over £20m in the years 1985-86 to well over £100m in 1987-88 and is set to rise further. DTT advertising has increased from £2m to over £15m in the same period.

Mr Blair says that it is "no coincidence that the areas of the largest increase in spending are those of most political sensitivity for the Government" - employment, DHSS (the social services) and DTT.

He says that, in particular, the DTT's campaign on the enterprise initiative "has strayed far over the line between imparting information to the public and peddling propaganda."

Guinness had complained that the panel had reached its decision on inadequate evidence - none of those principally involved in the alleged concert party having given evidence - and refused to adjourn the matter until after publication of a report into the Guinness affair by Department of Trade inspectors, or to give Guinness more time to prepare its defence.

Lord Justice Watkins said that Guinness had not been denied its right to be treated fairly and there had been no procedural impropriety in the way the panel dealt with the matter.

"There was sufficient evidence to allow the panel to decide as it did," the judge said.

The case concerned 16.6m Distillers' shares bought for £75.8m towards the end of the bitterly

awful inheritance in the interests of the future of Guinness, its shareholders and anyone who may claim to be adversely affected financially by the manner in which Guinness took over Distillers.

"The vast implications of the additional burden which will be cast upon it by the decision of the panel, if it is not set aside, seem to the directors to be just about the last straw."

Guinness had argued that there was no precedent for a panel investigation 18 months after the outcome of a bid or for the panel deciding that a concert party existed without the people alleged to have composed it giving evidence to the panel.

Lord Justice Watkins said it could not be denied that "the main actors" of the Guinness side had not given evidence and that the panel had substantially relied on hearsay evidence.

Although the panel had been "conscientious" in refusing an adjournment to enable it to present its case better, the judge was not satisfied that better presentation could have persuaded the panel to a different decision.

No did the judge consider that the panel had been unreasonable in refusing to let the inspector report until the hearing.

As to the panel's conduct of the September hearing, Lord Justice Watkins said that it had to look at the quality of the evidence at the panel's disposal and Guinness's capacity to at least cast doubt on, if not rebut, the allegation that the Distillers takeover had been effected in the existence of a concert party in breach of the Code.

"In the unfolding drama of the Guinness affair, the fine casualty must not be fair play which in the process of decision-making must always prevail."

"I do not believe that Guinness is deserving of sympathy in its endeavours to deal with an

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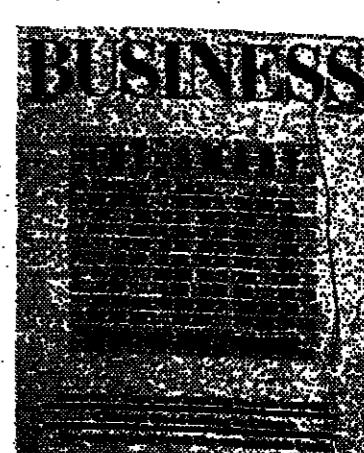
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(Oryx)

Rights Offer of Oryx Gold Holdings Limited Ordinary Shares

Further to the announcement on Monday, 28 March 1988, Central Merchant Bank Limited and Standard Merchant Bank Limited are authorised to announce that The Johannesburg Stock Exchange ('the JSE') has granted listings for the Oryx renounceable (nil paid) letters of allocation to be issued pursuant to the rights offer referred to below and the entire issued share capital of Oryx comprising 185,000,200 ordinary shares of no par value.

In terms of the rights offer Gencor will offer 5,877,778 ordinary shares of no par value in the share capital of Oryx at an issue price of 800 cents per Oryx ordinary share to the holders of ordinary shares ('ordinary shares'), 8.5% variable compulsorily convertible cumulative preference shares ('preference shares') and 12.5% unsecured subordinated compulsorily convertible debentures ('convertible debentures'), in Gencor on the basis of 6 ordinary shares of no par value in Oryx for every 100 ordinary shares or 100 preference shares or 100 convertible debentures held in Gencor.

An application to list the ordinary shares of Oryx will be made to the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ('the SEL').

The important dates are:-
Record date for the rights offer - last day for Gencor ordinary and preference shareholders and convertible debentureholders to register for the rights offer

Gencor ordinary shares, preference shares and convertible debentures listed ex rights on the SEL

Dealing in Oryx renounceable (nil paid) letters of allocation commences on the SEL under Rule 535.4

Gencor ordinary shares, preference shares and convertible debentures listed ex rights on the JSE

Listing of Oryx renounceable (nil paid) letters of allocation commences on the JSE

Rights offer opens in Johannesburg and London at 09:00

Last day for dealing in Oryx renounceable (nil paid) letters of allocation on the JSE

Last day for splitting Oryx renounceable (nil paid) letters of allocation in Johannesburg and London (14h30)

Listing of Oryx ordinary shares commences on the JSE, all dealings up to Friday, 20 May 1988 for special settlement on Tuesday, 24 May 1988

Rights offer closes in Johannesburg (14h30)

Last day for payment in Johannesburg (14h30)

Rights offer closes in London (14h30)

Last day for payment in London (14h30)

Last day for dealing in Oryx renounceable (nil paid) letters of allocation on the SEL

Listing of Oryx ordinary shares (fully paid) commences on the SEL

Last day for postal acceptances in Johannesburg by 14h30 subject to a postmark of not later than Thursday, 5 May 1988

Last day for postal acceptances in London by 14h30 subject to a postmark of not later than Friday, 6 May 1988

Oryx ordinary share certificates posted by

All times given are local times in the Republic of South Africa or the United Kingdom. The above dates apply mutatis mutandis to the holders of ordinary shares ('ordinary shares'), 8.5% variable compulsorily convertible cumulative preference shares ('preference shares') and 12.5% unsecured subordinated compulsorily convertible debentures ('convertible debentures') in Fedmyn, in respect of the right to Oryx ordinary shares renounced in their favour by Fedmyn, pursuant to the Gencor rights offer, on the basis of 5 ordinary shares of no par value in Oryx for every 100 ordinary shares or 100 preference shares or 100 convertible debentures held in Fedmyn.

A copy of the Gencor rights offer circular, including the renounceable (nil paid) letters of allocation and the Oryx prelisting statement, which is to be posted to Gencor and Fedmyn shareholders and debentureholders on Monday, 11 April 1988 will be available for inspection at the registered offices of Gencor, 6 Holland Street, Johannesburg; Central Merchant Bank Limited, 30th Floor, Sandton City, Joepie Street, Johannesburg and Martin & Co. Inc., 10th Floor, The Johannesburg Stock Exchange, Diagonal Street, Johannesburg, from Thursday, 31 March 1988 to Thursday, 5 May 1988 and at the offices of the London secretaries, Gencor (U.K.) Limited, 30 Ely Place, London, EC1N 6UA, from Thursday, 7 April 1988 to Friday, 6 May.

The Oryx prelisting statement will be published in the press in South Africa on Thursday, 7 April 1988.

Johannesburg
30 March 1988

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Rights Offer of Oryx Gold Holdings Limited Ordinary Shares

1988
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Tuesday, 5 April
Tuesday, 5 April
Thursday, 7 April
Monday, 11 April
Tuesday, 3 May
Wednesday, 4 May
Wednesday, 4 May
Thursday, 5 May
Friday, 6 May
Friday, 6 May
Friday, 6 May
Monday, 9 May
Wednesday, 11 May
Wednesday, 11 May
Wednesday, 11 May
Wednesday, 11 May

UK NEWS

Japan views UK as door to Europe, new envoy says

BY ANTHONY MORETON, WELSH CORRESPONDENT

JAPAN will step up its investment in the UK to take advantage of the integrated European market which comes into being in 1992, Mr Kazuo Chiba, the newly-arrived Japanese ambassador to Cardiff yesterday.

Mr Chiba admitted the investment was partly defensive since Japan did not want to be excluded from Europe in the 1990s. "There is always a danger that Japan could be frozen out if we are not in Europe. But we shall have to take full advantage," he said.

The ambassador, who took up his post earlier this month, was speaking at a conference on the next phase of Japanese manufac-

turing investment in the UK, organised by the Anglo-Japanese Economic Institute and Winwest, the inward-investment arm of the Welsh Development Agency.

He had chosen Cardiff for his first major speech outside London since arriving in the UK in 1986. He has the largest single concentration of Japanese manufacturing investment in Britain.

Mr Chiba said that Japan was now entering a new phase in its international economic development, in which partnerships would be the guiding principle of its investment decision-making.

Last year, Japanese companies invested £450m in new manufacturing investment in the UK with

19 new arrivals taking the number of concerns to 70. More than 21,000 people were employed by Japanese companies.

He said the companies came because of high productivity levels, labour cost advantages and an adaptable workforce. Britain's key role in the EEC was also an important factor.

These advantages were also encouraging many Japanese companies to consider the UK, according to Professor John Drury, of Reading University. "The likelihood of a major increase in the Japanese presence in the 1990s is very real, particularly in high-value activities."

International Appointments

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At the Department of Management of the State University of Groningen, a vacancy exists for an assistant professor in management accounting or financial management f/m (vacancy number 8803093949).

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The department is in operation since 1977 and is growing fast. Currently there are approx. 100 staff and 1600 students. Teaching is oriented towards practice and towards integration of different disciplines. In both teaching and research there is increasing attention to the internationalization of business and to contacts between universities within the EEC. A certain amount of external consultancy is encouraged. The current PhD programme is being extended. Staff who have not yet obtained a PhD degree are encouraged to undertake dissertation research.

Requirements:
A university degree in management or business administration, with a focus on management accounting and financial accounting or financial management; preferably some years experience in teaching and research. Some practical experience in business would be an advantage.

Salary:
Dependent on qualifications and experience, ranging from Dfl. 52,152,- to Dfl. 82,248,- (one £ is approximately 1.85 Dfl.; one £ is approx. 3.45 Dfl.).

Teaching in English is accepted, but applicants should be willing to learn Dutch in due course.

Further information can be obtained from Drs. J. van der Meer-Koolstra, phone 01031-50-633229/1031-50-633859.

Applications with curriculum vitae should be sent, within two weeks, to the Head of the Personnel Department, Groningen University, P.O. Box 72, 9700 AB Groningen, The Netherlands.

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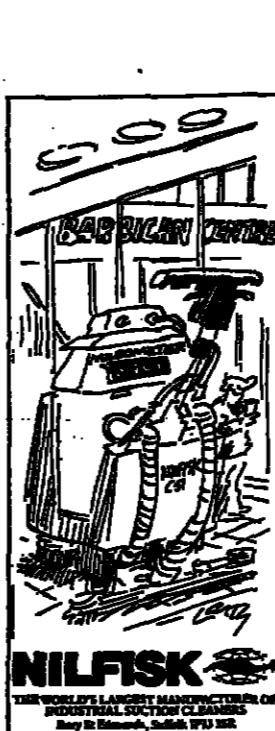
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The Annual Report and Accounts for 1987 will be available after 6 May 1988 from the Secretary, The Guthrie Corporation PLC, 6 Devonshire Square, London EC2M 4LA.

Gencor

General Mining Union Corporation Limited

(Incorporated in the Republic of South Africa)

(Registration No. 01/0122905)

Formerly General Mining and Finance Corporation Limited

NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER ('GENCOR BEARERS') REGARDING A RIGHTS OFFER OF ORDINARY SHARES IN ORYX GOLD HOLDINGS LIMITED ('ORYX') WHICH OPENS ON 11 APRIL 1988 AND CLOSES ON 6 MAY 1988.

Rights offer of 6 ordinary shares of no par value in Oryx at an issue price of 800 cents (SA currency) per Oryx ordinary share for every 100 shares held in Gencor.

COUPON No. 130 is the entitlement which enables holders of GENCOR BEARERS to receive the offer.

A Listing and Acceptance Form (either PINX to receive NIL PAID LETTERS OF ALLOCATION or GREEN to subscribe for FULLY PAID ORYX ordinary shares) must be completed and lodged, preferably by a stockbroker or banker, together with Coupon(s) No. 130.

Payment: By a banker's draft (marked 'not negotiable') expressed in the currency of the Republic of South Africa in favour of 'Senbank-Oryx' in respect of the amount due must accompany either the nil paid Letter of Allocation or the GREEN Listing and Acceptance Form.

Full payment details will be set out in each Listing and Acceptance Form and in each Letter of Allocation.

Letters of Allocation will be issued by Hill Samuel Registrars Limited.

Copies of the Rights Document and Listing and Acceptance Forms will be obtainable from:-

Hill Samuel Registrars Limited
6 Greencoat Place
London SW1P 1PL
After 11 April 1988

per pro GENCOR (U.K.) LIMITED
London Secretaries
L.J. Baines

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30 March 1988

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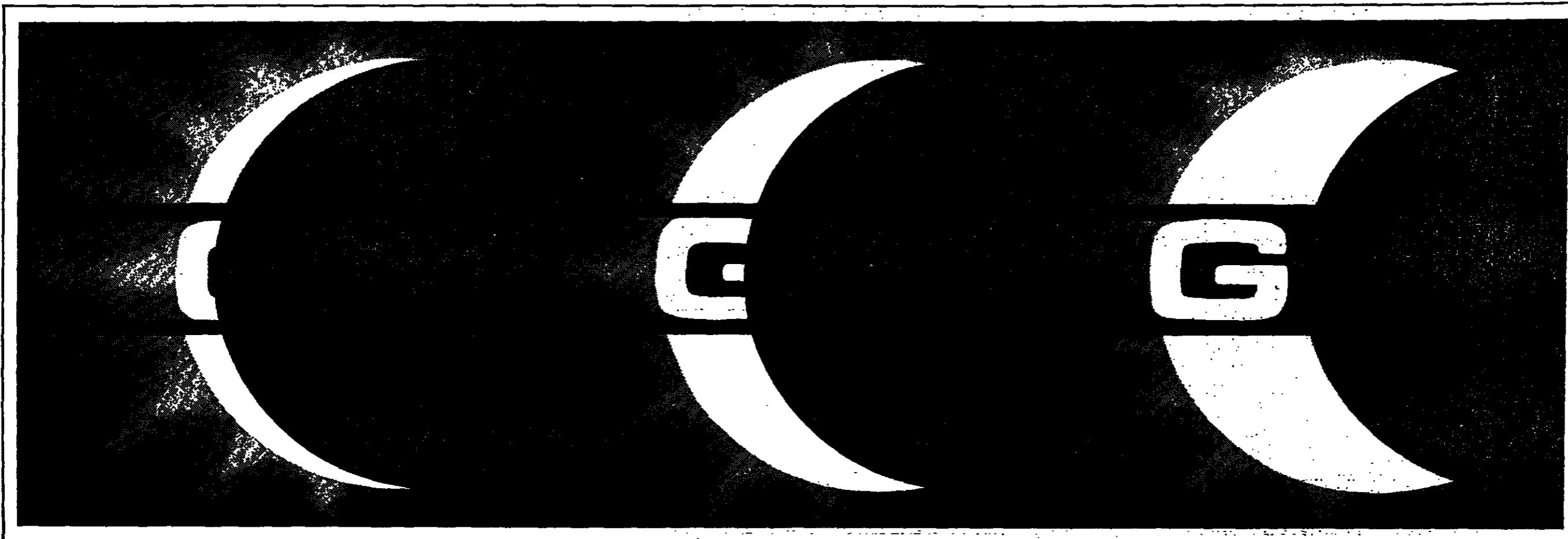
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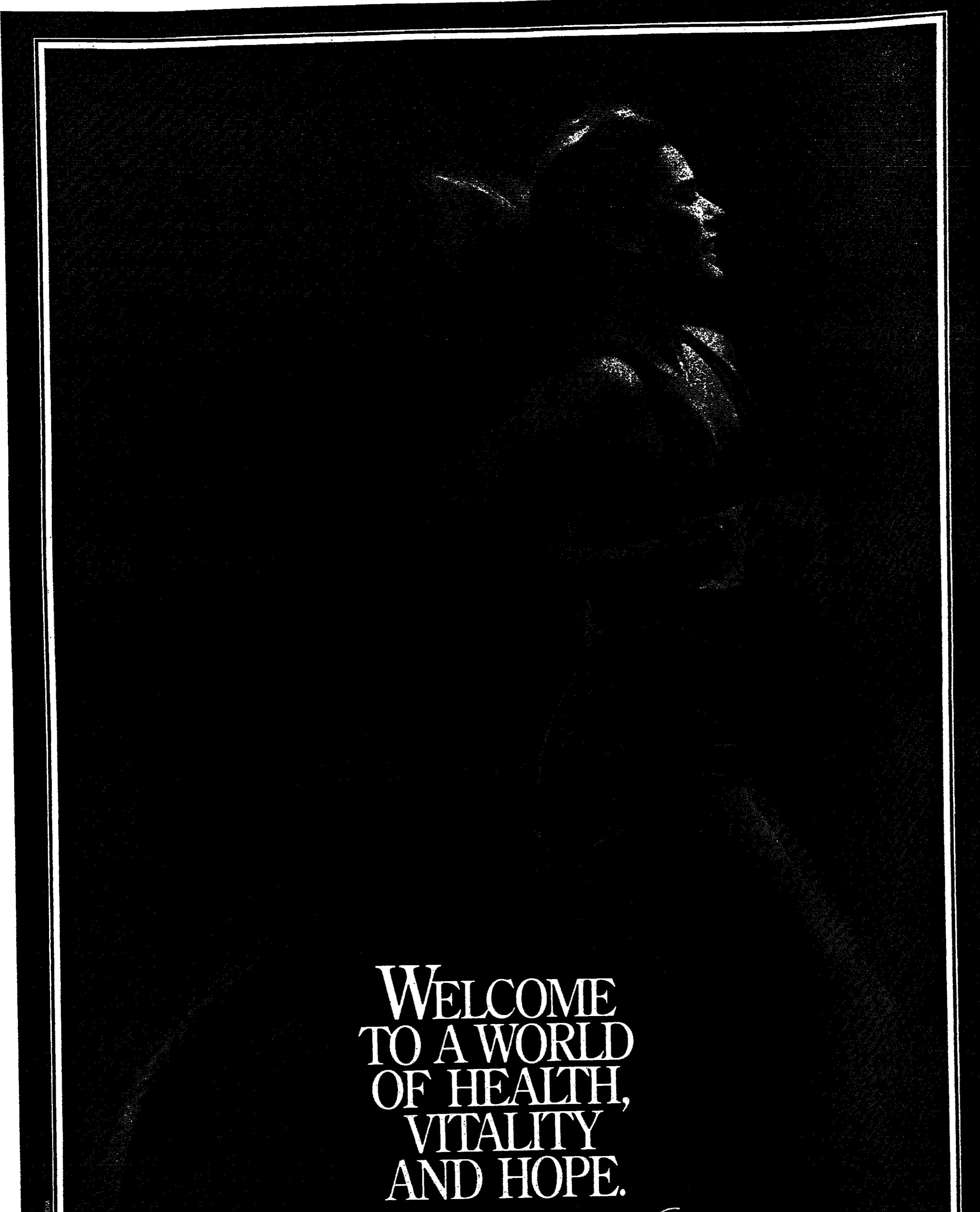
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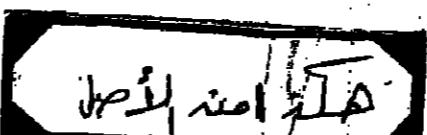
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TECHNOLOGY

ALL EYES in the US steel industry are turned towards Crawfordsville, Indiana, this year as a small steel company builds a plant commercialising a much-debated new technology which could have repercussions throughout the steel market.

If it is a success, the US\$25m plant will enable its owner, Nucor Corporation - a South Carolina-based mini-steel company - to force its way into the lucrative flat products sector of the steel market, an area which, because of high investment costs, has been closed to the growing band of mini-mills in the US.

The centrepiece of Nucor's plant - a thin-slab casting machine developed by West German plantmaker Schloemann-Siemag (SMS) - is expected to lead to significant savings both in investment and production costs, thus opening up the flat products sector to the smaller steel companies.

Nucor is in the vanguard of an expanding array of cost efficient steel mini-mills in the US. By making one or two low-grade products - such as construction steel - more cheaply, these companies have wrested this market sector from the integrated steel giants. An assault by the mini-mills on the 45m-tonne US flat products market, the biggest and most profitable sector of the steel market, could significantly change the balance of power in the industry.

Nucor's mill has a capacity of only 500,000 tonnes a year, but two other mini-mills have already said they will follow the company's lead if its new project proves successful, and even the big integrated mills have been prompted to contemplate the technology.

"The new plant is more likely to nibble round the edges of regular sheet steel demand at first," says John Jacobson, steel analyst at Wharton. "Nucor has got a way to go before it can compete with the big mills." But he concedes that the new technology does have the capability of altering the cost of the die in the industry over the long term.

By producing steel slabs much thinner than conventional plates - two inches as opposed to 10-inches - thin-slab casting is expected to sharply reduce production costs. Ken Iverson, Nucor's chairman, is predicting that cost savings will take \$50 to \$75 per tonne off the estimated \$500 a tonne it needs the big companies to make hot steel bands.

Thin-slab casting eliminates many of the interim rolling processes it takes to reduce a slab to the final 1/8 inch thickness of hot steel bands. For this reason, savings can be made in energy and manpower costs. With a flexible, non-union workforce, Avon



Crushing blow for US steel giants

Deborah Hargreaves explains how West German plant lets mini-mills move up-market

so estimates that the company

confident we can make it work successfully," he says.

Iverson has built Nucor into the most prominent mini-mill group in the US, adding a new facility almost every four years since the early 1970s, and employing the latest technology in a bid to maintain a cost-efficient operation, with output from its four plants touching 1.5m tonnes last year, the company is easing its way into the top ten US steelmakers.

Rolling on towards big energy savings

In 1967, Mr Henry Bessemer, one of the pioneers of the steel industry, received a British patent for thin-slab casting.

"It was a lost cause literally, every company in the world had been attempting to build this," says Herbert Fastert, head of his company since it has taken a march on its competitors with its process - which is due to start on a commercial basis at Nucor's existing plant next year.

The new strip caster involves a specially developed mould, which forms the slab open-top, which is 7.5 inches thick at the top and 1.5 inches thick at the bottom. Liquid steel is poured through the mould and into a curved shell that is 18 inches high, covering the conventional casting.

The slab is then dropped into another thick mould of the conventional 10 inches and, after much of the heat reduction is

completed while the steel is liquid at very high rates and has been able to make a lot of money with very little long-term debt," explains Jacobson. The company has been able to finance its expansion internally, an achievement he describes as a "unique experience" within the industry.

Indeed, as big steel businesses in the US have undergone a painful process of cuts over the last ten years, the mini-mills have

kept themselves lean and efficient. Until now, however, the mini-mills, which melt scrap in electric arc furnaces instead of using the more costly blast furnace process, have been able to make only fairly low grades of steel.

Traditional mini-mill products include reinforcing bars used in construction, and other shaped bars and angles - a business with very low margins that the big

steel companies in the big ten are seriously studying the conversion of some of their excess capacity to this method.

But the \$200m investment in a thin-slab caster is not one to be made lightly in the financially starved steel industry. "People are watching Nucor with bated breath to see if it is the success we say it is," says Fastert.

Nevertheless, the other mini-mill groups, North Star Steel, a Minnesota-based member of the Cargill group, and independent Birmingham Steel, have already signalled their intentions of following Nucor's lead. Birmingham has made clear its plan to seek a partner for a flat products joint venture.

Both companies will be watching eagerly the start-up of Nucor's plant in a year's time - a process that will be difficult according to Iverson. "It could take some time to get all the pieces functioning at 95-97 per cent reliability, which is the level we require," he says.

The thin-slab casting technique has been tested in a pilot plant operation for the last six months. Fastert says SMS has definitely explored the top and bottom of the caster's range. He is confident the new plant will perform just as well on a large scale.

minis have been willing to concede to their aggressive competitor. But thin-slab casting could change all that by enabling the minis to move into flat products, albeit initially at the lower quality end of the market.

Iverson says he has already had a lot of interest from "any number of customers." He insists Nucor is not interested in entering a price war with the big mills in the flat products arena. "A lot of business is still taken by imported steel and we hope to compete with that," he states.

During its first several years of operation, Nucor's new plant will be excluded from the market for high quality sheet used in car body panels, the most quality-conscious sector of the flat products market. Iverson, however, is confident the facility will eventually gear up to the level required by the car-makers. It will do this by securing a supply of high quality scrap or by using an iron-rich feed stock called Direct Reduced Iron.

The high quality end of the flat products market is one with high margins and much coveted by big steel companies in the US. These have made a substantial investment in the past few years in

response to greater quality demands from car manufacturers.

"Needless to say, every large steel producer is in contact with us to evaluate our product," says Herbert Fastert, president of SMS Concast, the US arm of the West German plantmaker. "Several companies in the big ten are seriously studying the conversion of some of their excess capacity to this method."

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Metal Box puts extra life into French sauces

BY MAGGIE URRY

cost effective because less of the contents will be wasted.

Metal Box developed a new lacquer which is used to coat the inside of the aerosol can and does not affect the contents. In the middle of the container is a pleated pouch, developed by Kaviro-spray Systems, a US group. Called "Grow Pak", this is filled with carbon dioxide under pressure.

With this drawback in mind, a company called Cuisine et Conserves des Régions de France (CERC) is launching a range of such foods in aerosols developed by Metal Box, the UK packaging company.

The aerosols, which produce a flow of the sauce when the button is pressed with a spray rather than spray action, keep unopened food away from the air and thus fresh.

Although more expensive than other types of packaging, the new containers should be

Barclays applies science to its software designs

BY ALAN CAME

BARCLAYS BANK is taking the plunge into "computer-aided software engineering" (CASE), a new methodology which promises to bring scientific method to the art of software development.

It has decided to standardise its software production around a technique called Information Engineering Methodology developed by the consultancy James Martin Associates (JMA).

Essential to the methodology is a set of software tools called the "Information Engineering Facility" (IEF), which JMA introduced in association with Texas Instruments, the US semiconductor manufacturer.

The purpose of the facility is to act as a "software factory" automating the production of software from the development of the initial specifications to the production of the "object code" which tells the computer system what to do.

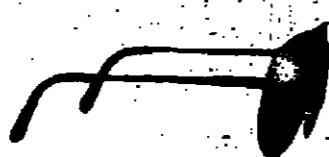
Barclays intends to use the methodology first on its "Global Banking Systems" project which will provide the bank with a world-wide branch banking network, replacing its existing system written by Arbat.

JMA has won a £200,000 contract for work on the global banking system which includes the IEF.

Don Lonsdale, divisional director for Barclays Central Management Services Department, says JMA's decision to standardise on the JMA methodology was taken after a nine-month evaluation of all major systems development methods.

James Martin, a leading figure in the world of computer systems consultancy, has pioneered several of the most important developments in computer aided systems engineering.

HOTLINE.



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JOBS

Latest indicators of management pay levels

BY MICHAEL DIXON

WHEN the first version of the accompanying table appeared in the Jobs column, the median salary of the general managers heading the list was £3,000. That was in 1976 and, then as now, the table's indicators of managerial pay in Britain were compiled from the surveys made by the Reward consultancy.

The study from which today's figures are drawn was carried out at the start of the year, and is based on more than 24,000 items of information about the pay of managers employed by almost 800 organisations. They range from big to small, and include a wide variety of different types of business operating in all regions of England, Scotland and Wales.

Whereas the full survey covers six ranks of the managerial hierarchy, however, my table refers to only one. It is the rank immediately below board-level, although in small companies the managers in question may be directors while doing essentially the same kind of work. Anybody wishing to know more about the study should contact Reward's Bill Courtney at 1 Mill Street, Stone, Staffordshire ST15 5RA; telephone 0785 813565, Fax 0785 817007.

The left-hand pair of columns give figures for first the basic salary and then the total money rewards — including bonuses and suchlike but not the value of in-kind perks such as company cars — of the lower quartile manager. That is the person who

Rank One = Most senior manager below level of director* Inc	LOWER QUARTILE		MEDIAN			UPPER QUARTILE		
	Basic salary £	Total money reward £	Basic salary £	Total money reward £	(Basic year earlier) £	Total year earlier) £	Basic salary £	Total money reward £
General management	16,476	18,000	24,588	26,025	(24,285)	(25,360)	31,416	33,375
Advertising and PR	21,550	22,250	24,250	26,000	(23,650)	(23,950)	30,000	30,900
Legal advice	20,570	20,578	25,824	25,875	(22,306)	(22,306)	30,000	30,153
Finance & accounting	19,500	20,056	22,022	23,000	(21,000)	(21,450)	26,780	27,500
Scientific department	19,153	19,153	22,255	22,589	(20,302)	(20,703)	26,025	26,294
Marketing	18,524	18,805	21,842	22,310	(20,467)	(21,140)	25,575	26,422
Company secretariat	18,562	18,982	21,000	22,025	(20,115)	(20,859)	27,500	28,624
Personnel	18,194	18,496	20,244	21,200	(19,000)	(19,836)	23,575	24,044
Computing	17,500	18,163	21,000	21,083	(19,500)	(19,950)	25,383	25,990
Sales	17,459	18,000	20,000	21,000	(18,405)	(19,500)	24,336	25,313
Research & Development	17,050	17,104	20,000	20,449	(18,673)	(19,000)	23,650	24,072
Distribution	17,400	17,758	19,386	20,380	(—)	(—)	22,982	22,982
Administration	17,400	17,680	20,000	20,174	(18,500)	(18,913)	26,000	27,000
Engineering	16,480	16,206	18,975	19,395	(18,208)	(18,300)	22,575	22,913
Purchasing	16,080	16,950	19,075	19,215	(18,708)	(19,000)	21,274	21,416
Management services	15,523	15,983	18,632	18,180	(17,250)	(18,500)	22,357	22,490
Quality assurance	17,200	17,532	18,657	18,172	(18,225)	(18,224)	20,884	21,000
Production	15,853	16,367	16,477	16,070	(17,000)	(17,400)	21,133	22,218
Surveying/architecture	16,368	16,368	18,359	18,359	(18,251)	(16,313)	21,427	21,707
All Rank One managers	17,460	—	20,250	—	(18,000)	(—)	24,700	—

* In small companies could rank as director, otherwise reporting directly to board.

Variations from the £20,253 median by company turnover were — Higher: £100m-plus by 23.7 per cent, and £400m-£1,000m by 12.3. Lower: £15m-£40m by 1.3 per cent, £5m-£1m by 7.0, and up to £1m by 11.2 per cent.

The corresponding variances by size of payroll were — Higher: more than 4,000 employees by 27.1 per cent, 1,001-4,000 by 11.3, and 501-600 by 3.7 per cent. Lower: 201-600 employees by 6.7 per cent, and up to 200 by 3.7 per cent (the companies with the smallest payrolls seem always to pay managers better than those in the next larger payroll bracket).

In addition, Reward's staff recommend that all the figures should be increased by 1.5 per cent to allow for the time that has passed since the information was collected.

City batch

NOW to a clutch of jobs based in the City of London being offered through two different recruitment consultants. Since they may not name their clients, both promise to respect any applicant's request not to be identified to the employer at this stage.

The opening pair are being handled by David Mason Johns of Lansdowne Recruitment (Kew Bridge House, Kew Bridge Rd, Brentford, Middlesex TW8 0EJ; tel 01-588 2326, Fax 01-588 3345). His first post is for the head of a

small team responsible for all aspects of corporate finance documentation in a European-owned international bank. Those applying should be qualified lawyers with copious experience of the work involved. Fluency in a Continental language would help.

Salary around £25,000, plus usual munificent City banking perks.

The second of the pair is for a recently qualified accountant acquainted with finance-sector operations to undertake internal and operational audits. While most of the work will be done in London, there will be some travel not only in Britain but also in Europe and to the Far East.

Salary £22,000-plus. The other benefits include a mortgage subsidy and private medical insurance.

NEXT comes headhunter Stuart Clifford of the Badenoch and Clark consultancy (16-18 New Bridge St, London EC4V 5AU; tel 01-588 0705, Fax 01-588 3808). He seeks a senior export finance specialist for the London branch of a New York bank.

Candidates should be skilled in credit evaluation as well as in documenting export finance transactions, and have expert knowledge of ECGD and other governmental support schemes. Another need is experience of marketing banking products in the UK, if not the Far East too.

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Schroders

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This position requires a detailed knowledge of pensions legislation and practical understanding of actuarial and investment techniques. A degree or equivalent (e.g. CII, PMLI) with around ten years' experience in Pension Fund administration is essential.

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George Fowler,
Human Resources Department,
Occidental Petroleum (Caledonia) Ltd,
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Wednesday March 30 1988

Objections to the Rover bid

TO SAY that Rover Group is to be sold for a giveaway price is a less than accurate description of what the British government is proposing to do with the state-owned car manufacturer. The implication of the decision to write off past debts and inject a further £200m into the business before the sale of the group is that the government is actually paying British Aerospace to take one of its biggest industrial headache off its hands.

This may also cause a hue and cry on the opposition benches. It is not in itself objectionable if the terms reflect a reasonable assessment of future prospects — and it has to be said that even with Rover back in profit those prospects remain problematic. And given that British Aerospace is not ultimately driven back into the government's arms if the deal turns sour, the taxpayer will have been protected from the risk of any future losses. There will also be wider economic benefits in the shape of private sector financial discipline and a reduced likelihood that the business will be subject to political manipulation.

That said, the real objection to the proposal continues to be that the basis on which the government has chosen to negotiate appears more designed to save political face than to protect the taxpayer's interest. By negotiating exclusively with BAE, ministers have reduced the opportunity for other interested parties such as Ford Motor Company to come in with higher bids. The reduction in Rover Group's available tax losses is simply the figleaf of responsibility on an otherwise uncommercial looking deal.

Role reversal

One of the more curious aspects of this approach, which is very much a reflection of the Prime Minister's own feelings towards Rover Group, is that it has wrought a remarkable leap of political role reversal. Government ministers have been arguing that a higher bid from Ford would have resulted in heavy redundancies and that the BAE solution will protect British jobs because there will be no overlap between the two state-owned British businesses. The rhetoric is altogether redundant of Labour government policies in the 1970s, and scarcely bears out the claim of Thatcherism to be concerned with market solutions.

The Ceasefire in Nicaragua

THE CEASEFIRE agreement between the Nicaraguan Government and the US-backed Contra rebels is bound to face formidable hurdles when it comes into force on Friday. But last week's deal, laying down a 60-day ceasefire as a prelude to a broader political reconciliation in Nicaragua, has the great advantage of being practical.

It was hammered out by negotiators possessed not only of the authority to deliver on the fine print but also fully aware of the strengths and weaknesses of their respective positions. It is instructive as well as encouraging that both sides have resisted so far the temptation to make political capital out of the concessions made. Just as important, no false expectations have been raised of easy progress towards a lasting peace.

Arias plan

After the accumulated bitterness of almost seven years fighting, the Sandinistas and the Contras are understandably coaching optimism in cautious phrases. The occasional violation is bound to occur. Friction could easily be caused by continued attempts in Washington to reverse Contra funding. Inside Nicaragua, the Sandinistas leadership risks a backlash from its own militants by agreeing to make the Contras part of the political process.

These difficulties must not obscure the efforts made by both sides to bring an end to the war. This provides a ray of hope in the appalling cycle of violence in Central America, and it deserves every encouragement. For instance, in the near future it may well be necessary to consider some form of international presence along the volatile Honduras-Nicaragua border.

The ceasefire agreement is the first concrete achievement of the Arias peace plan for the region, the details of which were agreed last August. The plan has tended to be all things to all men, and where there has been little external pressure to comply, as in El Salvador, there has been little progress. However, in the case of Nicaragua, the Sandinistas were looking for ways to end a difficult

Kevin Done examines the prospects for Rover Group in the hands of its new owners, British Aerospace

Flying start for Smith's new model

LORD YOUNG, the Trade and Industry Secretary, may have insisted yesterday that the Rover Group is not being sold at a knock-down price, but it is hardly a view shared by the City.

Professor Roland Smith, chairman of British Aerospace, scarcely demurred at the suggestion that BAE's surprise leap into the motor industry was the "deal of the decade," at least for short-term financial considerations.

Provided the European Commission does not put any immovable obstacles in the way of the takeover, BAE is set to gain a new £20m-a-year business for just £15m. The new acquisition will have a clean-up balance sheet, free of bank debt, thanks to a generous new cash injection of £200m from the Government, and it will have carry forward trading tax losses of £50m to offset against any future Rover Group profits.

At the end of 1987, Rover Group had audited net assets of £284m, before the planned £200m injection of new government money, so BAE's risk is decidedly chequered.

BAE also acquires a business whose prospective value lies in an improving trend with some new models in the pipeline for 1989 and 1990 to help capitalise on whatever follows following privatisation.

Sales and production rose strongly last year, exports were on a rising trend, and Rover Group is well on its way towards rationalising its product offerings into a classic four-model range in the style of all other volume car makers. Many of the deep cuts in workforce and plants are behind it and assembly is now concentrated at the two Longbridge and Cowley sites.

The deal struck by Lord Young with BAE is far more generous than the City expected. Analysts moved quickly to revise upwards estimates of Rover Group profits in 1988 and 1989. Mr Stephen Reitman, motor industry analyst with Phillips and Drew, the stockbrokers, suggested that the higher than expected injection of new capital could boost Rover Group pre-tax profits in 1988 to as much as £20m compared with the previous estimate of £45m.

Given the delay of several months that will follow as the European Commission begins its investigation into BAE's latest — and perhaps final — provision of state aid to Rover Group, the full financial benefit to BAE of the takeover will not accrue until 1989, but Phillips and Drew forecast that earnings per share for BAE could jump to 60p in 1988 and 80p in 1989, compared with only 45p-48p without the deal.

In trying to justify such an apparent give-away Lord Young highlighted the fact that Rover Group had run up losses of more than £1m in the last five years (its total accumulated deficit at the end of 1986 was £2.65m), but it still had a pre-tax loss last year and that the Government was releasing itself of past guarantees of £1.5m of existing Rover Group bank debt, trade creditors and

other obligations. All this had been achieved for a net £50m.

He was most concerned that Rover Group now had a safe home, and that the jobs directly and indirectly provided by the concern were safeguarded.

"In the hands of British Aerospace, Rover Group would have the best available chance of developing its independent role in the vehicle industry. We cannot afford to underestimate the contribution to the economy of the largest UK passenger vehicle producer with a turnover of £5bn, exports of £2bn, direct employment of 45,000, and indirect employment of two or three times that number in the component supply sector, as well as over 50,000 jobs in Rover Group's distribution networks."

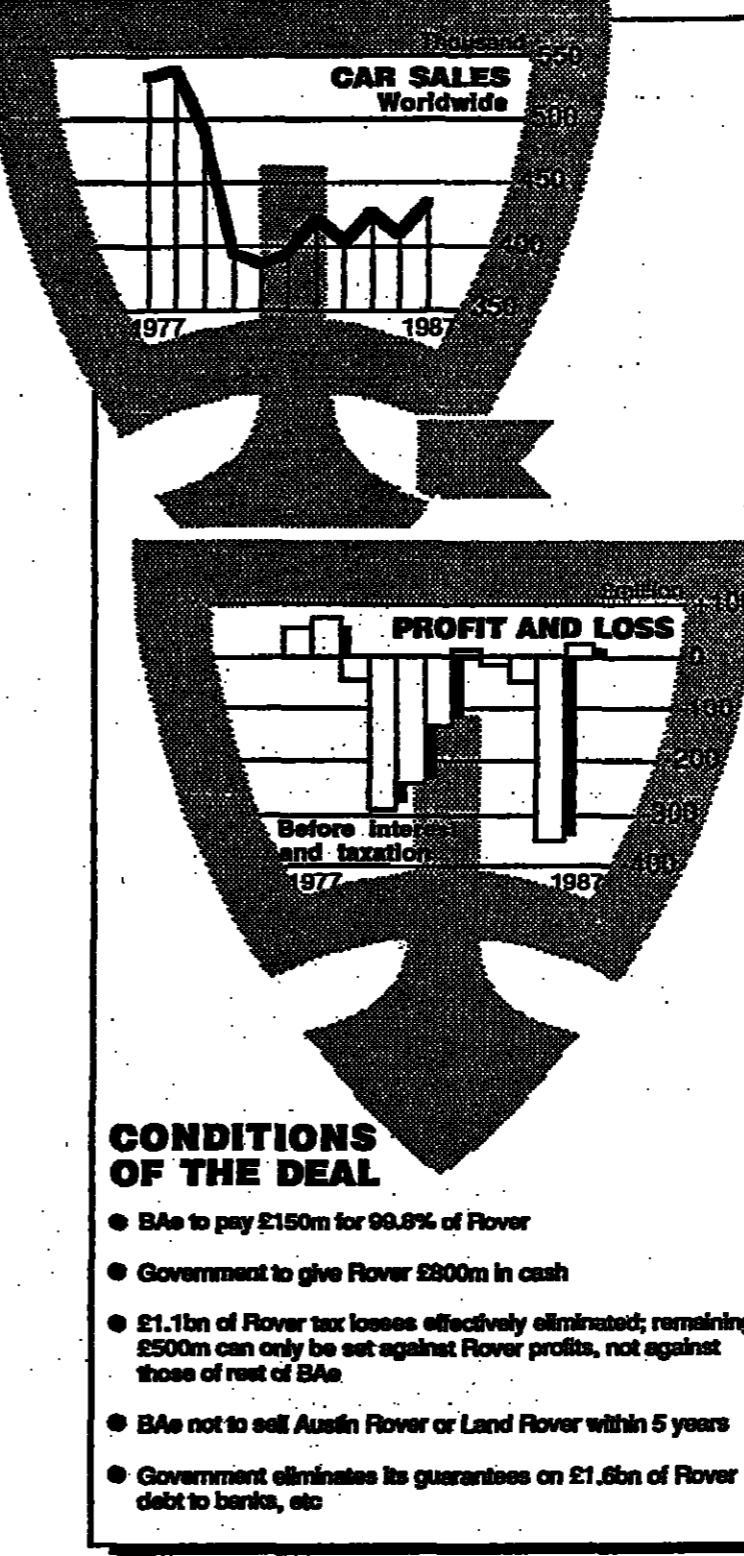
The fashion in which Lord Young has managed the Rover Group sell-off has so far precluded any attempt to set a market price on the business, however, and the City was last night still not ruling out a counter bid from one of the big car groups. If it had not already been so soundly foiled by his experiences first with a two-week strike in February and this month with the debacle over its planned electronics plant in Dundee, Ford would still remain the obvious candidate.

Lord Young was insistent yesterday that it was "too late" for any counter bid, but the Government could be severely embarrassed, as it waits for approval from Brussels, if a rival car maker were willing to pay a much higher asking price than reducing the taxpayers' bill of £15m.

Though Rover Group could hardly be given a more generous send-off, and BAE may well make significant short-term gains from the deal, the takeover will do little to remove Rover's vulnerability in the world motor industry. It begs the fundamental question of how Austin Rover, the car operations of which accounted for 55 per cent of group turnover last year, is to develop, manufacture and sell cars across the continent were able to reduce sharply their costly sales incentive schemes, but, even with such relief, Austin Rover alone could only show an operating profit of £5m after an operating loss of £175m in 1986.

If Rover Group's financial performance last year showed anything, it was that, at a production level of around 450,000 cars (and car-derived vans), Austin Rover was still only a marginal business.

Beyond resolving the immediate issue of ownership, Mr Graham Day, Rover Group's chairman and chief executive since May 1986, has still to show that he has succeeded in devising a strategy for arresting the apparently terminal decline of the last British-owned volume car maker. The group has seen its UK market share recede from a high-water mark of 45 per cent in the early 1960s to less than 15 per cent last year, while its share of the West European car market has fallen to barely 3.5 per cent.



CONDITIONS OF THE DEAL

- BAE to pay £150m for 99.8% of Rover
- Government to give Rover £200m in cash
- £1.1bn of Rover tax losses effectively eliminated; remaining £500m can only be set against Rover profits, not against those of rest of BAE
- BAE not to sell Austin Rover or Land Rover within 5 years
- Government eliminates its guarantees on £1.6bn of Rover debt to banks, etc

conditions could hardly have been

The big six European volume car makers are in a different league, with European market shares last year ranging from just over 10 per cent for Renault to sales of 1.3m cars to 15 per cent for Volkswagen (including Audi and Seat) on sales of around 1.5m.

In the UK, Austin Rover's home market, overall new car sales have set all-time records for two successive years and the pace shows no sign of slowing in 1988, but the company has failed to keep up as its ageing product range has failed to impress the car-buying public. In the last two years its UK market share has continued to plunge, to below 15 per cent in 1987. Last year overall new car registrations in the UK were down by 7 per cent, but Austin Rover could manage an increase of only just over 1 per cent in UK volume sales to 266,784.

Mr Day insists that sceptical observers of Austin Rover who concentrate on market share and volume are missing the point. "We want to make money. People keep talking of market share, but our objective is to become profitable." Nevertheless the group's 1987 corporate plan spelled out that 1987 was a critical year for Austin Rover. "It is vital for the company's long-term future that the deterioration in domestic sales is reversed: top priority is

being given to this short-term objective."

If Rover Group is to remain independent of the big motor groups, under the BAE umbrella, its long-term survival will depend crucially on its future product development programme. In a few weeks it will be unveiling a hatchback version of its executive saloon, the Rover 800, the Rover 800 Fastback, which should expand the appeal of this range, although Rover has been forced to retreat from its original plan of taking this model further down market out of fear of diluting its prestige appeal.

Lacking own resources in the early 1980s to fund new model development, Rover plumped for manufacturing under licence two Honda models, which were rebadged as the Triumph Acclaim and then its successor the Rover 200. Out of that deal grew the deeper 5050 model development co-operation with Honda which has produced the two models on which Austin Rover is currently pinning its hopes.

At the top of the range is the Rover 800 executive saloon, launched in 1986 and currently selling in a price range from £12,500 to more than £20,000. Still to come is the so-called R8, which Honda is calling the Concerto, to replace Rover's current Maestro and Rover 200 series. The launch will come in mid-1989 with the five-door model. The next stage of the model programme will be the revamp of the current Metro — the so-called R6 — which is expected to reach the market in 1990. It is expected to be "a strong evolution" of the Metro, using the same floorpan as the present model with a different front end to accommodate a new K series engine and Peugeot transmission. Work is also in progress on the early stages of the Montego replacement, the so-called R9 project, which should be due for unveiled in the early 1990s.

It has been claimed that Honda is crucial to Austin Rover's model development programme, and certainly Professor Smith and Mr Day wasted no time in hurrying to Tokyo to brief Honda on the planned change of Rover Group ownership. The collaboration so far has not been open-ended, however. It has been limited to specific projects and — though Honda senior executives stress how much they have learnt from Rover — the Japanese company has been careful to keep all its options open, preferring not to commit itself financially through any equity stake.

It has used Austin Rover to give it a helping hand into executive car production — its version of the Rover 800 is the Honda Legend — while preparing to use Austin Rover assembly lines from next year to produce its new Concerto model for Europe.

The arrangement allows Honda to get under the quota restrictions on Japanese car exports to the UK and West Europe while, at the same time, it can build up its European dealer network. In the US it is building new production capacity which could use this network. It also has a large site at Swindon, Wiltshire, with an engine plant under construction and the space to expand further into assembly. It has already announced that its joint production of the Honda Legend with Austin Rover in the UK is to stop later this year after only two years. This highlights Austin Rover's vulnerability, if it is counting on Honda to give it the additional volume to make its Longbridge and Cowley plants more productive.

Rover's continued weakness as a competitor on world markets goes some way to justify Lord Young's claim that the Government was not being overly generous to British Aerospace. The short-term benefits for BAE, if the EC allows the deal to go through, are none the less considerable. The challenge will come in turning Rover's greatly strengthened finances, as part of BAE, to good account. Professor Smith and his colleagues may yet find themselves forced to give enough management attention to Rover to make them wonder just how good a deal they got.

Operation GROWTH

IN THE now established formula of police undercover operations against organised football hooliganism, the Wolverhampton Police were equipped with a suitable code name related to the investigation. This one was GROWTH (Get Rid Of Wolverhampton's Troublesome Hooligans).

The first, and model for all the others, was Operation Own Goal which rounded up the ring-leaders of the Chelsea Mob in 1986. Full Time, involving West Ham and Millwall supporters, and Red Card against Birmingham City fans, were in the same tradition.

Perhaps because the police were running out of footballing nomenclature, later operations had more obscure names like Spoonbill (Coton) and Omega (Birmingham City). The Leeds United round up, Operation Wild Boar, was easy to guess because the Leeds fans met in Boar Lane before matches. Now operation Wild boar is the Metropolitan Police's answer to Arsenal supporters. It is a panto. Scotland Yard is still as confused about its derivation. "It was never explained," a police spokesman added yesterday.

The head of Wolverhampton police, Chief Supt David Ibbotson, is proud of his code name, but was not revealing all yesterday. "It came from one of my superintendents who refused to be named," he said.

A police move against Wolves supporters has been on the cards since the beginning of the season when 4,000 of them converged on the Football League new boys Scarborough and caused mayhem in the ground.

Test for Kaunda

President Kaunda of Zambia will give the keynote address at the World Food Conference in Brussels next week. The conference was called by Lord Plumb, perhaps best known to British readers as a former leader of the National Farmers Union and now the President of the European Parliament.

Plumb says that the presence of Africa's leading statesman will provide inspiration to all those present to find a way out of the current disarray in world food supplies.

For Kaunda to do that will mean addressing what went wrong in Zambia. According to the World Bank, the development of agriculture in that country remains far below potential... its slow growth is due largely to inappropriate policies and institutional structures."

"Inappropriate" is strong language in World Bank terms. As for the figures, agricultural output per head of population was 16 per cent lower in 1983 than in 1970.

It should be a fascinating speech if Kaunda acknowledges that there were some mistakes.

Funding the Koran

MA venerated Islamic scholar

who lived 1,000 years ago has just

given rise to a most unusual pub-

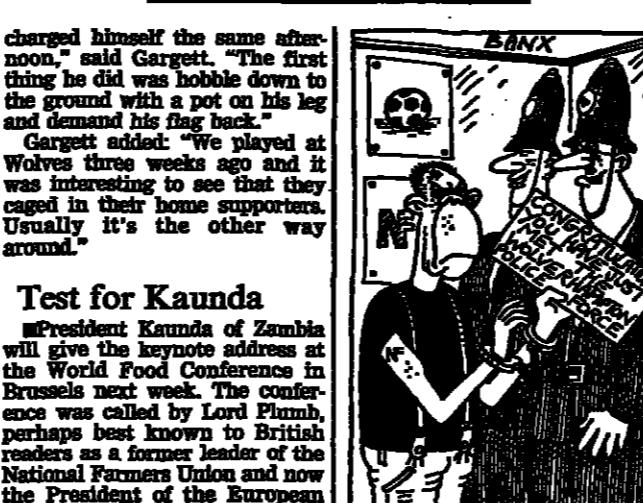
lishing venture, allying the Oxford University Press and a

Syrian businessman previously

involved in selling oil drilling equipment to the Middle East.

The work is a detailed com-

OBSERVER



one, who has converted to Islam and is now known as Yousef Islam. Now he is trawling wealthy Arab states for financial as well as moral support with only limited success so far.

Hall with a jinx

The Audit Commission is an admirable independent body that monitors local government finances and is listened to with respect even by Labour Councils on the loony side of left. Its watchwords are economy, efficiency and effectiveness.

None of those qualities was in evidence yesterday when the Commission held a conference to coincide with its fifth birthday. Perhaps that was because it was at the Queen Elizabeth Conference Centre, Westminster, a place over-obsessed by security.

Around 700 delegates were told to get to the centre in good time for a 10 o'clock start. Five minutes later they were still queuing in the entrance hall trying to get accreditation as Nicholas Ridley, the Environment Secretary, was about to open the conference, called "Managing for Success", to start.

Howard Davies, the Audit Commission controller, calmed tempers by placing much of the responsibility for the shambles on the Property Services Agency which runs the Centre and is under the umbrella of Ridley's Department.

Davies had a good line about the community charge. "If you call it the community charge, it means that you are in favour. If you call it the poll tax, you are against. So that's enough about the poll tax."

As for the Centre, we recall running into the Prime Minister just after she had officially opened it. "What's it like?" we asked. She gave one of those looks that showed what a good actress she would have been.

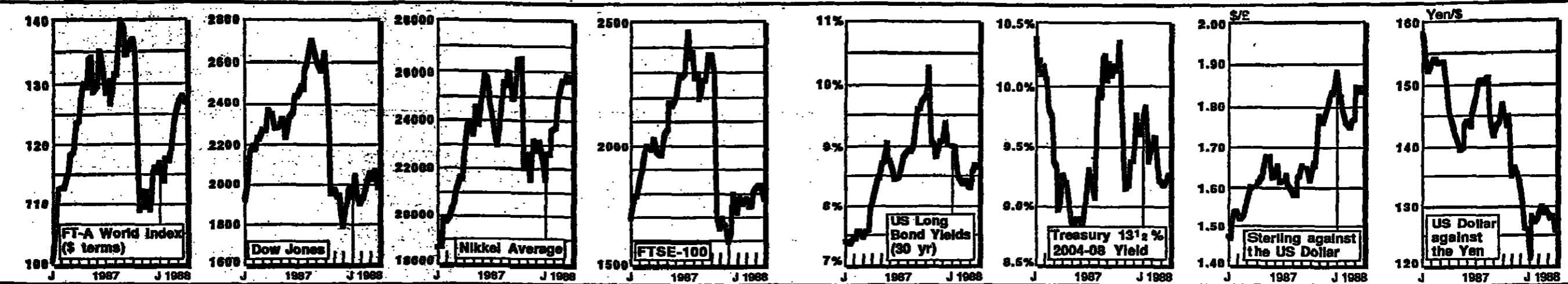
Late news item

From a school magazine: "We regret that owing to shortage of space the deaths of two old boys have been held over until next term."

NEW SERVICES TO LONDON CITY AIRPORT FROM PARIS, BRUSSELS AND AMSTERDAM.

FROM PARIS (C.D.G.)	TO PARIS (C.D.G.)
Monday to Friday Departures	Monday to Friday London Departures
0730 1500	0700 1500
0800 1600	0815 1600
1000 1800	0900 1700
1100 1845	1100 1815
1200 2000	1200 1900
1400	1300 1930

Stock market jitters have undermined the recovery of confidence since the October crash. Alexander Nicoll and (right) Stefan Wagstyl report



Shaking the kaleidoscope

THE FINANCIAL meltdown of October 1987 was bound to leave a legacy of fear that it could all happen again. This concern, never far from the surface since the equity crash, has re-emerged in the past week. Stock markets, which had mostly been quietly heading upwards, suddenly suffered a new bout of nervousness and dropped sharply in Europe and North America. The dollar fell and bond markets wavered. Doomsters returned to say that five months after the 1987 crash, the markets again looked down as the second act of a smouldering bear market began.

Confidence with 1986 remains fetching in the view of most economists and market watchers. Economics are stronger and authorities more flexible and co-ordinated in their response to market movements. The crash has not poleaxed economic growth as it did in 1929.

Nevertheless, there is no doubt that the 1987 crash had effects from which investors and dealers will take a very long time to recover.

Most obviously, it dealt a blow to investors' confidence and willingness to deal. Many small investors have suffered hurt after being enticed into taking a speculative crack at the markets. Larger investors are equally cautious. Warburg Securities estimates that UK pension funds have increased the proportion of their assets held in cash and not committed to investments to about 9 per cent, the highest since the dark days of 1974.

Low stock market volumes also testify to reduced investor confidence. This sluggishness is putting pressure on securities firms which depend on turnover for much of their livelihood. That, in turn, makes market-making firms — those which undertake to make a two-way price in stocks — even less willing to be heroic in the face of a downturn in the markets. They remember that many of them

lost money by taking stock on to their books as the markets spiralled downwards in October. In some eyes they were fulfilling their function of trying to maintain orderly markets, but in others they simply misjudged the markets' mood. Unwilling to repeat that experience, market makers are tending to keep less exposed positions, neither long nor short. This adds to the potential for more nervous, volatile markets.

Investors have been nervous about what type of stocks to choose. In the UK and Europe, the emphasis has been on blue chips which are likely to have assured liquidity. Some of the smaller markets are still suffering severely from the illiquidity exposed by the crash.

In the UK, Warburg Securities is forecasting that pension funds will continue to correct the imbalance in their portfolios. For the cash-equity holdings had risen to 76 per cent, with those of gilt-edged securities down to 12 per cent. (The remainder is divided between cash, property and index-linked gilts.) The cash-gilt-edged split is forecast to be 66/13 by the end of the year. UK equities are expected to represent only 43 per cent of their portfolios compared with 57 per cent before the crash.

In the US, the hesitancy of investors has manifested itself in a different way. Blue chips have not been performing as well as "special situation" and second line stocks, particularly those affected by the wave of cash takeover bids as predators have attempted to swoop on companies viewed as undervalued since the crash.

Corporate earnings growth is still expected to be quite strong in most of Europe and North America, in theory providing a strong underpinning for stock markets. But it is difficult for them to get away from the belief that a recession may merely have been delayed — even though economists

point out that tighter fiscal policies from an incoming US administration could not really hit into the economy until 1990.

The crash showed how markets link to each other, if not always by actual flows of capital, than at least by information technology which allows changes in sentiment to be transmitted instantaneously around the world. An additional phenomenon has been the closer linkage of different types of market. Currencies, bonds and equities increasingly react to each other's movements.

Against this background of apprehensive investors there are persistent uncertainties about economic fundamentals. Stock markets, notes Mr Mario Ramirez, an economist at Dresdner-Bernard, London, in New York, currently find it difficult to react to positive economic news.

There are three areas in which most reactions are known, she says. "I don't think long-term reactions will be far and when."

After the post-crash rise in stock markets, some concern is understandable. It would be surprising if equities were blithely to approach and pass levels which, in October, were deemed to be so highly speculative that they could fall victim to a 50 per cent fall in the Dow Jones Industrial Average in a single day.

It could be argued, after all, that the economic fundamentals remain essentially unchanged: that markets are simply looking through a kaleidoscope of the same pieces shaken up a different way. Before the crash, they had for months been treasuring a knife-edge between fears of an overheated, inflationary economy. Meanwhile, markets were uncertain about whether the dollar's fall had ceased or still had a long way to go. The arguments, it could be said, remain the same.

Markets are transfixed by the dollar. If it looks like sliding downwards, stock and bond markets in both North America and Europe tend to weaken. This attitude clearly contains contradictions: in more normal times, a falling dollar might be seen as good for the US stock market since it makes US export industries more competitive. But investors allergic to instability see a sliding dollar as a harbinger of higher interest rates and another crash. Before the crash, the hope was that the dollar's fall could be contained, and therefore it would not disrupt the buoyant stock market. The dashed of that hope partly explains the current pessimism.

In view of markets' preoccupation with the dollar, perhaps the most encouraging sign is the emergence of a healthy divergence of views about which way the dollar will go.

Previously, there was no doubt in the markets' minds the dollar was heading down, the only questions were how far and when.

There are still many who believe that it must fall further. Economists at J.P. Morgan, in the US bank's influential publication *World Financial Markets*, argue that a further rise of the yen is inevitable. Though Japan's visible trade surplus will narrow, they project that its current account surplus will still be \$68bn in 1990 — some \$20bn below last year.

More adjustment is necessary if a sustained surplus is not to overshadow financial markets. Since Japan is unlikely to give a further boost to domestic demand, a much higher yen is inevitable.

James Capel, the UK stockbroker, also argues that the dollar will fall. Though the US trade gap has been falling, it "still amounts to a massive deficit". Other economists believe that continuing economic growth in the US is creating inflationary pressures which the authorities will not want to check through higher interest rates in a presidential election

year. But a growing number of economists are now taking the view that most of the necessary adjustments have taken place. Mr Robert Brusca, of Nikko Securities in New York, says it is wrong to suggest that the dollar must decline still further. After the already substantial fall, the US trade deficit is being reduced, he says. The country's manufacturing output is rising to such an extent that there may be some capacity constraints by the end of the year.

Long-term, he and others argue, the US bond market simply reacted to the realisation that the economy was not slipping into recession. This implies higher interest rates than it had expected. So bond prices fell. At the same time, the currency markets were — probably wrongly — anticipating a wave of Japanese dollar selling at the beginning of the new fiscal year, and so pushed the dollar lower.

By yesterday, however, markets had stabilised: the US bond prices and almost all the world's stock markets were rising.

In the weeks ahead, despite some volatility, the uncertainties affecting stock market investors may lead to a dull period. Markets may go neither up very far, nor down very far.

Before the crash, most people, even against their better judgements, expected markets to keep going up. Now there is no strong feeling about which way markets should go, arguably a healthy state of affairs.

But this ambivalence is not to be found in Tokyo. There, all seem united in believing that the dollar will fall.

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Wednesday March 30 1988



Mishandling of nationalist problems could spark reactions far beyond the Soviet Union, writes Bruce Clark

Armenian conflict puts Gorbachev to the test

MR MIKHAIL GORBACHEV'S handling of the conflict between Armenians and Azeris is widely seen as a test of his ability to control the impact of his attempts to relax Moscow's rigid control over the Soviet empire.

His performance is being closely watched not only by those directly involved, but also by a diaspora of more than 2m Armenians, and by a plethora of national groups throughout the Eastern bloc each with their own deep-seated aspirations and resentments.

Though the struggle for the contested region of Nagorno-Karabakh is on a much smaller scale than many of the other national disputes, it is of particular significance partly because it is the first big test of Mr Gorbachev's resolve, and partly because of the wealth and political influence of many of the 2m Armenians living in communities scattered from Los Angeles to Damascus.

Should he fail to put up a convincing show of strength, and at the same time sympathetic understanding of the conflict, his attempts to reconstruct the Soviet Union could be blown apart by a chain reaction of nationalist explosions.

In the Soviet republics of Armenia and Azerbaijan, the Kremlin is holding the lid on a simmering brew of economic and cultural grievances, historic mistrust and heightened political expectations

The Kremlin is holding the lid on a simmering brew of economic and cultural grievances, historic mistrust and heightened political expectations

in the Soviet Union to seek further information.

The wave of disappointment that ran through the Armenian community last week, when the praesidium of the Supreme Soviet made it clear that boundary revisions were not being considered, was transmitted almost instantly to the diaspora.

It was keenly felt because Armenian intellectuals, in the Soviet Union and elsewhere, had vested enormous hopes in Mr Gorbachev. As a relatively articulate, prosperous group, they have much to gain from his policies of *glasnost* (openness) and decentralisation.

Many members of the vast crowds which gathered in Yerevan last month were carrying posters of Mr Gorbachev, and protest organisers responded quickly to his personal appeal for

a breathing space by suspending demonstrations for a month.

The self-imposed moratorium expired last Saturday. With troops massed in Yerevan, and a new regulation requiring would-be demonstrators to seek permission 10 days in advance, nationalists cancelled plans to stage fresh protests and instead declared the capital a "dead city", calling on people to stay indoors.

Yerevan appears to have been quiet at the weekend, with many residents sitting at home and listening to a series of officially organised broadcasts in which prominent writers and artists called for reason and moderation.

What the Soviet authorities appear to be attempting, with some defiance, is to drive a wedge between those Armenian nationalists whom they consider moderate, and those they consider as extremists.

Four Armenian activists, who had played an important role in feeding news about the situation to the foreign press, were arrested on Friday, and the Kremlin has made it known in the diaspora that it is prepared to make further arrests.

On the other hand, western Armenians have been given to understand that the Red Army troops in Yerevan are under strict instructions not to open fire, even under provocation.

Mr Gorbachev, through the official media, is also driving home the message that if Armenian militants rock the boat too hard, they could damage his reform programme.

The Soviet leader's success or failure, diaspora activists say, may depend on whether there is

any repeat of the bloodshed in Sungait. Official media reported 32 deaths, while some Armenian nationalists say the toll ran into hundreds.

The report that Moslems speaking a language closely related to Turkish (Azerbaijani and Turkish are mutually intelligible) were killing Christian Armenians provoked deep stirrings of aversive fear both in Soviet Armenia and the diaspora.

Turkey lobbies intensively to block the efforts of American-Armenians such as Mr George Deukmejian, the governor of California, to have the genocide recognised by Congress.

The Kremlin has sought to allay Armenian outrage at last month's Sungait incident by ordering widespread sackings in the Azerbaijani administration and making public criticism of the Azerbaijani leadership's handling of the situation.

Western Armenians say they understand Mr Gorbachev will keep the future of the Azerbaijani leaders under review, though any immediate changes either there or in the party leadership in Yerevan will be avoided for fear of exacerbating a delicate situation.

Apart from the precedent set for other aggrieved Soviet nationalists, Mr Gorbachev is no doubt conscious that conceding too much to the Armenians would badly upset the Azeris who are already believed to be alarmed at the political demise of their kinsman Mr Gueydar Aliyev, one of Brezhnev's most senior aides.

He may also fear upsetting other Turkish Moslem people in the Soviet Union, and indeed Ankara itself, which has already said it would object if there was any change in the status of Nakhichevan, part of Azerbaijan which borders Turkey.

While there is no sign that violence will break out in Yerevan, diaspora activists say the danger is greater in Stepanakert, the capital of Nagorno-Karabakh, where strikes were reported over the weekend and the streets are being patrolled by Azeri police.

Russia's share price is likely to rise as a result of the deal, analysts say, with a 20 per cent discount to the market value of Rover's shares on a multiple of 4.

Certainly, the market seems to dismiss the possibility that Rover might simply slip back into loss in the old way. Even before yesterday's details were published, Rover's shares were higher relative to the market than before the deal was announced; and on pure trading prospects, they would have been expected to weaken over the period along with the dollar. It is nice to see the market feeling optimistic about something, but hard to feel confident about its target.

Paying dear for Rover's keep

The initial 22 per cent jump in British Aerospace share price yesterday says it all. The City of London had expected Professor Smith to charge a fee for taking on Britain's volume car industry, but no-one expected him to get away with a net £25m. It would have been nice to see offers to do the job for less, and there would have been plenty of equally qualified candidates - BP as a petro producer, say, or Midland Bank as a specialist in due loans. But it seems the deal does not sell permitting, and all that remains is for the Government to give a fuller explanation of its remarkable generosity with tax-payers' money.

Western Armenians say they understand Mr Gorbachev will keep the future of the Azerbaijani leaders under review, though any immediate changes either there or in the party leadership in Yerevan will be avoided for fear of exacerbating a delicate situation.

Apart from the precedent set for other aggrieved Soviet nationalists, Mr Gorbachev is no doubt conscious that conceding too much to the Armenians would badly upset the Azeris who are already believed to be alarmed at the political demise of their kinsman Mr Gueydar Aliyev, one of Brezhnev's most senior aides.

He may also fear upsetting other Turkish Moslem people in the Soviet Union, and indeed Ankara itself, which has already said it would object if there was any change in the status of Nakhichevan, part of Azerbaijan which borders Turkey.

While there is no sign that violence will break out in Yerevan, diaspora activists say the danger is greater in Stepanakert, the capital of Nagorno-Karabakh, where strikes were reported over the weekend and the streets are being patrolled by Azeri police.

Russia's share price is likely to rise as a result of the deal, analysts say, with a 20 per cent discount to the market value of Rover's shares on a multiple of 4.

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Next

Share Price relative to FT-A Stores Index

level of Guinness's liability to Distillers' shareholders - anything between zero and £100m is possible, though the City is expecting something in the middle of that range - the figure is not a matter of life or death for a company with £200m positive annual cash flow. And although rival bidder Argyll cannot have failed to know yesterday's decision encouraging, the prospect of a win against Guinness from that quarter also failed to alarm. Whatever the merits or demerits of Argyll's case, the market seems simply to dismiss the prospect of the company doing to Guinness what Pennzoil did to Texaco.

So for the moment, the City has swallowed all the bad news available on Guinness and come up with a rating of around nine times prospective earnings, a 20 per cent discount to the market - enough to cover, for the moment, not only what the market knows but what it fears.

George Wimpey

If there was ever any doubt that the renovation of Wimpey's business was nearly complete, a 44 per cent rise in full year pre-tax profits to £95.5m and a confident dividend increase will have reassured the sceptics. Nevertheless, while the performance looks impressive for the third year in a row, Wimpey is only now beginning to earn the same sort of return as its smaller rivals like Taylor Woodrow and Costain. The trick now is for Wimpey to convince the stock market that it has transformed itself from a recovery stock into a growth business, and here, as always, Wimpey's reluctance to disclose adequate detail is working to its disadvantage.

Clearly, the company is far leaner and fitter than it was three years ago, and its important UK house building business, which has been shedding volumes to move up market, is the star performer. However, its heavy dependence on this cyclical business must raise questions about the quality of its long-term earnings, and the minimal rise in the group's net asset value over the last five years underlines the heavy costs of financing its reorganisation. Fortunately for shareholders, Wimpey's conservative management seems as reluctant as ever to consider a rights issue to finance its growth plans.

Dole quits race and puts support behind Bush

By Lionel Barber in Washington

SENATOR Robert Dole of Kansas yesterday quit the Republican presidential race and pledged his support for Vice President George Bush who is now assured of the party's nomination.

In a brief speech in Washington, Mr Dole bowed to the inevitable, telling cheering supporters: "I have been beaten before and no doubt will be again. But I have never been defeated and never will be."

Mr Bush trounced the Kansas Senate Republican leader in the March 8 "Super Tuesday" voting, winning 16 of the 17 states holding Republican elections.

The Vice President assumed an unassailable lead in delegates, reinforced by another steamroller win in Illinois on March 15.

Mr Bush's only other Republican rival, Mr Pat Robertson, the former television evangelist, has already conceded that the Vice President will be the party nominee, though he has vowed to fight on to the national convention in New Orleans in August.

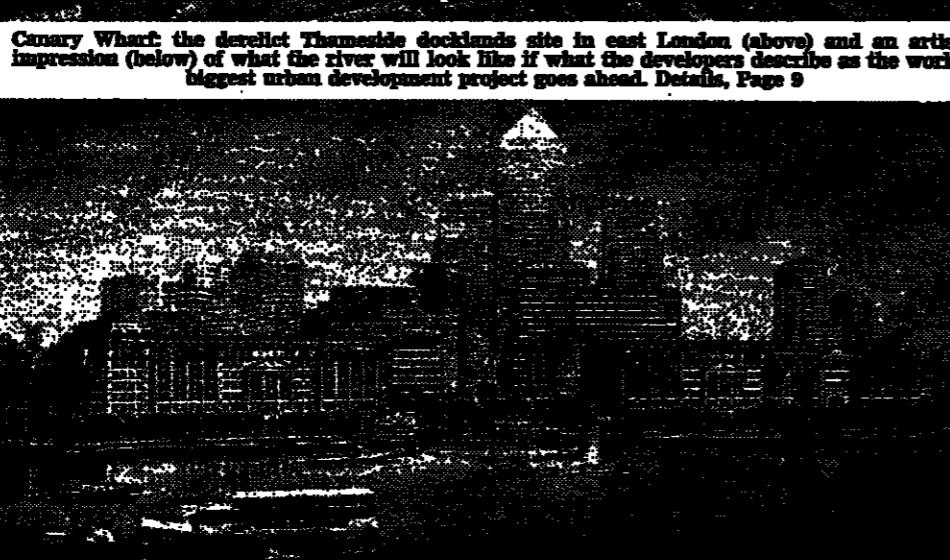
Mr Dole's withdrawal removes all doubt about the Republican nomination, a stark contrast with the scrambled Democrat race where no single candidate has assumed a clear lead.

Mr Bush has seven months now to prepare his campaign against the Democrat nominee in the presidential election in November.

Mr Dole made clear that he intends to bury his publicised personal feud with Mr Bush in the interests of united Republican that is the bottom line.

Yesterday's concession of defeat appeared a wrenching political admission for the former World War II hero who, at 64, will probably not yet another shot at the presidency.

His decision to signal the end of his campaign may partly have been influenced by the need to protect his position as Senate Minority leader. Further humiliating defeats could have encouraged a challenge from one of his fellow Senators, according to aides.



Canary Wharf: the derelict Thameside docklands site in east London (above) and an artist's impression (below) of what the river will look like if what the developers describe as the world's biggest urban development project goes ahead. Details, Page 9

Continued from Page 1

by US Secretary of State, Mr George Shultz, as well as Israel's forthcoming 40th anniversary celebrations.

For the first time since June 1987, Israel and the occupied territories - excluding the annexed areas of East Jerusalem and the Golan Heights - were completely sealed off from each other yesterday.

Increasing the sense of isolation among Palestinians, all telephone links between Israel and the Gaza Strip were cut on the army's orders.

In Jerusalem, the Foreign Press Association, Israeli editors and the Israel Journalists Association protested against the new media restrictions.

By recent standards, the day passed off comparatively peacefully in both the West Bank and Gaza Strip, judging by the piecemeal information that could be gathered by telephone.

The only serious clash confirmed was in the village of Zaita.

Pound up as Tokyo supports \$

By SIMON HOLBERTON IN LONDON

STERLING rose sharply on foreign exchange markets yesterday and the dollar staged a mild recovery after the Bank of Japan intervened to support it.

The pound gained two pence and more than a cent in active trading. Most of the gains occurred earlier in the day in Far East trading but traders said they were well supported and extended by solid corporate business in London and Europe.

Shares in London also rose. The FT-SE 100 index closed 18.5 up at 1,785.6 and the FT Ordinary index closed 11.2 higher at 1,405.6. Domestic factors, such as the planned acquisition by British Aerospace of Rover Group, helped but analysts said the market still lacked solid institutional backing.

The current strength of the pound and the fragility of the share market has prompted speculation that the UK Government

might lower interest rates again, although the extent to which this might conflict with its anti-inflationary aim remains unclear.

On a trade-weighted basis the pound is higher in value than it was on March 18 when the Bank of England engineered a ½ point cut in base rates to 8% per cent.

In the foreign exchange market analysts said remarks by Mr Robin Leigh-Pemberton, Governor of the Bank of England, to the House of Commons Treasury and Civil Service Committee on Monday morning had been interpreted as bullish for the pound in the short-term.

Investors in the Far East and Europe thought his remarks indicated that interest rates would remain high in order to exert a downward pressure on inflation. The stability of the pound against Britain's major trading partners was seen as secondary, they said.

Shaking the kaleidoscope, Page 21; Currencies and markets, Section II

Israeli army threatens to extend shutdown

Continued from Page 1

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British Aerospace strikes Rover deal

Continued from Page 1

ised by Labour leaders for selling the company "on the cheap". Mr Bryan Gould, Labour's trade and industry spokesman, attacked it as "an act of political irresponsibility and industrial sabotage" and demanded assurances about future investment and employment.

Mr Robert Sheldon, the Labour chairman of the public accounts committee, the main parliamentary watchdog on spending, warned of a possible inquiry into the justification for the sale and stressed the rights of taxpayers.

The terms of the sale were finally approved yesterday at a meeting of the Cabinet's economic strategy committee, and the general view of ministers and Tory MPs was of relief that at last a troublesome and costly part of the public sector had found a secure home under British control, albeit at some cost.

The only Tory worries were whether the new group had sufficient resources.

In face of criticisms about a giveaway, Lord Young and Mr Clarke argued that the terms represented a bargain and were advantageous to the taxpayer after the investment of nearly £3bn in the past 12 years.

Mr Clark refused to give specific assurances about future employment although he said workers should feel added security from the potential benefits of being in the private sector.

A rival bid to BAe from a large automotive group had been expected after the surprise announcement of the BAe/Rover negotiations early in March.

ADVERTISEMENT

NEWS REVIEW

BUSINESS

Absorbing the shock

Mitchell Hydraulics, a division of Ferranti International, has been awarded a contract to refurbish hydraulic scrubbers installed in the Thange nuclear power station in Belgium.

Since a form of hydraulic shock absorber limits the spread of damage within large structures subjected to forces generated by thermal, seismic or rupture shock.

The contract also includes spares for the SHOKLOK absorbers which were originally supplied by Mitchell Hydraulics during construction of the Thange power station in 1976.

The 21,00

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday March 30 1988

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Beazer takes Koppers bid battle to local newspapers

BY JAMES BUCHAN IN NEW YORK

BEAZER, the UK-based housebuilding and aggregates group which is battling for control of Koppers of Pittsburgh, has sought to quell a storm of local opposition to its \$1.75m bid by buying full advertisements in the city's newspapers.

In an open letter to the city and employees of the chemicals and materials group based on Monday, Mr Brian Beazer, chairman of the UK company, challenged a wide-ranging Koppers campaign against Beazer and its partners in the bid, NatWest Investment Bank of the UK and Shearson Lehman, the Wall Street investment firm controlled by American Express.

The campaign, which has stunned Wall Street with its vigour and stridency, has enlisted the support of Pennsylvania state officials, from Governor Robert Casey downwards, and local US congressmen, who allege that the takeover could cost some of Koppers' 1,300 jobs in Pittsburgh.

Wall Street fears that Pennsylvania's stand could become a model for the defence of favoured local companies against takeovers. "Other states will jump on the bandwagon if Pennsylvania succeeds," says Ms Brenda McCoy, an analyst at PaineWebber.

Koppers has not rejected the \$20-a-share Beazer offer, but says it is talking with third parties about a counter-scheme.

Roper supports \$507m GE bid

BY OUR FINANCIAL STAFF

ROPER, the US manufacturer of kitchen stoves and garden tractors, has recommended to its shareholders to accept a \$54-a-share, or \$507m, takeover offer from General Electric. Whirlpool, a competing appliance manufacturer, said it was "disappointed but undeterred" by Roper's switch of support to GE from an earlier takeover agreement with Whirlpool.

Whirlpool said it would press in court hearings beginning next week its claim that it has a defini-

tive and binding agreement to buy Roper. It recently raised its initial offer of \$57.50 a share to \$54.

Roper's board said GE's terms were "clearly financially superior" to Whirlpool's so its shareholders should use the withdrawal rights in the Whirlpool offer to reclaim their shares and tender them to GE.

The shares slipped \$1.6 to \$44 3/8 by early yesterday afternoon. All three companies make kitchen stoves with GE dominant

ing the business. Whirlpool has argued that its merger with Roper would create considerably more competition in the market than a takeover by GE.

Roper has a number of attractions to both bidders including large contracts to supply stoves and garden tractors to Sears, Roebuck, the largest US retailer under its own brand name.

GE engaged in its first major contested takeover fight, has brought counter-suits against Roper and Whirlpool.

American Stores to sweeten Lucky bid

BY RODERICK ORAM IN NEW YORK

AMERICAN STORES, the third largest US grocery and drug retailing chain, has said it is willing to pay \$50 a share for Lucky Stores if the California-based supermarket group agrees to an "expedited" friendly deal.

American has begun its original tender offer of \$45 a share but Lucky's share price, up \$1 5/8 to \$50 1/4 in early trading yesterday, comfortably exceeds it. Lucky's board has urged its shareholders

not to tender their shares until it has made a recommendation.

Analysts believe the price will rise further, to perhaps \$55 a share, before a deal is clinched by American. Lucky's management - if they decide to attempt a leveraged buyout - or a third party.

Salt Lake City-American has offered, if the takeover is successful, to combine its Alpha Beta stores with Lucky's under the lat-

ter's name.

The combined business would

be run by Lucky's present management under its low-price business strategy.

Analysts consider

Lucky's management to be independent-minded and therefore likely to fight to retain their full independence.

Even if West Point ultimately buys Stevens, Odyssey stands to profit from the auction. Under its original agreement with Stevens, Odyssey would receive \$1.7m towards its expenses if the company eventually accepted a West Point bid.

Lucky and American combined would have annual sales of more than \$1bn a year, making it the largest US grocery retailer.

Odyssey increases offer for Stevens

By Anatole Kalitsky
in New York

ODYSSEY PARTNERS, the New York investment firm which has joined BT in a joint venture to buy the second largest US textile group, yesterday raised its bid to \$54 a share or \$1.16m.

The offer, which topped an earlier Odyssey bid worth \$51.50 a share, was prompted by last week's announcement of a hostile tender for Stevens shares by West Point-Pepperell, the biggest US-based textile manufacturer.

West Point has proposed to pay \$52.50 per Stevens share in its tender offer, but has also suggested an alternative transaction worth \$54, if Stevens' management signs a friendly merger agreement by April 5.

Odyssey already has the Stevens board's approval for a merger so it seems to have regained the tactical advantage of offering to match West Point's higher price.

However, the market continued to show scepticism about the possibility that the auction for Stevens would go much higher. The company's share price rose 31% to \$64 1/4 yesterday morning, suggesting that only a minor sweetening of the \$54 offer is expected.

Odyssey yesterday said its bid was more likely to succeed because of the potential anti-trust problems which might be faced by a combination of the two leading US textile groups.

However, arbitrageurs who favoured the West Point bid noted that it was not conditional on any financing commitments and that satisfactory proposals for spinning off some of the overlapping businesses had already been worked out.

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lyst with Prudential-Bache in Toronto, said: "Their strategy has been to streamline business efforts into specific military markets where there is a niche for small players. They have a three-year track record that is very good."

Plessey's latest bid of C\$7 a share, 25 cents more than the most recent offer from IMP, has learnt the hard way that diversification does not pay.

Plessey's latest bid of C\$7 a share, 25 cents more than the most recent offer from IMP, was yesterday recommended by Leigh's board, giving the UK group an edge in the battle with IMP.

Leigh, founded in 1961, flattered with bankruptcy following an ill-advised decision in the 1970s to branch out into anything from stereophonic speakers to portable airport control towers.

However, today the future of Ottawa-based company looks relatively rosy. This is thanks to substantial reworking on traditional areas of expertise: crew position indicators, flight data recorders, and on-board communication system for ships and an aircraft navigation system.

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lyst with Prudential-Bache in Toronto, said: "Their strategy has been to streamline business efforts into specific military markets where there is a niche for small players. They have a three-year track record that is very good."

There have been two main architects of the group's recovery.

Mr John Shepherd, the co-founder who returned to Leigh after a five-year absence in 1979, has overseen a company staffed by unknown shareholders, dramatically down-sized the loss-making industrial products unit and concentrated resources on a handful of tried and trusted product lines, primarily in avionics.

However, performance remained lackluster. In three years, revenues fell more than 50 per cent from 1980 levels to just C\$12m. It was only with the arrival of Mr Barry Flower as president and chief executive in 1983 - a year in which the company lost C\$17m - that real recovery began to be made.

Mr Flower, who served his defence electronics industry apprenticeship with Hunting Engineering and Marconi in the UK, quickly scything Leigh's crushing C\$17m debt load with a three-point plan of asset disposals, debt-equity conversions and a preferred share offering. This included the sale of its ill-starred industrial products unit.

The pruning had the desired effect: in 1984, Leigh recorded a small C\$2m profit on revenues of C\$22m.

Fiscal 1987 (ended June 30)

was something of a banner

year for Leigh. Net earnings soared 51 per cent to C\$8.2m on revenues up more than a third to a record C\$62.7m.

When the current bidding war began, the company's sights were firmly set on international expansion. It had assembled a C\$30m war chest to fund a joint venture acquisition in the US or UK and had recently launched an export development programme to sell Shimcon to other Nato navies.

It is this desire to step up

international marketing of the company's growing range of defence electronics products which makes a takeover by a global supplier of Plessey's size and culture so attractive.

From the viewpoint of Plessey, whose bid values Leigh at slightly over C\$100m, the Ottawa-based concern would provide an established window on to the Canadian defence market at a time when Mr Brian Mulroney's Conservative administration is embarked on a 15-year programme of increased defence spending.

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Monday 21 March

Signing in Amsterdam of £100 million 9 3/4% 1993 Notes issued by BP Capital B.V. guaranteed by The British Petroleum Company plc.

Tuesday 22 March

Signing of the £40 million Revolving Loan Facility for Hughes Food Group plc.

Wednesday 23 March

£21 million raised for MBS plc to finance expansion programme through placing of 30 million new ordinary shares.

Thursday 24 March

Advised Systems Designers on £82 million proposed acquisition of the Seicon Group, creating one of the largest software companies in Europe. Acquisition financed by £72 million rights issue of new ordinary shares and convertible preference shares. In addition Samuel Montagu underwrote £27 million of debt finance.

Friday 25 March

Advised Glass Glover Group in relation to the agreed £47 million offer by Drygate.

Appointed to advise H.M. Government on the sale of The Crown Suppliers.

Syndication closed for £165 million 7 year Project Financing for Shotton Paper Company jointly lead managed with Kansallis - Osake - Pankki to finance a second paper machine in North Wales.

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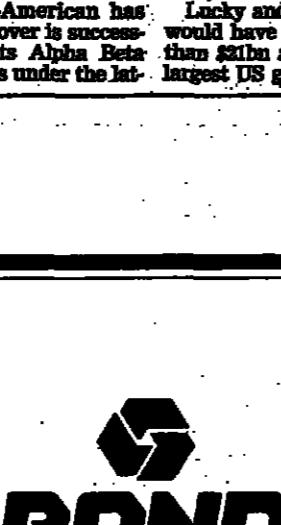
G. Heileman Brewing Company, Inc.

The undersigned initiated this transaction, arranged the financing and acted as financial advisor to Bond Corporation Holdings Limited.

Ocean Capital Corporation

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March 1988



1988

INTERNATIONAL COMPANIES AND FINANCE

Yves St Laurent turns in FF149m

By George Graham in Paris

VIVES SAINT LAURENT, the French fashion and cosmetics house, has reported net profits of FF149m (\$36.5m) for 1987 on sales of FF23.5m.

The results include for the first time the perfumes and cosmetics marketed under the Yves St Laurent name by the US group, Charles de Ritz, which were bought back last year for \$33m. The YSL group has since sold off the rest of the Charles de Ritz perfumes, other than its own name brands, for around \$10m.

Perfumes and cosmetics accounted for FF12.24m of sales, with FF7.29m of sales in the costume, ready-to-wear clothing and accessories divisions. Over 80 per cent of production was exported, and the group was the largest exporter of French perfumes and cosmetics.

The launch of the new scent Jezz, is expected to lead to a further increase in sales this year.

Saint Laurent had to pull off its planned stock market flotation last year, originally scheduled for December, in the wake of the world financial markets crash. The flotation is now planned for the fourth quarter of this year, if the stock market remains stable.

Gross operating profits reached FF440m last year, and the heavy financial costs linked to the purchase of Charles de Ritz are expected to be reduced next year. The group reduced its borrowings by FF1.65m over the course of the year to a total of under FF1.5bn, compared with equity resources – including convertible bonds – of over FF12m.

The Yves Saint Laurent group is controlled by Compagnie Financière Saint Laurent, itself 51 per cent-owned by Mr Saint Laurent and his business partner, Mr Pierre Berge, and 49 per cent by the Corus group of Mr Carlo De Benedetti.

Cariplio seeks share stake in Santander

By ALAN FRIEDMAN IN ROME

CARIPLIO, Italy's largest savings bank, disclosed yesterday that it is negotiating to acquire a shareholding in Banco di Santander, Spain's fourth largest bank with a stock market value of around Pta14.4bn (\$36.5m).

Mr Roberto Mazzotta, Cariplio's chairman, said he expected to announce the purchase of a significant stake before the end of this year.

Cariplio and Santander have been in talks since the beginning of the year and an announcement of a strategic cross-shareholding has been widely expected from the two banks.

In terms of net profit, the Milan-based Cariplio is the smaller of the two. Its earnings last year rose 18 per cent to L21.9bn.

Mr Mazzotta said that Cariplio plans to add 60 more branches to its network of 440 in Italy.

BCI to expand network

By OUR ROME STAFF

BANCA COMMERCIALE ITALIA, Italy's second largest state-owned commercial bank, is planning to expand its national network by adding 350 more branches over the next five years.

The Milan-based BCI currently has 500 branches in Italy.

Mr Enrico Braggiotti, chief executive, yesterday described the plan – the largest expansion of an Italian branch network in recent history – as a move designed to strengthen the bank before Europe-wide liberalisation reforms come into effect in 1992.

"It is no longer true that small is

beautiful in Italian banking," said Mr Braggiotti.

At the same time the bank announced a 5 per cent rise in its 1987 net profit to L31.4bn (\$35.5m). The bank's gross operating result declined by 22 per cent to L7.26bn, in part because of a write-down of its portfolio of stocks and bonds.

BCI's total deposit base grew by 6.3 per cent last year to reach L29.204bn. Total loan book was up by 8.4 per cent to L16.903bn and net assets at the year-end stood at L4.127bn.

Aeritalia in US move

A 40 PER CENT rise in profits last year and the purchase of a 40 per cent holding in a Texas aircraft engineering company were announced yesterday by Aeritalia, the Italian aerospace company, writes John Wyles in Rome.

On a turnover of L1.586bn (\$1.85bn), up 13 per cent, Aeritalia recorded a profit of L51bn. Howard.

Sales from the space sector rose by 25 per cent to become 10 per cent of turnover.

The Texas investment is Dee Howard, a private company specialising in conversions and refitting of commercial airliners. Aeritalia has an option to acquire a further 20 per cent of Dee Howard.

Pargesa growth sparks rise in dividend

By Our Financial Staff

PARGESA, THE Swiss holding company led by Mr Albert Frey of Belgium and Mr Gerhard Ekenstam of France, yesterday announced increased profits for 1987 and proposed to pay a higher dividend.

Nets profits for last year rose by 9 per cent to SF1.66m (\$116.8m), having been more than a fifth ahead at the halfway stage. The performance is allowing the company to lift its dividend by SF1.2 a share to SF6.2.

Pargesa said the dividend represents an effective 6.6 per cent increase in payout after adjusting for an increase in the number of shares in issue.

According to the company that the driving force behind the year had been strong earnings from its banking interests, including Banque Parciale (Switzerland) and Banque Internationale à Luxembourg, income from Groupes Bruxelles Lambert, the second largest financial holding company in Belgium after the embattled Société Générale de Belgique, was also buoyant.

The gains made in these areas more than compensated for what Pargesa described as a lesser contribution from Dresdner Bank Luxembourg, the New York-based investment bank in which Pargesa has an indirect 28 per cent stake.

Spantax closes down

By SARA WEBB IN STOCKHOLM

SPANTAX, the Spanish charter airline, is to cease trading because of financial problems. A company official said the airline was closing "because we are in debt" but declined to give a figure for borrowings. The group expects to revert to a profit in 1989.

Losses after financial items reached SKr113m (\$20.3m) in 1987 compared with SKr645m in 1986.

Ebro appeals to Kuwaiti parliament

BY OUR FINANCIAL STAFF

E BRO, SPAIN'S biggest sugar producer, has taken its fight to shake off the unwelcome attentions of the Kuwait Investment Office into the very heart of the enemy territory – by appealing to the Kuwaiti parliament.

The takeover bid from the KIO, claims Ebro, conflicts with Islamic business ethics. A company official said a letter had been dispatched to the President of Kuwait's Parliament giving details of Ebro's extensive distilling interests.

The letter apparently makes explicit reference to the Islamic code of business ethics which debars Kuwaiti businesses from engaging in alcohol-related activities.

Three years ago the Kuwaiti parliament is understood to have protested strongly when it discovered that the KIO had built up a stake in Arthur Bell, the Scottish whisky distiller.

The KIO has launched a Pta24bn (\$121m) bid for control of Ebro through a Spanish company – Torras Hostenç – in which it

holds a 45 per cent stake. Torras meantime Ebro is determined not to lose the initiative.

It is pushing up its interim dividend sharply for the year ending April, 1988. Shareholders are being offered Pta150 gross a share. This compares with the Pta30 interim payment made for last year.

At the weekend a Madrid court ordered the suspension of the takeover on the grounds of alleged technical irregularities. However, this situation may prove temporary and in the has yet to be set.

Fiat-style marketing lifts Alfa Romeo sales 27.4%

By JOHN WYLES IN ROME

THE INTRODUCTION of Fiat marketing techniques at Alfa Romeo appears to be paying dividends in the shape of a 27.4 per cent increase in sales this year, well above the 16 per cent growth of the Italian market.

Revealing the details yesterday, Mr Vittorio Porta, the company's director of sales in Italy, said that 38,881 cars had been delivered to customers in the first quarter, compared with 30,000 in the same period last year.

The new luxury saloon largely designed before the Fiat takeover – the Alfa 75 – is partly responsible for the growth with 5,200 models having been sold since its launch last autumn. Orders for

the car have now reached 18,500. But the Alfa 75 saloon is also having a very successful year with monthly sales of 5,000, which are 24 per cent up on last year.

On the export side, which currently only the 75 and Alfa 33 sales are also climbing by about 24 per cent. Overall, Mr Porta said he expects car production this year to rise from 200,000 vehicles to 220,000. Fiat's plan for Alfa envisages the introduction of more new models and annual sales of around 350,000 by 1992.

The company yesterday unveiled its "33 sport wagon," a 12-litre version of the 33 estate car which is currently selling about 1,400 models a month.

Fermenta reduces losses

By SARA WEBB IN STOCKHOLM

FERMENTA, THE Swedish animal health and chemical group, reported a sharp cut in losses for 1987, helped by discontinuing some of the year and higher income from its plant protection operations. The group expects to revert to a profit in 1989.

Losses after financial items reached SKr113m (\$20.3m) in 1987 compared with SKr645m in 1986.

Fermenta's new management has sold most of the loss-making antibiotics operations

Delhaize shrugs off fall in value of the dollar

BY WILL DAWKINS IN BRUSSELS

DELHAIZE LE LION, the Belgian supermarket group, recorded a 13 per cent increase in net consolidated profits last year and will increase its dividend by BF7 to BF10 a share.

The profits rise, from BF1.35bn in 1986 to BF1.53bn (\$34.5m), comes in spite of a fall in Belgian sales and an 18 per cent drop in the value of the dollar – over 50 per cent of group turnover comes from the US.

Group sales rose from BF1.68bn to BF1.70bn. This is

included US sales up 22.7 per cent to \$2.85bn, with net income up by 33.8 per cent to \$85.8m. Sales of the domestic company climbed 5.5 per cent to BF1.25bn. Net retail business earnings slipped from BF1.25m to BF1.23m, while investment income rose from BF1.35m to BF1.37m.

PINGO DOCE, the Portuguese unit lifted sales 65 per cent to Es10.5bn (\$76.5m), due to takeovers, but acquisition costs changed an Es22m profit into an Es8.3m loss.

CREDIT D'EQUIPEMENT DES PETITES ET MOYENNES ENTREPRISES

£100,000,000

Guaranteed Floating Rate Notes due 1996

For the three months 24th March, 1988 to 24th June, 1988 the Notes will carry an interest rate of 8½% per annum and coupon amount of £1,107.58 per £50,000 Note and £110.76 per £5,000 Note, payable 24th June, 1988.

Bankers Trust Company, London

Agent Bank

Jardine Strategic

HIGHLIGHTS

- A successful first year
- All principal investments performed well
- Holdings in Jardine Matheson and Dairy Farm increased
- Prospects for 1988 encouraging

1987 RESULTS

	Year ended 31st December		
	1987 HK\$m	1986 HK\$m	1987 US\$m
Profit after taxation and minority interests	524	69	68
Extraordinary items	260	(9)	33
Shareholders' funds	9,060	5,805	1,166
	HK\$	HK\$	US\$
Earnings per ordinary share	0.93	0.22	0.12
Dividends per ordinary share	0.15	0.11	0.02
Shareholders' funds per ordinary and preferred ordinary share	11.31	11.92	1.46

Notes:

- 1 The Group did not equity account for its major associated companies in 1986.
- 2 For comparative purposes the above figures are presented as if Jardine Strategic and Jardine Securities had been merged effective 1st January 1986.
- 3 The 1986 per share figures in respect of earnings, dividends and shareholders' funds have been adjusted for changes in issued share capital as a result of the merger and the rights issue in 1987.

The Branch Register of Members in Hong Kong will be closed from 25th to 29th April 1988 inclusive to identify those shareholders entitled to the proposed final dividends of HK 9 cents per ordinary share and HK 35 cents per preferred ordinary share which will, subject to approval at the Annual General Meeting to be held on 10th June 1988, be payable on 20th June 1988.

A preferential dividend on the convertible cumulative preference shares at the rate of 6½% per annum will be payable on 29th April 1988 in respect of the period from date of issue of such shares to 30th April 1988.

Jardine Strategic Holdings Limited
(Incorporated in Bermuda with limited liability)
Connaught Centre, Hong Kong

National Bank of Hungary

(Magyar Nemzeti Bank)

Budapest



DM 200,000,000

6½% Bonds of 1988/1995

Issue Price: 100%

DG BANK Deutsche Genossenschaftsbank

Commerzbank Aktiengesellschaft

Deutsche Bank Aktiengesellschaft

Dresdner Bank Aktiengesellschaft

Morgan Stanley GmbH

Westdeutsche Landesbank Girozentrale

Arab Banking Corporation – Deus & Co. GmbH

Bank of Tokyo (Deutschland) Aktiengesellschaft

Banque Paribas Capital Markets GmbH

Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft

Bayerische Vereinsbank Aktiengesellschaft

BHF-BANK

Deutsche Europe (Deutschland) GmbH

DSB Bank Deutsche Bündungs- und Landesbankenbank

Generale Bank

Genossenschaftliche Zentralbank AG – Vienna

INTERNATIONAL COMPANIES AND FINANCE

Singapore top banks' total profits hit record

By Roger Matthews in Singapore

SINGAPORE'S FOUR main banking groups together reported record net profits last year of \$455m (US\$325m), a satisfactory performance according to most analysts, but towards the low end of market expectations.

With loan demand still sluggish and increasing at a slower rate than the nearly 9 per cent real growth in the economy last year, little improvement in overall earnings is expected during the current year.

The Government's sweeping measures to cut business costs in the wake of the 1985 recession survived intact in the budget earlier this month. This, together with more general concern about the outlook for the US economy and therefore the scope for growth in Singapore exports, is limiting borrowing requirements.

An industry analyst said: "One of the more significant trends has been the continuing high growth rates in the banks' assets, with new deposits going straight into the investment funds - not the most profitable banking activity. What everyone is waiting for is a more sustained increase in business confidence."

Development Bank of Singapore was the most profitable with growth net profits of \$155m, up 24.5 per cent, while United Overseas Bank registered the largest percentage increase of 31.5 per cent, at \$108.5m. Overseas Chinese Banking Corporation achieved a record \$101.5m, up nearly 25 per cent.

Overseas Union Bank, the smallest of the four, was the only one to report a fall in earnings, by 4.5 per cent to \$84.2m, following a bad second half.

All four banks have made further provisions for bad loans and possible equity market losses, but on a more modest overall scale than in the previous two years.

Brierley sells retailer to Coles

By Chris Sherwell in Sydney

FURTHER CHANGES to Sir Ron Brierley's business empire emerged yesterday when Coles Myer, Australia's largest retailer, said it would pay NZ\$47.5m (US\$30.2m) for control of Progressive Enterprises, one of New Zealand's largest retail groups.

The 57.2 per cent stake was owned by Magnum Corporation, which is in turn 70 per cent controlled by Brierley Investments, Sir Ron's master company.

Coles' purchase represents an important expansion abroad for a group which is measured as the

world's second largest retailer outside the US. With its existing 11.2 per cent stake, Coles will soon be able to move to full control of Progressive.

It also reflects a big decision by Sir Ron. With 40 per cent of Woolworth's in Australia, he had hoped to create a trans-Tasman retail group capable of taking on Coles. That plan now seems to have dropped.

Progressive is his second big sale in less than three weeks. He also sold two industrial subsidiaries — Winslow and Consoli-

dated Metal Industries — and his stake in Petrocorp to Fletcher Challenge, New Zealand's largest company, for a total of NZ\$35.5m.

This infusion of cash will go some way towards funding two large takeover bids launched in the same period — the A\$225m (US\$164.5m) joint bid with Mr Kerry Packer for Mr Robert Holmes à Court's Bell Resources in Australia, and a US\$1.2m bid for CalMet, California's biggest cement producer.

For Coles, Progressive is an attractive acquisition, even at a total outlay of NZ\$37.5m. Privately a supermarket company, it has more than 50 stores, 8,200 employees and projected annual sales of NZ\$200m for the year which ends this week.

Mr Brian Quinn, chairman of Coles, said: "Progressive is a good company, but Coles hoped to expand its own retail interests in New Zealand."

The purchase is subject to approval by the New Zealand Commerce Commission and the Overseas Investment Commission.

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

George Graham on moves towards a bank capital adequacy standard

French win country risk argument

FRENCH BANKS have been embarrassed for years by the apparent weakness of their balance sheets in comparison to their large international rivals.

Now, as the Bank for International Settlements moves towards a common standard for measuring banks' capital adequacy in its member countries, the French have won recognition for the element of their capital base which does not show up in most international comparisons – their substantial stock of general provisions for potential bad debtor nations.

The BIS committee chaired by Mr Peter Cooke, of the Bank of England, has accepted in its consultative paper on bank capital standards the French argument that general provisions should be counted in the second tier of capital – not the first tier composed of fully paid-up equity and disclosed reserves, but at least as part of a bank's general stability against future calamity.

The French banking commission plans to allow country risk provisions to be counted in the second tier of capital up to a limit that will not fall to 2 per cent of assets by 1982. The US banking supervisors plan to apply a 1.25 per cent limit, while the Bank of England is not expected to count country provisions at all.

On equity measurements alone, most French banks appear seriously undercapitalised. The big banks' capital resources represented only 1.91 per cent of total assets in 1985, comparable only to Japan, and far behind the UK (3.62 per cent) West Germany (4.42 per cent) or the US (5.35 per cent).

Yet the comparison paints a misleadingly pessimistic picture, partly because the unusually

high level of interbank lending in France inflates the level of assets, and partly because it does not take into account the heavy provisions made by the large French banks, which have historically preferred to build up their reserves rather than pay dividends to a shareholder – the state – which put up no new equity in return.

By the end of 1986, French banks had covered an average of 20 per cent of their loan exposure on about 40 risk countries such as Mexico or Brazil. At the end of 1987, with new provisions set aside and the appreciation of existing provisions made in French francs compared to the declining value of loans denominated in dollars, the average cover rate is expected by the banking commission to reach close to 40 per cent.

Safety mattress

Banque Nationale de Paris, France's largest commercial bank, has provided for over 40 per cent of its risk country loans, and has even been told by the authorities to slow down its provisioning effort.

In France, though not in all BIS member countries, these country risk provisions fall into a general basket, rather than being identified as applying to a specific risk. Paris bankers, and their supervisors, argue they therefore form part of a bank's overall safety mattress.

"Provisions is not the right word. It is not the same problem as with a defaulting client, where we would say that the bank must make a specific provision against a specific company. In this case, general provisions should be con-

sidered as a universal line of defence," comments one senior official.

The French banks' association, the AFB, has given its general support to the proposals. Mr Jean-Jacques Burgard, the AFB's director, said last month that the French banks should have no large difficulties in complying with the Cooke capital adequacy proposals, either on the 8 per cent ratio adopted by the committee or on the 1991 target date for introducing the new rules.

The AFB is nevertheless keen to ensure the final rules adopted do not introduce a different treatment for domestic and foreign currency provisions, and notes that the current proposals do not go into any detail on the definitions of the different categories of provision.

The Cooke proposals are expected to bear down more heavily on some categories of banks – especially, in the case of France, on banks which rely heavily on the interbank money market for their funding.

The consultative paper suggests that interbank claims should be counted at 20 per cent of their value in the calculation of risk, and for claims on foreign banks, if the maturity is over one year, at 100 per cent. This means that French banks with large consumer deposit bases, which are heavy net lenders in the interbank market, will be compelled to increase the capital backing for these loans.

An article on West German banks' attitudes to capital ratio convergence appeared on March 15.

Paris may thin out primary dealers

BY OUR PARIS STAFF

THE FRENCH Treasury has named two new banks as "correspondent brokers" in the Paris government bond market, but has placed a threat over the heads of the other primary dealers in the market.

The two banks, Caisse Centrale des Banques Populaires and Bankers Trust of the US, are expected to become full primary dealers at the end of the year, but the Treasury has indicated that it may then remove some of the 13 existing primary dealers, selected for a two-year spell at the end of 1986.

The status of primary dealer obliges a bank to make a permanent market in the full range of French Treasury bills and bonds, and in return gives it the right to make non-competitive tenders at the regular auctions of government securities.

Although some dealers – especially the discount houses which had previously specialised in Treasury bills and the stockbrokers' consortia, previously active only in bonds – got off to a relatively slow start, all dealers have been quoting two-way prices on screen for some time now.

Bankers Trust joins one other foreign bank, Morgan Guaranty, which has been established in Paris for decades and which was named as one of the first batch of primary dealers a year ago. The other primary dealers include most of the big French commercial banks such as BNP and Crédit Lyonnais, some specialised discount houses such as Banque d'Escompte and two consortia led by stockbroking firms.

Some primary dealers, which have invested heavily in setting up dealing rooms, are concerned that the Treasury may be tempted to let too many foreign banks into the market's closed circle in order to meet pressure from, for example, UK, German or Japanese candidates.

"Economically, there is not really room for more than 10 primary dealers. Beyond that, you are into the realm of diplomacy, not economics," commented a director of one primary dealer.

Turnover in the secondary French government bond market climbed by two-thirds last year to FF1.600bn, and volume has multiplied by six in the space of two years.

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LEADER IN FRANCE

CRÉDIT LYONNAIS

HAS ARRANGED F30 BILLION
IN MULTI-OPTION FACILITIES
FOR 20 MAJOR CORPORATIONS

 HACHETTE

 AU PRINTEMPS S.A.

 FINANCIÈRE AGACHE

 ECONOCOM INTERNATIONAL N.V.

 ARIOMARI PRIOUX S.A.

 AÉROSPATIALE

 GROUPE BSN

 COMPAGNIE DE NAVIGATION MIXTE

LVMH

MOËT HENNESSY - LOUIS VUITTON

 LYONNAISE DES EAUX

 DMC DMC

 LEROY-SOMER S.A.

 AIR INTER

 ESSILOR INTERNATIONAL

 ÉTABLISSEMENTS DARTY ET FILS S.A.

 COMPAGNIE FRANÇAISE
DE L'AFRIQUE OCCIDENTALE

 INSTITUT MERIEUX S.A.

 CARREFOUR S.A.

 BONGRAIN S.A.

 CLUB MÉDITERRANÉE S.A.

 CL CREDIT LYONNAIS

Finacor set to rescue suspended broker

By George Graham in Paris

FINACOR, THE leading French money broker, has emerged as the likely rescuer of Louis Baudouin, the Paris stockbroking firm suspended from trading earlier this month for "serious shortcomings in its management and supervision."

Finacor, which was floated on the Paris second market last October, will today confirm in writing its verbal offer to take over Baudouin, which is currently being run by a court-appointed administrator.

Baudouin will first have to go into formal bankruptcy, the first time that a French stockbroker has done so. The administrator will then have to approve the rescuer and its restructuring plan.

The brokerage firm became embroiled in an investigation into the activities of an associated intermediate broker, IPGP. The Commission des Opérations de Bourse (COB), the French stock exchange watchdog, has also just published a report highly critical of Baudouin's activities as market specialist in the shares of Aux Trois Quarters, the department store group.

If Finacor is successful in its bid, it would be able to broaden its bond and equity operations, to add to its extensive operations in the financial futures market, where it is leading broker.

World Bank expands US dealer network

By Stephen Fielder,
Euromarketeer Correspondent

THE WORLD Bank has expanded the dealer network in North America through which it issues its so-called Contingency Offered Longer-Term Securities.

The programme is two years old and there are \$1.4bn of such notes outstanding, issued through five New York securities dealers.

In an attempt to broaden the notes' distribution to smaller institutional investors, the bank has appointed 14 regional dealers in the US and three in Canada – Dominion Securities, McLeod Young Webb, and Wood Gunday.

Issuance is currently made under a slim shelf registration statement with the US Securities and Exchange Commission and a filing is expected soon to expand this. The aim is for the bank to be able to issue about \$10m of such notes annually.

Europaper for Finnish groups

By Alexander Nicoll

TWO FINNISH companies yesterday announced Eurocommercial paper programmes totalling \$300m. The larger, with a potential size of \$300m, is for Neste, the state-owned oil and chemicals company.

Citicorp Investment Bank is arranging the programme, with Union Bank of Switzerland as the other dealer.

Finncil, a private sector cellulose concern, has appointed Bank of America International for its \$100m programme, with Kansallis-Osake-Pankki and Citicorp as additional dealers.

At Air India is seeking a \$150m 10-year loan for refinancing purposes. Renier reports from Hong Kong. It has sent invitations to banks asking for proposals to be submitted by April 15.

Canadian bank dispute settled

By Robert Gibbons in Montreal

THE CANADIAN Federal Government and the provinces of Quebec and Ontario have signed agreements ending a lengthy dispute over the regulation of securities firms owned by banks.

Last year, Ottawa, as part of its programme of deregulating financial services, allowed the chartered banks to own brokers and investment dealers. Traditionally, Ottawa has regulated all domestic and foreign-owned banks, though the provinces have always jealously guarded their jurisdiction over investment dealers.

The agreements mean that Ottawa will supervise the banks and their use of capital in relation to their investment dealer subsidiaries, while the provinces will retain their jurisdiction over trading activity by these subsidiaries.

The provincial securities commissions will exchange information regularly with the federal Superintendent of Financial Institutions.

The agreements form a pattern for similar arrangements with other provinces but the prospect of a federal securities commission has now receded far into the future.

Average price change... On day 0 or week +0

Toronto Dominion adds to Eurosterling total

By CLARE PEARSON AND DOMINIQUE JACKSON

TORONTO DOMINION Bank added further Eurosterling bond issuance yesterday as the sector firm in sterling.

But dealers said the primary market was now looking overloaded with new paper. £365m worth had been issued by five borrowers since the weekend.

Monday's £100m issue at 8 per cent and 101 1/4 for Toronto Dominion Bank launched late in the day by Union Bank of Switzerland (Securities), was trading steadily down ahead of the Easter holiday.

Prices finished broadly unchanged in shorter maturities to marginally better, 1/4 to 1/4 point better in longer paper. Volume was limited, however, as dealers began to wind trade steady down ahead of the Easter holiday.

INTERNATIONAL BONDS

Dealers agreed that the issue was badly timed, noting that the market for two-year paper in the sector was already well provided with better quality names.

The other new Eurodollar issue launched on Monday, Credit Suisse First Boston's four-year deal for the European Community, was quoted around its 1% 1/4 per cent coupon elsewhere.

Its pricing, at 100 95 per cent with an 8 1/4 per cent coupon, was viewed as being on the tight side, although the strength of the borrower's name was expected to ensure healthy demand.

Daiwa Europe followed up Monday's "bull-bear" deal for Swedish with a similar issue for Stewag, an Austrian utility, priced at 100%. Wirtschaft und Privatbank announced the terms of a SF100m issue for Britannia, the UK building society, which has been restructured as a public bond after being issued as a private placement last week. The six-year 4 1/4 per cent bond is priced at 101.

The lead-manager said Britannia had not realised when it originally issued the private placement that UK building societies are unable, because of their regulations, to pay interest gross on bonds unless they are listed.

Nikko Securities (Europe) also launched a "bull-bear" Y20bn deal at 7 per cent and 101 1/4 for Skandinaviska Enskilda Banken, the lead-manager said a structure had been devised such that the issuer would pay no extra cost.

Norway plans options clearing house

BY KAREN FOSSI IN OSLO

THE NORWEGIAN Government has proposed regulations for options trading which, if passed, will see the creation of an "options central," based at one of Norway's stock exchanges, to serve as a clearing house.

The programme is two years old and there are \$1.4bn of such notes outstanding, issued through five New York securities dealers.

Established as a joint stock company, the shareholders of which will be restricted to a 5 per cent stake apiece. The proposal also recommends that a security fund of NK150m be maintained by the options central.

The options central is to be

list the latest international bonds for which there is an adequate secondary market.

ISSUE	DEALER	Change on	Close on	Change on	Closing on
Alder NatWest 7 1/2	ABN Amro 9 1/2	0.00	102 1/2	0.00	102 1/2
Algo NatWest 7 1/2	ABN Amro 9 1/2	0.00	97 1/2	-0.00	97 1/2
ALG					

MANAGEMENT

PHILIP CANDY reckons that his very recent conversion from 'cost-of-the-pants management' to careful planning is playing a major part in his revitalisation of Clifford's Dairy Products, a small supplier of milk shakes, cottage cheese and other items to McDonald's, Marks and Spencer and other high street chains in Britain.

So he was surprised to hear the main speaker at a public seminar on business strategy a few weeks ago announce that "corporate planning is dead and nearly buried. Long live commercial common sense!"

The paradox was heightened by the venue of the seminar: Ashridge Management College, which lies just north of London. This is precisely the same business school which over the past few months has helped Candy introduce strategic analysis and a series of senior management strategy workshops to Clifford's, a 400-person division of Clifford's Dairies plc, which has a wide range of other food and drink interests. Candy, who ran the group's doorstep milk delivery business for many years, became the division's managing director just over a year ago.

The new strategy process has, as Candy puts it, "made us aware for the first time of the strengths and weaknesses of each part of the business, and is enabling us to agree a clear direction for them. In a fast-moving set of markets, we're becoming able to recognise the opportunities we're going to have, and are putting together a plan of how to get there - we're no longer purely reactive to our major customers. The strategy-making process is becoming an essential discipline in taking our company forward."

Who is right? Candy, or the speaker at the Ashridge seminar, management consultant Barrie Pearson?

The short answer is both of them. The clue to this paradox, and its significance for companies of all sizes - from Clifford's \$2m turnover right up to, and beyond, Vickers' \$750m (see below) - lies mainly in Pearson's self-confessed exaggeration.

After many years of management experience in Europe and the United States within Plessey, de la Rue and

The analytical paradox**Forget the plan - have a strategy**

Christopher Lorenz explains why common sense is in the ascendant in securing corporate futures

other leading British companies - he has also operated as a short-term consultancy doctor - Pearson insights relentlessly against the sort of sophisticated planning techniques used for many years by more multinational, especially in the US.

The few people who really manage their business successfully, claims Pearson in a newly-published book* on which his Ashridge seminar was based, "use strategic common sense, not complex planning techniques. These have become so complicated that they are the preserve of blin-

and market positions of our eight product groups," he says. "Now, just a few months later, it's fascinating to see how things are moving on the ground. Several 'dogma' problems have already shifted across towards more positive positions."

This has obvious implications for the allocation of human, physical and financial resources.

Beneath Pearson's seeming advocacy towards strategic planning lies his wish to distinguish what he calls "common-sense strategy" - including the judicious use of rigorous analytical techniques - from the sort of "paralysis by analysis" which has gripped many multinationals until recently.

This has given planning a bad name, especially among small and medium-sized companies, but also in larger enterprises which have come to see its dangers.

Pearson is also at pains to differentiate the way his type of strategy is created from the once fashionable practice of entrusting the planning process not to the chief executive and his team, but to planners working in isolation, especially from line managers; Pearson has nothing against planners (in companies large enough really to need them), provided they help managers plan, and do not do it for them.

Hence, in sum, Pearson's understandable but misleading use of the word "planning" as a pejorative. His message to Candy and the other top managers who gathered at Ashridge last month - ranging from bosses of private companies with annual sales of under \$10m to the divisional heads of large multinationals - was crystal-clear and decidedly commonsense.

In order to succeed, says Pearson,

companies of every shape and size must manage strategically. That

means "raising your eyes from today" and creating time to identify and address the handful of issues which really are crucial to your future.

In developing a strategy which the whole organisation supports, Pearson advises top managers to adopt "participative advocacy" rather than true democracy. Together with their team, they should run a rapid "health check" on the company's existing businesses and then, after evaluating a number of strategic options, write a collaborative but concise "vision for success", or "mission statement" - a

sort of leader who stands up and says "We can become market leaders in western Europe in the next five years". In Pearson's words, "there's nothing wrong with starting with the impossible, then moving into the inevitable". Provided the vision is "commonly shared by the leadership team, it creates a crackle of success and it builds confidence among staff that 'we're going to get there'."

To turn such vision into reality more effectively than do most conventional planning processes, the chief executive and his team should then define a handful of major business development projects - each with action plans which lay down clear accountability and tangible milestones of progress.

Instead of trying to use some dry and anonymous planning routine for the creation of all this clarity and commitment, Pearson urges top managers to conduct annual two-day strategic workshops, with interim reviews at six-monthly intervals to check on the progress of development projects.

Such workshops, which "are not just for the big battalions", should be conducted off-site with just the chief executive and those managers who report directly to him (or her). The entire event should be well-prepared, structured and rigorous rather than a semi-social "jolly". Everyone, including normally reticent managers, should be encouraged to speak their minds, especially about their colleagues: "this is a prime pre-requisite of management effectiveness," Pearson stresses.

When he polled his Ashridge audience on the holding of strategic workshops, a third said they already practise something of the sort. But barely a sixth did so at least annually, and with the rigour Pearson insists is necessary to the success of



Philip Candy: "Strategy-making is becoming an essential discipline"

such events.

One of the few was Philip Candy. By the end of April he will have held three such workshops this year, the last of which will lead to the production of a detailed four-year action plan for Clifford's Dairy Products. To Candy, strategic planning cannot be

just an annual exercise, nor reviews six-monthly. Both must be more or less continuous. "We're now holding business reviews every two months," he says. "In our sort of business, the goal-posts are always moving."

* *Common-Sense Business Strategy*. Mercury Books (W.H. Allen), £12.95.

and a greater number of senior managers than before is being sent off to business school courses.

Significantly, Plastow describes the purpose of such programmes as "realigning the disciplines that managers have learned from experience, and making them more internationally aware".

As a successful leader who takes pride in never having gone to university, Plastow is far from star-struck by glamorous business school types. But he does value some of their analytical tools and models, as well as their clarity of thinking. And he says their wide experience "provides a well of bloody good ideas".

Why Vickers believes in Harvard's sophisticated punditry

SIR DAVID PLASTOW is more widely known for his charismatic leadership style and his near-obsession with employee communications than for the cerebral skills of strategic planning.

Yet the dashing chairman and chief executive of Vickers, the British printing-plates-to-Rolls-Royce car conglomerate, is a self-confessed fan of the arch-pundit of sophisticated strategy, Professor Michael Porter of Harvard Business School.

Plastow and his top managers were using Porter's early

analyses techniques almost a decade ago at Rolls-Royce, before Plastow merged it with Vickers in 1980. And recently he called in the professor to advise his fellow directors on the hottest topic at Vickers today: whether there is still logic in owning a widely diversified portfolio of businesses.

Porter had a fascinating influence - he gave us a useful jolt on conglomeratisation," says Dr Tony McCann, Plastow's long-standing in-house "guru", as the chairman calls him.

In his position as corporate

development director, McCann combines the task of corporate planning with the steering of Vickers's management development: this combination, which dates back to 1980, is intended to accelerate "the infection of the company with a higher quality of strategic thinking," says McCann.

Plastow stresses that Porter's pathfinding work on competitive strategy and diversification has not been followed slavishly at Vickers.

But it undoubtedly influenced the decision in January to sell the group's business

furniture division, a supposedly "core" unit which was enlarged less than three years ago by a key acquisition in West Germany - but which has failed to keep pace with the improving profitability of much of the rest of the group.

Exemplifying the early impact on Vickers of Porter's analysis techniques, Plastow points to the drastic clearing-out of his portfolio after 1980. A rule was laid down that each business must be a significant world player - "not many UK companies had come to that realisation yet," says Plastow.

It led, among other things, to the painful divestment of the high-profile Rolls-Royce diesel engine business.

As international competition intensified and became more complex, Plastow and McCann felt the need for further academic input on strategy. Since 1985 they have retained Professor John Stropoff, a London Business School expert on multinationalities, as an adviser.

Thanks to these actions, and the discipline of the regular strategic planning process (which for most Vickers divisions is still an annual exercise)

the quality of strategic debate is getting better," says Plastow.

But he describes the ability of his divisional heads to think strategically as "variable", and says "we're getting to the point where we need to make line managers more conscious about strategy."

Hence McCann's brief to coordinate strategic and business development with the education of managers.

A basic management skills course for all executives already includes training in industry analysis techniques,

Company Notices**SOCIETE GENERALE DE BELGIQUE**
GENERALE MAATSCHAPPIJ VAN BELGIË

Public Limited Company

Founded in Brussels by Royal Decree dated 28 August 1822

Registered Office : rue Royale, 36, 1000 Brussels

Trade Register : Brussels no 17,487

The Board of Societe Generale de Belgique are pleased to invite you to attend the Extraordinary General Meeting, to be held on Thursday 14 April 1988 at 9.00 a.m. at the company's registered office in rue Royale, 36, Brussels.

The agenda of the Meeting is as follows:

- Statement from the Governor on behalf of the Board.
- Statutory appointments.
- The Board hereby informs shareholders that on 10 March 1988 four companies, Caisse d'Epargne, Crédit Agricole, Crédit du Nord and Crédit Foncier de l'Est S.A., which together represent at least 20% of the company's capital, requested that the following points be added to the agenda:
- A report by the Board on the strict observance of the Belgian Companies Act since the last Annual General Meeting, and in particular, articles 340a, 350a, 352, 353 and 354 of this Act.
- Confirmation of the Board's power to use authorized capital, which was granted by the Extraordinary General Meeting of 8 September 1987.
- Amendments to the Memorandum and Articles of Association in accordance with article 353 of the Belgian Companies Act.
- Number of Directors to be fixed.
- Appointment of Messrs Carlo De Benedictis, Andre Leyen and Pierre Soetens as Directors.

If you wish to attend the Extraordinary General Meeting in person or to be represented by a third party, your bearer shares should be deposited at the company's registered office or at one of the following offices by Thursday 7 April 1988 in full accordance with article 28 paragraph 2 of the company's Memorandum and Articles of Association:

In Belgium : Générale Bel

- Bruxelles : Société Générale Belge (France)

- Luxembourg : Banque Générale du Luxembourg

- In the United Kingdom : Générale Belge Limited

- In Switzerland : Banque Générale Belge

- Société de Banque Belge

- Union de Banques Belges

- In Germany : Deutsche Bank

Registered shareholders who wish to attend the Extraordinary General Meeting in person or to be represented by a third party are requested to deposit by Thursday 7 April 1988 in full accordance with the same article of the company's Memorandum and Articles of Association.

Secretary, R. MOCHETUS
Governor, R. LAMY

GENERAL MINING UNION CORPORATION GROUP

ANNUAL GENERAL MEETINGS

The Annual General Meetings of the unincorporated companies (all of which are incorporated in South Africa) will be held in the year next preceding each year. General Corporation Limited, 1000 Park Street, Johannesburg, on the date and time mentioned below.

Date and Time of Meetings

Monday, 25 April 1988

at 14.00

Monday, 25 April 1988

at 14.15

Monday, 25 April 1988

at 14.30

Monday, 25 April 1988

at 14.45

Monday, 25 April 1988

at 15.00

Monday, 25 April 1988

at 15.15

Monday, 25 April 1988

at 15.30

Monday, 25 April 1988

at 15.45

Monday, 25 April 1988

at 15.55

Monday, 25 April 1988

at 16.00

Monday, 25 April 1988

at 16.15

Monday, 25 April 1988

at 16.30

Monday, 25 April 1988

at 16.45

Monday, 25 April 1988

at 16.55

Monday, 25 April 1988

at 17.00

Monday, 25 April 1988

at 17.15

Monday, 25 April 1988

at 17.30

Monday, 25 April 1988

at 17.45

Monday, 25 April 1988

at 17.55

Monday, 25 April 1988

at 18.00

Monday, 25 April 1988

at 18.15

Monday, 25 April 1988

at 18.30

Monday, 25 April 1988

at 18.45

Monday, 25 April 1988

at 18.55

Monday, 25 April 1988

at 19.00</

UK COMPANY NEWS

GROWTH IN BOTH WOMENSWEAR AND MENSSWEAR MARKET SHARE

Acquisitions help Next advance to £92m

BY MAGGIE URRY

Next, the fast-growing retail group, yesterday reported taxable profits more than doubled to £32.4m in the 12 months to end-January. It has benefited from the acquisitions of Grattan, the mail order group, and Combined English Stores during the last 18 months, and also showed underlying growth.

The company's year end has changed and in the 17 months to end-January, pre-tax profits amounted to £22.5m on sales of £1.1bn.

Mr George Davies, chairman, said that earnings per share for

the 12 month period rose by 38 per cent to 19.5p despite the issue of shares related to the takeover. He said there were more gains to come from converting CES shops into the various Next chains and the new Next jewellery stores would soon be appearing in high streets.

He said that the launch of Next Directory, the home shopping catalogue, had exceeded expectations with sales of £20m in its first 10 weeks. The level of returned goods of under 20 per cent was well below the average for like-for-like stores. "Some other retailers

get. As a result the first Spring/Summer catalogue is expected to make a profit, rather than the original break-even forecast."

The group's target is to increase earnings per share by 20 per cent a year which, Mr Davies said, would require a 30 per cent rise in pre-tax profits in 1988-89 as the full impact of the extra shares is felt.

Turnover rose sharply to £86.2m, with all the continuing chains, such as Next Collection, Next Too and Next for Men, showing sales growth in like-for-like stores. "Some other retailers

have found the going more difficult than ourselves," Mr Davies remarked.

He said that Next now had a 5.3 per cent share of the women's wear market and a 6.7 per cent share of the menswear sector.

The financial services business, which includes the Club 24 credit card operation, had instituted a new, more conservative, provisioning policy in line with that at Grattan. As a result an additional provision of £2.5m had been made in the year. Profits were 25.6 per cent up to £2.3m. A prior years' write-off of £1.4m had been

made directly to reserves.

A move into selling other financial services, such as unit trusts, to mail order customers had been postponed due to the stock market crash.

The interest charge rose sharply to £9.6m (£84,000), and for the first time £1.6m was put into an employee profit sharing scheme. The tax rate was 33.7 per cent.

A proposed final dividend of 4.7p (3.7p) makes a total for the 12 months of 7.2p (5p) in the year to August 1986.

See Lex

ICI to pay A\$130m for Australasian companies

BY PETER MARSH

Imperial Chemical Industries has strengthened its position in the coatings industry with an agreement to buy a group of paints and sealants businesses in Australasia, currently owned by Williams Holdings, the UK industrial group.

ICI, the world leader in paints with annual sales in this area of £1.3bn, is to pay Williams A\$130m (£52m) for the companies, which sell the Berger paint brands in Australia, New Zealand, Fiji and Papua New Guinea.

The companies changing hands in the deal, which is subject to approval by government authorities in Australia, were bought by Williams as part of its £1.3bn purchase in January of Berger Jensen and Nicholson, a paints and consumer-products concern formerly owned by Hoechst of West Germany.

Williams has agreed to sell the Australasian component of the Berger company as part of a strategy of concentrating its paints activities in Europe and the US. Williams said it was confident it could find better uses for the cash earned on the transaction in these other parts of the world.

According to ICI, the companies being acquired have combined annual sales of about A\$200m. Besides selling Berger paints for buildings, the companies also make and sell a range of other products, including car-cleaning chemicals and sealants.

ICI has been keen to expand in paints in Australia, where it has a strong position in the household coatings business through sales of its Dulux brand.

ICI has become the world's largest selling paints company through its acquisition in 1986 of Glidden, a big US paints concern.

Willis Faber lower but shares are marked up by 15p

BY NICK BUNKER

Willis Faber yesterday became the latest insurance broker to show a sharp drop in its 1987 pre-tax profits, which were down 18 per cent to £60.9m in spite of its £300m takeover of a rival Lloyd's broking group, Stewart Wrightson.

The stock market responded by marking the shares up 15p to close at 218p, after Willis's senior executives fiercely defended their conduct of the acquisition at a bullish presentation to stockbrokers' analysts. The group is raising its full-year dividend 6.6 per cent to 11.4p per share.

Since Willis bought Wrightson last summer, it has suffered big defections of Wrightson brokers, who have taken with them clients including US railroads and leading airlines.

There was a turnaround from a £1.2m loss in underwriting subsidiaries to a £3.16m profit, and Willis received £11.9m (1986: £10.05m) from its 21.7 per cent stake in Morgan Grenfell, the investment bank.

After tax profits were £33.37m. Earnings per share dropped 27 per cent to 19.05p.

Comment

Yesterday's resounding figures from Christies reflect a year when, for the first nine and a half months at least, the art market was buoyed by booming stock markets. After October 19, demand for works of art did not slump as may have been expected.

The day after Black Monday, Christies sold a diamond for \$2m, the world's most expensive stunner this Monday, a Degas fetched \$2.95m and a Modigliani \$1.5m. Although Christies has another Van Gogh up its sleeve for sale later this year (expected to fetch \$10m), it is unlikely that 1988 will equal last year's exceptional performance and it is inevitable that first half profits will be down on the £2.5m made post-Sunflowers.

For the full year, the few analysts who cover this company expect £25m, putting the shares up 5p to 54p - on a prospective multiple of nearly 13. Although on a 25 per cent premium to the market, the shares are underpinned by bid speculation and sound long term prospects as Christies expands in the Far East and takes advantage of 1982 to establish itself in France.

Christies has become the world's largest selling paints company through its acquisition in 1986 of Glidden, a big US paints concern.

Willis plans to close today the Hastings back-office of Golding Stewart Wrightson, Wrightson's reinsurance arm, cutting 110 jobs.

For the 12 months to December 30, Willis's brokerage grew 18 per cent to £160.8m, but underlying growth was only six per cent. Expenses increased to £153.75m, an underlying increase of 10 per cent.

There was a turnaround from a £1.2m loss in underwriting subsidiaries to a £3.16m profit, and Willis received £11.9m (1986: £10.05m) from its 21.7 per cent stake in Morgan Grenfell, the investment bank.

After tax profits were £33.37m. Earnings per share dropped 27 per cent to 19.05p.

Comment

Willis came out fighting, determined to forestall accusations that the post-takeover staff defections have made Wrightson look wildly overpriced. It insists that it lost only 52m brokerage with the departing Wrightson men, and such was its self-confidence and new spirit of openness yesterday that the bolder analysts revised their forecasts upwards to envisage Willis returning in 1988 to the 275m it made pre-tax in 1986. But dilution will be severe: Willis paid for Wrightson with 66.2m new shares. And the City is unsure what to make of Mr Palmer's successor-designate, Mr Roger Elliott. It is likely to be mid-1989 at least before the US dollar and cyclical trends in the insurance market can reasonably be expected to permit a solid recovery - but Willis looks to be trying hard.

Giltvite buys more EPIC

BY NICK BUNKER

Giltvite, the consortium headed by Mr Stephan Wingate which launched a recommended £54.4m offer for Estates Property Investment Company, has picked up a further 345,000 shares (1.4 per cent) in its target.

This takes the Giltvite interest through purchases, option agreements, irrevocable undertakings, or shares held by parties in concert - to 37.2 per cent. A lower offer from Peachey

Property, valuing EPIC at £53.4m and already declared final, remains on the table. This is due to close on April 12. Peachey has said it would be prepared to remain as a minority shareholder if its offer fails. It owns one-third of EPIC's equity.

In the market EPIC shares remain a shade above the 265p cash terms offered by Giltvite, trading at a mid-price of 268p.

Van Gogh boost to profits as Christies hits £32.5m

BY DAVID WALLER

APPARENTLY UNIMPAIRED by October's stock market crash, Christies International yesterday reported a 77 per cent surge in pre-tax profits for 1987, from £1.65m to £22.5m.

An unspecified but large proportion of the increase was due to a commission on two Van Gogh paintings, one of which was sold a year ago today for \$2.7m.

Mr John Floyd, chairman of the UK's only listed auction house, said the Van Gogh paintings had contributed to an "exceptional" year, but that all divisions had performed exceedingly well.

He added that the collapse in global equity prices had had no noticeable effect on the art mar-



John Floyd concedes that the auction house is a takeover target - "We are one of a kind."

house had taken a 3.8 per cent stake. But he conceded that Christies is a takeover target.

Mr Floyd said that he thought Phillips to be long term share-

BSG to sell seat belt activities for £28m

BY RICHARD TOWKINS, MIDLANDS CORRESPONDENT

BSG International, the Birmingham-based motor dealer and components manufacturer once known as the Bristol Street Group, is to sell its Bristol seat belt activities to A.E. Electrolux of Sweden for £28.3m in cash.

Electrolux will merge Britain's UK, West German and Australian seat belt operations with Antolin, its own seat belt subsidiary. BSG will retain the Bristol name.

BSG said the cost of research and development into passive restraint systems, such as air bags, had grown to the point where BSG could no longer manage the sums being invested by the multinationals.

Technical problems with seat belts made by its UK subsidiary had resulted in the recall of 200,000 Ford cars. The cost to BSG, expected to run into seven figures, had been written off against last year's trading profits.

BSG's 1987 results announced yesterday showed pre-tax profits up from £11.62m to £18.06m on turnover of £126.8m (£86.7m). A final dividend of 1.4p (1.3p) is proposed, making 2p (1.37p).

Automotive component manufacturing did best. Strongly rising car sales and a trend towards re-sourcing of components supplier to the UK helped lift trading profits from £4.7m to £8.7m despite the write-off on seat belts.

BSG's trading profit return on sales was 7.9% against the 5.3% of 1986. Earnings per share (fully diluted) were 25.9p in 1987 compared with 21.5p in 1986.

'87 results reflect growth potential'

Paul Judge,
Chairman, Premier Brands

	1987	1986
£ million		
Turnover	315.0	280.5
- continuing business	-	28.1
- discontinued business		
Trading profit	24.9	16.5
Interest	(6.9)	(7.3)
Profit before taxation	18.0	9.2
Trading profit return on sales	7.9%	5.3%
Earnings per share (fully diluted)	25.9p	21.5p

1987 Highlights

- The financial results show further significant improvement on the turn-round evident since the buyout in May 1986.
- Trading profit increased by 51% to £24.9 million. Return on sales at 7.9% attains the key objective of matching the industry average.
- With reduced interest charges and the improvement in trading profit, interest cover has been substantially increased.
- Pre-tax profits almost doubled to £18 million.
- Cash inflow from operations of £43 million, on top of £41 million in 1986, enabled the company to re-finance its original buyout borrowing.
- Market position strengthened through both internal development and four strategic acquisitions.
- 1988 has started well and further material progress is forecast for the full year. On this basis, the Board expects to seek a public flotation in 1989.

These results are extracted from the pro forma accounts contained in the 1987 Annual Report, copies of which are available from the Company Secretary.

Premier Brands Limited,
PO Box 171, Birmingham B30 2NA.
Telephone: 021-459 1199.

CHOCOLATE
BEAN

Shredded
Wheat

Cereals

Biscuits

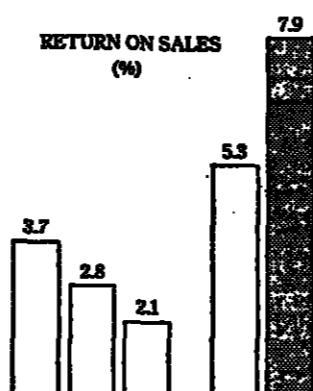
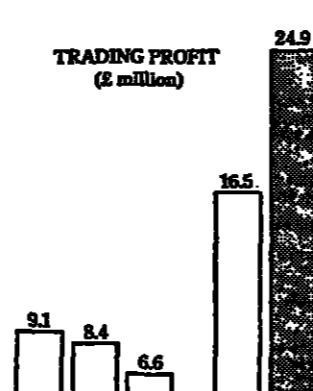
Snacks

Marmal

Confectionery

PREMIER
III BRANDS III

TRADE PROFIT
(£ million)



Metal Closures Group

METAL AND PLASTIC PACKAGING PRODUCTS,
PACKAGING HANDLING SYSTEMS

Preliminary Announcement of Results (unaudited)

Year to 31st December, 1987

	1987 £m	1986 £m	% change
Turnover	102.9	82.5	+25
Profit before taxation	6.8	4.9	+39
Earnings applicable to ordinary shareholders (excluding extraordinary items)	3.0		

UK COMPANY NEWS

Wimpey's 44% rise beats forecasts

BY NICKY TAIT

George Wimpey, the housebuilding construction and property group, has beaten City expectations with a 44 per cent rise to £26.4m in pre-tax profit during 1987.

The increase was scored on a very modest overall turnover - up by 14 per cent to £1.58bn. At the earnings per share level, however, there was a 37 per cent improvement, from 28.1p to 18.4p following tax at 25 (22) per cent.

Yesterday, Wimpey shares gained 10 pence with a further rise of 15p on Monday.

The largest division within the group remained housebuilding with sales of £600m (£250m). Wimpey, however, gave up its place as Britain's biggest housebuilder and last year legal completions of new homes at 9,662 were below 1986's 10,712.

However, the company said that the average selling price rose from £27,000 to £27,000 and there had been a shift upmarket,

with first-time buyers accounting for only 45 per cent of sales, against 53 per cent last time.

On the US housebuilding front, sales numbers were also down - from 751 to 682. However, the company said that new management had stepped in "transforming the business and giving it the potential of doubling sales in the current year."

The contracting, engineering, and office division saw turnover up by 15 per cent to £28.1m. Property services gained 10 pence with a further rise of 15p on Monday.

The leisure division within the group remained housebuilding with sales of £600m (£250m). Wimpey, however, gave up its place as Britain's biggest housebuilder and last year legal completions of new homes at 9,662 were below 1986's 10,712.

However, the company said that the average selling price rose from £27,000 to £27,000 and there had been a shift upmarket,

with higher value "branded" products, against 53 per cent last time.

Following the sale of Wimpey Merchants, there was no contribution from builders merchanting (sales of £25m in 1986), and other services brought in revenues of £26m (£24m). Property also contributed more strongly, with revenues of £10m against £4m.

In terms of profit, Wimpey did not give a detailed breakdown, but total profit from £25m to £28.1m, partially offset by £2m in the income of some large contracts in the Middle East and Australia in the 1986 figures. In the UK, the workload was up on the previous year, and three major international contracts were currently under negotiation, which should boost that side.

The quartet to mining business saw a modest sales increase, from £16.8m to £18.1m, but the company said the main emphasis had been on increasing margins through the eventual production

of higher value "branded" products.

Both organically and by acquisition. The latter approach would be cautious, he stressed, and there were no plans to tap shareholders.

Acquisitions under consideration included aggregates and housebuilding possibilities in Hong Kong, an aggregates business in Canada, and a potential land purchase in Australia.

The final dividend is being increased from 3.75p to 4.75p, making a total of £26m (£24m). Wimpey said the tax charge in the current year was likely to rise to around 30 per cent.

With regard to the small stakes held by salaried construction company, P.H. Beeson - which was confirmed at 14 per cent last month - Wimpey said it believed that part of this might have been sold. Beeson, currently embroiled in the bid battle for US company Koppers, declined to comment, although it was still believed to hold some Wimpey shares.

See Lex

Vivat falls 14p after forecast of profits fall

BY FIONA THOMPSON

By Philip Coggan

Higgs and Hill, construction, property and housebuilding

UK COMPANY NEWS

Laird makes £32.6m and plans French purchase

BY ANDREW HILL

Laird Group, the diversified sealing systems, engineering and transport company, is to buy CPO Group from Renault, the French car manufacturer, for FF24.8m (£22.2m) in cash.

Laird also announced pre-tax profits of £32.6m in the year to December 31, nearly 16 per cent up on 1986, when profits were static at £28.2m before tax. Laird shares rose 15p on the news to close at 234p.

CPO supplies rubber and plastic components and air filters to the automotive industry. It made FF100.7m before tax in 1987.

Renault accounted for 75 per cent of its sales and the French company has agreed to buy a similar proportion of CPO products for three years after the acquisition. Laird will also work on parts for car models to be introduced by Renault into the early 1990s.

The acquisition, which is sub-

● comment

Its best-known products – buses, tube trains, and new London taxis – only account for 3 or 4 per cent of Laird's profits, compared with more than 50 per cent in 1986. Although the group has no intention of divesting off this high-volume, low-margin business, the real strength lies in rubber and plastic products. The CPO acquisition thus provides a secure extension of the sector, and three years of guaranteed Renault orders in which Laird can tout for custom among other volume car manufacturers. Meanwhile, the group hopes to expand its sales to the building industry (now 20 per cent of the division's turnover) which should provide security when the automotive industry's current healthy cycle comes to an end.

Analysts expect pre-tax profits of about £38m this year and with Laird apparently back on the rails, a prospective p/e of around 8 looks attractive.

Guthrie up despite currency fluctuations

By Philip Coggan

Guthrie, the industrial conglomerate which returned to the stock market in 1986, increased pre-tax profits by 28 per cent to £32.6m last year despite a 24% knock from adverse currency movements.

Around 75 per cent of Guthrie's operating profits emanated from the US last year – the weaker dollar thus restricted the company's growth in sterling terms. In addition, profits were hit by last year's decline of the Canadian and the Australian dollars against the pound. Measured in local currencies, Guthrie's turnover rose by 17 per cent in 1987; measured in sterling, it fell slightly to £219.8m (£221m).

The group divides its business into six sectors of which the best performing was electrical equipment. The division nearly doubled profits (from £1.3m to £2.7m) because of a turnaround in its Ajar subsidiary.

Other divisional operating profits were: automotive components £5.61m (£5.35m); aviation services £5.97m (£5.22m); fire protection equipment £3.88m (£3.72m); textiles and floor coverings £2.48m (£2.33m) and trading £20.000 (£47.000).

A final dividend of 3.8p is proposed, making a total of 6.8p for the year.

● comment

These figures illustrate that the translation effect of foreign exchange movements can obscure the real progress a company is making. Guthrie is not a UK company exporting to the US; it has not lost any business because of currency movements. Indeed in local currency terms, Guthrie would have reported a 50 per cent pre-tax profits increase. That means that any rebound in the dollar will have a substantial effect on Guthrie's profits this year. Analysts are forecasting £35.5-£38m, assuming a end year rate of \$1.65/£. Even a move to \$1.60 would add a further £3-£4m to that figure and reduce the prospective p/e on yesterday's closing share price of 194p from 8.5 to 7.5. In the long term, the vagueness of Guthrie's various sectors may limit the pace at which it can grow, but in the short term, the shares look a good bet on signs of a dollar rebound.

Scottish Heritable makes £10m

BY FIONA THOMPSON

Scottish Heritable Trust, the York-based industrial and property group with interests ranging from oriental carpets through pyrotechnics to modular housing, increased 1987 profits by 61 per cent to £10m.

The advance from £6.2m was made on turnover ahead by 26 per cent to £28.11m (£26.72m). Earnings per share rose from 15.2p to 17.7p.

Seven of the nine divisions were profitable, two made losses. But Mr A. Cochrane Duncan, chairman, said: "The solid performance of the group as a whole demonstrates the advantages of diversified activities; the adverse performance of our textile and pyrotechnic divisions have been balanced by the success of our expanded interests in the US."

By division, floorcoverings made the largest contribution to profits at £3.6m, up from £3.17m.

Clifford's Dairies up to over £5m

BY LISA WOOD

Clifford's Dairies, Berkshire-based processor and distributor of milk and fruit juices, lifted taxable profits from £4.52m to £5.03m in the year to end-December, on turnover ahead by 16 per cent to £10.6m.

The directors said that the exchange of trade with Express Dairy, announced in June, had resulted in a slight increase in milk volumes, while fruit juice sales had also expanded. Roy's Cooked Meats, acquired last August for 24.8m in cash and shares, had an encouraging five months trading.

After tax of £1.83m (£1.76m), earnings per share increased to 20.25p (19.55p). A final dividend of 5.5p is recommended, making 8.8p (8p) for the year.

Belhaven posts profits of £6.9m for nine months

BY LISA WOOD

Belhaven, Dunbar-based brewing and restaurant company, produced pre-tax profits of £6.8m for the nine months to December 31, 1987.

Earnings came to 2.56p and a final dividend of 0.3p made a total of 0.75p.

The year-end has been changed from March 31. In the previous 12 months the profit was £5.95m, earnings 2.41p and dividend 0.63p.

Sales totalled £42.75m (£45.52m) and operating profit £5.38m (£5.44m).

Belhaven Brewery contributed £914,000 (£1.63m) of operating profits and the 94 Garthkirk Restaurants made £5.5m (£4.8m).

Belhaven had started to develop a managed house estate.



UTC Group plc

Profits up 105%

Earnings per share up 50%

Summary of 1987 results		£'000s	
		1987	1986
Turnover		17,484	14,153
Profits before taxation		3,016	1,468
Earnings per share		15.8p	10.3p
Dividends per share		8.0p	nil

"We believe that the Group is able to view the future with great confidence"

JOHN L VINCENT, Chairman

Principal Subsidiaries and Associates

UNITED TRUST & CREDIT PLC Issuing House & Corporate Finance

UTC SECURITIES PLC (93%)

UTC INSURANCE SERVICES LTD Insurance Services

PROPERTY & PROFESSIONAL SERVICES LTD Surveyors & Valuers

CORPORATE ESTATES PROPERTIES PLC (25%) Property Company

UTC Group plc

1987 Annual Report and Accounts available from The Secretary,
UTC Group plc, 55 Grosvenor Street, London W1X 9DA.

Guthrie up despite currency fluctuations

By Philip Coggan

Guthrie, the industrial conglomerate which returned to the stock market in 1986, increased pre-tax profits by 28 per cent to £32.6m last year despite a 24% knock from adverse currency movements.

Around 75 per cent of Guthrie's operating profits emanated from the US last year – the weaker dollar thus restricted the company's growth in sterling terms. In addition, profits were hit by last year's decline of the Canadian and the Australian dollars against the pound. Measured in local currencies, Guthrie's turnover rose by 17 per cent in 1987; measured in sterling, it fell slightly to £219.8m (£221m).

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A final dividend of 3.8p is proposed, making a total of 6.8p for the year.

IN 1987

SCHRODERS

ADVISED ON MORE

MERGERS AND

ACQUISITIONS WITHIN

THE UK THAN

ANY OTHER BANK.*

*By value – Source: Financial Times Business Information, Mergers and Acquisitions, January 1988

Schroders

Financial Advisers to UK Companies Acquiring in the US.
1987 M&A League Table
Ranked by the number of deals.

Financial Advisers	No. of deals
1 Hill Samuel	13
2 Morgan Grenfell	12
3 SG Warburg	10
4 Schroders	9
5 First Boston	8
6 Salomon Brothers	4

...Acquisitions Monthly, March 1988

Some things don't change

Like everyone else in the City, we have been through a period of unprecedented change in recent months.

But behind the headlines, life for our M and A team remained the same in one important respect.

As the March issue of Acquisitions Monthly reveals, we continue to act on more US deals than any other merchant bank in the UK.



HILL SAMUEL & CO. LIMITED

Number one with clients

UK COMPANY NEWS

Emess surges 79% to near £8m

BY CLAY HARRIS

Emess, the lighting fixtures and electrical accessories group, raised pre-tax profits by 70 per cent to £7.1m in 1987. The advance from £4.31m was achieved on turnover, 71 per cent ahead at £55.2m (£50.1m).

Emess will shortly take minority stakes in at least two more continental European lighting groups, Mr Michael Meyer, chairman, said yesterday. This follows its purchase of a 25 per cent holding in West German-based Bril-Lichtleuchten in 1987.

Excluding the Brilliant acquisition, and the £43m acquisition of Tenby Industries, the electrical components and engineering group, Emess recorded organic growth of 12 per cent in sales and 22 per cent in operating profits in 1987.

At £11.9m, profit attributable to shareholders was nearly five times that achieved in 1986. This reflected a net £5.7m extraordinary profit on disposals, as well as the beneficial effect of Tenby's £1m in agreed tax losses.

Emess's effective tax rate was nearly halved, from 35 per cent to 18 per cent, fueling a 45 per cent increase in earnings per share to 27p (18.6p). A final dividend of 2.5p (4p) will raise the total to 3p (3.5p).

The UK accounted for 85 per cent of turnover in 1987, but this is expected to fall to 65 per cent or less this year as Emess gets a larger contribution from its 1986 acquisitions. Brilliant contributed £240,000 to Emess's pre-tax profits in the final four months of the year.

Acquisitions help lift Grampian profit to £6m

THE SUCCESS of Grampian Holdings' strategy of development through organic growth combined with selective acquisitions was confirmed in 1987, said Mr William Hughes, the chairman.

He reported that this Scottish-based conglomerate with interests in sporting goods, veterinary pharmaceuticals, retail and transport, lifted its pre-tax profit by £1m to £1.4m, on turnover ahead of £3.3m at £3.6m.

Earnings came through at 14.06p (10.05p) and the final dividend is 2.75p for a total of 4p (3p).

Mr Hughes said the four acquisitions of pharmaceutical businesses and the one in sporting goods for over £1m had helped well.

Macfarlane up to £5.6m

ON THE back of a £12.6m rise in turnover to £71.1m Macfarlane Group (Clansman) saw its 1987 profits rise from £4.51m to a record £5.56m pre-tax.

Earnings improved by 2.72p to 12.5p and a final dividend of 2.8p raises the total from 2.76p to 3.31p.

Nestor beats forecast

Nestor-RNA, a nursing agency sold by Eagle Star to its management in 1986 as part of the disposal of Grovewood Securities, returned profits of £2.75m pre-tax for 1987.

The figures compare with

Substantial investment on acquisitions during the year resulted in an increase in borrowings to £7m - around 32 per cent of shareholders' funds.

The group has interests in packaging and printing. Its order book remains high.

Worcester profits rise to over £3m

Worcester Group, domestic central-heating specialist which in September graduated to a full listing on the US, lifted taxable profits by 42 per cent to £3.1m in 1987.

The outcome was scored on a 26 per cent expansion in turnover from £23.11m to £29.22m. Mr Cecil Duckworth, chairman, attributed the profits growth to a substantial increase in demand for the group's gas-fired boiler products which rose by 35 per cent against an average market increase of just 8 per cent.

A final dividend of 1.4p is proposed from earnings per share of 9.1p (6.7p), making an adjusted total of 2.05p (1.45p).

Bestwood hampered

The stock market crash in October "severely hampered" the proposed standstill and restructuring at Bestwood, according to Mr Tony Cole, chairman.

Bestwood has since ceased its securities trading activities and rationalised the financial services operation.

"Profits of the continuing business for 1987 rose to £3.5m from £1.6m. After taking into account losses sustained by now discontinued activities, however, Bestwood made a pre-tax loss of £278,000 (£3.1m profit).

No dividend is recommended (2p).

All-round growth lifts S.Jerome to £2.1m

BY ALICE RAVENHORN

At £11.9m, profit attributable to shareholders was nearly five times that achieved in 1986. This reflected a net £5.7m extraordinary profit on disposals, as well as the beneficial effect of Tenby's £1m in agreed tax losses.

Lighting accounted for just over half of group sales last year.

On the decorative side, sales rose by 18 per cent and profits by 20 per cent despite weak pre-Christmas demand.

● comment

Emess's earnings record since the bitter and unsuccessful hostile bid for Rotaflex in 1986 proves the merits of its subsequent decision to stick to friendly acquisitions. The tax charge should creep into the low 20s this

year, although the full benefits

from Tenby will not be exhausted until after 1990. Assuming £14.5m

pre-tax, the prospective fully diluted p/e is 11.4. This significantly under-rates long-term prospects and the potential attractions to a purchaser. However, investors with shorter horizons may be wary of committing themselves to an illiquid stock in the grip of shareholders whose loyalty has been well-rewarded. Since peaking at 50p in early September, Emess has outperformed the FT All-Share by 5 per cent. But it did best by default in the darkest days of late October and early November when more loosely held shares were more easily liquidated, and this behaviour has been apparent again in the past week.

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ber and early November when

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more easily liquidated, and this

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in the past week.

In the textile division, Jer-

ome worked at full capacity in both weaving and spinning.

Operating profits rose to 21.1m

(21.4m) on sales of 41.4m

(41.6m) in 1987.

The company is installing

new weaving looms, which

should increase capacity by 12

per cent. Similarly its spinning

capacity will be expanded by

35 per cent when it moves into

a new factory in July. It is also

upgrading its plant for dyeing,

finishing and finishing.

Jerome also made progress

in the electronics field with

growth in profits to £220,000

(£142,000) on sales of 24.7m

(23.9m).

UTC expands

UTC Group, USM-quoted financial services combine, continued its growth and for 1987 and 1988 pre-tax profits from £1.47m to £2m. Turnover rose from £14.15m to £17.8m.

Earnings came to 15.8p (16.3p)

and a final dividend of 5p (5.5p).

Profit of the continuing busi-

nesses for 1987 rose to £3.5m

from £1.6m. After taking into

account losses sustained by now

discontinued activities, however,

Bestwood made a pre-tax loss of

£278,000 (£3.1m profit).

No dividend is recommended

(2p).

There was an exceptional credit of £285,000. Earnings per share came out at 11p (10.2p).

PLASMEC: Pre-tax profits

of £15.82 (£14.07) for 1987. Final

dividend 1.8p (1.4p) for a 2.5p (2.0p) total.

RIVOLI CINEMAS: In half year

ended October 5 1987 pre-tax profit

£135,318 (£125,597). Turnover

£138,667 (£122,249). Investment

income £129,361 (£117,589). Earnings per share 5.61 (4.92).

BET, through its subsidiary

United Transport International,

to sell its remaining interest in

its South African bus operation,

United Passenger Transport

Investments (UTPI), for a price

approximately in line with the net asset value of the business.

CANDOVER INVESTMENTS

(management buy-out specialist):

Pre-tax profits £1.2m (£985,000)

on total income of £2.31m

(£1.96m) for 1987. Final of 6p (5p)

for a 10.75p (8.24p) total.

Sales continue to be satisfactory.

MURRAY VENTURES (investment trust): Net asset value per 25p ordinary £1.65p (20.6p) at

January 31 1988. Net revenue for

half year £709,276 (£529,446) after

tax £275,776 (£221,156). Earnings

3.86p (3.21p). Interim dividend 1.25p (1.75p) in recognition

of the significant growth in the

business.

MANUFACTURERS HANOVER TRUST COMPANY: US\$280,000,000

Floating Rate Subordinated Capital Notes due 1997

Notice is hereby given that

interest for the period 28th October 1987, to 29th April

1988, will be US\$1,866.75

per US\$50,000 coupon and

will be payable on 29th April

1988 against surrender of

Coupon No. 6.

Manufacturers Hanover

Limited Agent Bank

For the six months

30th March, 1988 to 30th September, 1988

the Notes will carry an interest rate of 7 1/2% per cent.

Interest payment date 30th September, 1988 will

amount to US \$380.14 per U.S. \$10,000 Note

and U.S. \$3,801.39 per U.S. \$100,000 Note.

By Morgan Guaranty Trust Company of New York, London Agent Bank

Amari advances by 33% in a year of reorganisation

BY MICHAEL SMITH

Amari, metal and plastic distribution group, yesterday announced a 33 per cent rise in pre-tax profits from £6.1m to £7.3m. Earnings per share for 1987 were static at 11.1p after a 2.5p rise in 1986 on turnover of £11.1m for 1987.

Chairman, Mr Michael Ward Thomas, said the company's annual report showed substantial progress in all areas of the group's activities and this was expected to continue.

Mr Ward Thomas said the US arm moved into profit last year and he expected a useful transatlantic contribution to earnings in 1988.

Last year the company's

COMMODITIES AND AGRICULTURE

New York studies high grade copper plan

By Deborah Hargreaves in Chicago

NEW YORK'S Commodity Exchange is discussing a move towards a high grade copper futures contract in a bid to make its market more representative of the physical market for copper.

However, the exchange is as yet undecided about the form any contract change should take and stresses that no change is imminent. The Comex board is expected to debate the issue at its next meeting on April 13.

The Comex added a system of premiums to its standard grade copper futures contract in October 1986. Producers delivering high grade copper — which accounts for almost 80 per cent of US output — against the contract are assured a fixed premium above the contract price.

Several suggestions for revamping the contract are now under consideration, including the listing of a completely new high-grade contract. However, the exchange's non-ferrous committee is also discussing a system of fluctuating premiums from a high-grade base — this would involve the market determining the premium level, a system many users consider much too complicated.

WEEKLY METALS

All prices as supplied by Metal Bulletin (last week's prices in brackets).

ANTIMONY: European free market 99.6 per cent, \$ per tonne, in warehouse, 2,282.50 (same).

BISMUTH: European free market, min 99.9 per cent, \$ per lb, tonne lots in warehouse, 5.55-5.70 (same).

CADMIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 8.40-8.90 (8.35-8.95), sticks 8.40-8.90 (8.35-8.95).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 8.65-7.05 (6.80-7.00).

MERCURY: European free market, min 99.9 per cent, \$ per lb, flask, in warehouse, 285-295 (285-300).

MOLYBDENUM: European free market, drummed molybdenum oxide, \$ per lb Mo, in warehouse, 3.75-4.15 (3.85-4.30).

SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 10.40-10.60 (10.50-10.70).

TUNGSTEN ORE: European free market, standard min 65 per cent, \$ per tonne unit (10 kgs) WO, cfr, 53-59 (same).

VANADIUM: European free market, min 98 per cent, V0, cfr, 3.05-3.15 (3.00-3.10).

URANIUM: Nucex exchange value, \$ per lb, UO, 16.30 (same).

Aluminium price 'not justified'

BY KENNETH GOODING, MINING CORRESPONDENT

THE CURRENT high price of aluminium cannot be justified, according to a report from the Anthony Bird Associates consultancy group.

At today's costs and exchange rates, it says, investment in new capacity is worthwhile at a price of 65 cents a lb. If costs rise as Bird expects this will go up in time to 72.5 cents a lb. Even if there is a 10 per cent fall in the US dollar (in which aluminium is priced) against all other currencies, the report says the critical price will go up (in March 1988 money) only to 80 cents.

But on the London Metal Exchange yesterday at one stage the price of standard grade aluminium for delivery in three months reached a record \$1.06 a lb.

Bird says producers can now be confident of achieving the prices necessary to justify invest-

ment in urgently-needed new smelting capacity.

Investment is required because the capacity growth currently planned for the years from 1981 onwards will be "quite inadequate".

The report concedes, however, that its forecasts would no longer be valid if there was a major world financial disaster or if aluminium suffered sustained price instability.

Price volatility, which makes it difficult for producers to ensure that supply exactly matches demand, might become self-feeding and permanent. "The industry urgently needs a better price-setting mechanism than it has at the moment to stop this happening," Bird says.

The fall in aluminium production costs which characterised the 1982-1986 period has ended, the report states. Costs rose

again last year and there was a significant acceleration in the early months of 1988, partly because of the steady fall in the value of the US dollar which automatically raises non-US production costs when measured in dollars.

Additionally, aluminium prices are starting to increase because there is no longer a refinery glut.

"Many aluminium and electricity contracts are now linked to the price of metal so that any surge in metal prices automatically triggers a sympathetic rise in costs. And we expect costs to continue to rise in real terms, in the years ahead," Bird says.

It also points out aluminium smelting capacity in 1980 will be almost the same as it was in 1984 in spite of the growth in demand over the period — consumption is forecast by Bird to rise from 12.3m tonnes in 1985 to 13.7m tonnes in 1990.

There is still time for the 3.75m tonnes shortfall to be made up, it says. Indeed, if every project on the drawing board were to be built, the required capacity total would be met comfortably. But "we have applied a heavy discount to tentative projects still at an early stage of planning and to Venezuelan projects for the bankers are unlikely to let Venezuela reach her full potential," the report adds.

Anthony Bird Associates' annual review: 1988, from Anthony Bird Associates, 193 Richmond Road, Kingston, Surrey KT2 5DD, £12.50.

Australian group sells copper technology

BY CHRIS SHERWELL IN SYDNEY

MIM HOLDINGS, the Australian-based international mining group, has clinched its biggest technology export contract yet with the licensing of its unique copper refining process to a major West German metals company.

Called the Isa Process, after the Mount Isa location of MIM's main mining operation, the electrolytic refining technology is unique because it involves re-usable stainless steel cathodes instead of refined copper ones, which continually need replacing.

The purchaser is Norddeutsche

Affinerie, in which MIM last year acquired a 35 per cent stake. The company is one of the world's largest copper refiners, and is building a new plant at Hamburg with a capacity of 140,000 tonnes per year.

From the licensing agreement, MIM secured a contract to supply the 24,500 stainless steel plates needed for the new plant. These will be manufactured at MIM's Townsville plant in Queensland.

The company did not put a value on either deal for commercial reasons, but over the past six

years it has earned some A\$30m (£11.85m) from marketing the Isa Process to companies in the USA, Canada, Mexico and Austria. In Australia the process is used at CRA's Port Pirie smelter near Adelaide and on the Olympic Dam project at Roxby Downs, also in South Australia.

Parallel to these developments MIM has also proven its Isa melt smelting process, developed with the help of CSIRO, the country's premier scientific research organisation. But this will not be ready for marketing until all patents are secured.

In other announcements yesterday, the company said it had already sold two vacuum descaling plants to US lead refineries this year, while a third was being manufactured for installation in Mexico. The plants, developed at MIM's silver-lead refinery in the UK, remove zinc which is used in the separation of silver from lead.

MIM is also developing a new process to recover silver at its lead refinery through an oxygen-blowing process which uses less energy but offers higher silver recovery compared with conventional processes. It is called Bottom Blown Oxygen Capel.

For last year, production of rubber rose by 2.7 per cent to 1.58m tonnes, timber logs by 15 per cent to 6.5m cubic metres, sawn timber by 18 per cent to 6m cubic metres, and tin by 4.3 per cent to 30.365 tonnes. However, output of palm oil fell by 0.3 per cent to 4.45m tonnes, and pepper by 5 per cent to 14,900 tonnes.

Total Malaysian exports rose by 26 per cent to 45.1m ringgit (£8.671.7m) in 1987, with agricultural commodities accounting for 15.3m ringgit (up 27 per cent), and tin 3.6m ringgit (up 29 per cent).

Export receipts for rubber rose 23 per cent to 3.9m ringgit, tin

20.7 per cent to 1.6m ringgit, palm oil 11.7 per cent to 6.3m ringgit, and pepper 10.5 per cent to 0.5m ringgit.

The 1986 output of 130,000 tonnes was itself a 34 per cent increase over the 1985 production, the bank said.

Surging commodity exports on the back of high prices was largely responsible for pulling the country out of its economic recession of 1985-86, according to the bank.

Barring a world recession, Malaysia's non-oil commodity exports were expected to remain buoyant for this year, although prices were likely to be similar to that of last year.

It said the favourable prices should prevail for at least the first half year, after which the overall price trend was expected to soften somewhat. Total commodity export earnings for 1988 were expected to be similar to that of last year.

The Kuala Lumpur Commodity Exchange had a successful year, with its crude palm oil futures contract registering a total turnover of 131.41 lots of 25 tonnes each for 1987, or a daily turnover of 541 lots, compared with 169 lots in 1986.

The tin futures contract, launched in October 27, attracted 6,441 lots of one tonne each.

There was however, little or no activity on the three other contracts, for palm kernel oil, RSSI rubber, and SMR20 rubber.

On the Kuala Lumpur tin market, a total of 20,436 tonnes of cash tin (physical) was traded, an increase of 22 per cent over 1986.

Malaysia reports 40 per cent surge in cocoa crop

BY WONG SULONG IN KUALA LUMPUR

MALAYSIA'S COCOA production soared 40 per cent to a record 162,000 tonnes last year compared with 1986, the Malaysian Central Bank revealed in its annual report yesterday.

The 1986 output of 130,000 tonnes was itself a 34 per cent increase over the 1985 production,

rubber, palm oil and tin during the first two months of 1988 were higher than at the end of last year. This was due to adverse weather conditions, external demand, and low stocks.

But Mr John Macgregor, the UK agriculture minister, complained that the Commission was being discriminatory in proposing a cut for Greece in negative monetary compensatory amounts (MCAs), but not for the UK.

Britain, he said, had the second highest level (behind Greece) of negative MCAs, which act as an import subsidy and export tax.

The problem was most severe in the pigmeat sector, a point to which the UK minister is expected to return in the price-fixing negotiations which start in earnest next month. However, ministers agreed on a cut of 10 per cent of Community aided investment grants to pig farmers by the end of 1990. Until that date, grants are to be limited to schemes increasing the number of "pig places" by no more than 300 per holding, with an overall limit of 300.

Meanwhile, on two Mediterranean products, negotiations were continuing last night on olive oil "stabiliser" price cuts, from which Greece wants a temporary exemption in view of its bad harvest last year, and, more importantly, on general measures to drain the Community's wine lake. This is the last of eight non-volatile stabilisers to be negotiated, and agreement on wine is considered politically essential for the whole EC farm spending reform package to be wrapped up by May.

Ministers give nod to EC farm price freeze

BY David Buchanan in Brussels

EC AGRICULTURE Ministers yesterday gave a nod of acquiescence towards the Commission's proposals to freeze most agricultural prices for 1988-89, recognising that the recent heads of government agreement on farm spending reform leaves them relatively little scope for manoeuvre.

But Mr John Macgregor, the UK agriculture minister, complained that the Commission was being discriminatory in proposing a cut for Greece in negative monetary compensatory amounts (MCAs), but not for the UK. Britain, he said, had the second highest level (behind Greece) of negative MCAs, which act as an import subsidy and export tax.

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UK grain trade criticises plan

THE PRICE freeze embodied in the European Commission's latest price fixing proposals offers no real solution to the problem of over-production and budgetary pressures and could easily lead to mandatory production quotas, the UK Grain and Feed Trade Association said yesterday.

GFTA believes that the simplest method of reducing surpluses would be by straightforward price reductions.

It also criticises as a "sledge hammer to crack a nut" the decision to make an extra three per cent cereal co-operability levy dependent on the thresholds being reached.

"How on earth can the trade expect to conduct business in the normal way, anywhere up to 12 months or more forward, on the open ended terms of this indirect retrospective price cutting mechanism?" the Association asks.

The farmer who refuses to cry over spilt milk

BRIDGET BLOOM talks to a British dairy farmer who has overshot his EC quota

"SEE THE white dot to the left of the barn!" Stuart Harrison gestured from the kitchen window across his greening pastures in the lee of the South Downs. "That's the slurry pump. The milk's being pumped out with the slurry in the field beyond."

Mr Harrison's 100 cows will be turned out onto those fields in the next ten days, and by then he will know how far his milk has worked. He is so far over his milk quota that he's pouring much of his milk away.

He says that, mixed with the effluent from the cowshed, the milk is good for the grass. More to the point is that he hopes it will reduce the £4,500 fine which he will otherwise have to pay for exceeding his European Community-determined production quota.

Stuart Harrison appears a lot more relaxed about this improbable fine — representing nearly a quarter of his net profits last year — than many farmers in his position, perhaps because he has a rather philosophical approach

to agriculture. "I enjoy the lifestyle and I don't believe in whining when things start going wrong," he says.

One official of the Milk Marketing Board, responsible for administering Britain's quotas within the EC-wide scheme, reports "tearful" conversations this week with some farmers who are only now realising the extent of their likely indebtedness as one of Europe's more successful attempts to curb its hugely excessive farm surpluses reaches a critical point.

April 1 is the day of reckoning for milk quotas; they were introduced on that day in 1984 and on Friday, the latest cuts will come into force for 1988-89. Since 1984 European production of liquid milk will have been cut by nearly 10 per cent, with the EC as a whole likely to be target Britain is thought to be within 15 per cent of the 1987-88 target. Britain is thought to be within 0.5 per cent of its national quota.

Stuart Harrison took a conscious business decision to produce above his 1987-88 quota of

some 370,000 litres. The quota had been fixed rather low in the first place because he bought an extra 15 cows from his neighbour in late 1983, too late for them to be taken into account. "I gambled on the country as a whole producing under quota," he says.

In the first two years this

by Friday he may have been able to reduce the fine because, in addition to the milk he is now pouring away, he is feeding milk to his spring-born calves longer than he would normally.

His income is also being swelled because those calves, thanks largely to quotas and a

consequent decline in herd numbers, are fetching around £150 instead of about £100 at market.

"Then there is the compensation," Mr Harrison says, referring to payments of between 3.5p and 6.5p a litre which every dairy farmer gets, for seven years from 1984, as compensation for foreclosed production. "Last year I got about £1,200 in compensation.

Determined not to be depressed, Mr Harrison says that

he says. But his own financial pressures are easing as his three children are nearing the end of their (private) education. He thinks he may be able to sell the 15 cows which keep him over quota, with more fat in their farming systems. His cows are fed only about half a tonne of concentrate a year and give yields of about 4,200 litres compared with the 5,000-5,500 litres possible from cows which are fed more intensively upwards of one tonne of concentrate a year.

The Harrison life style is simple, not to say homely. The neat hedges, green pastures, and stunning view to the Downs and the hillsides pushing through wild animals in the wood he is conserving alongside the farm clearly all give him a much pleasure single-handed.

Beets may be tightened as a result of quotas and his children may or may not want to take over the farm in the end. But he has no intention of leaving farming, or his particular farm. "I shall go out of here in a box and in no other way," he insists.

"How on earth can the trade expect to conduct business in the normal way, anywhere up to 12 months or more forward, on the open ended terms of this indirect retrospective price cutting mechanism?" the Association asks.

WORLD COMMODITIES PR

FT UNIT TRUST INFORMATION SERVICE

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ET UNIT TRUST INFORMATION SERVICE

WORLD STOCK MARKETS

AUSTRIA			
March 29	Stk.	+ or -	
Creditanstalt	2,010		
Generali	2,020	-40	
Internationale	9,720		
Jagdgeschäfer	5,200	-120	
Landesbank	340	-7	
Perfinome	145		
Straen-Daimler	95		
Volkswagen Mag	613	-2	

FINANCE			
March 29	Fr.	+ or -	
Eurobank 4.5% 73	1,990 B		
Aerov	241		
Air Lines	265		
Alcatel	247	-15	
AMC	247	-15	
BHP (Cert. Inv.)	294		
Bosspain	245		
Bosporus	774	-59	
BSF-Brevis	3,016	+16	
Carrefour	2,000	-100	
Cellulose Werke	401		
Chimie Industriale	411		
Cit. Fin. de Suisse	297		
Colferry	210		
CSE	1,160		
Dessau	1,105		
Darty	210		
Dessau, S.A.	685		
Dimex (Die Ges)	195		
ENI-Aeroflot	210		
Enseric	2,000	-34	
Gen. Oxygentane	675		
Hawes	1,100		
Imca	1,407		
LVMH	1,770	-100	
Lufthansa Copper	1,004	-100	
L'Oréal	2,700	-100	
Lagardere	2,300	-147	
Maisons Plastis	120		
Matra S.A.	150		
Midia B	162		
Midi (Crel)	1,240	-10	
Moutaine	22		
Nord Est	79		
Particis	302		
Pernod Ricard	400		
Perrier	452		
Persol S.A.	917		
Principeps As	380		
Radiotach	790		
Republi	2,000	-71	
Roussel-Uclaf	724		
SA Soletac	402		
Safety	411		
Sidc Regional	708		
Telcomex Fct	5,505 B		
Thomson (CSF)	150		
Total-Petroles Fr.	525	-16	
Valeo	401		

DENMARK			
March 29	Kr.	+ or -	
Balticus Hedges	540		
Cop Handelsbank	525		
D. Suberbaf	525		
Dan Domske Bank	220		
East Asiatic	145		
Forside Brug	225		
GNT Holding	150		
I.S.S. B Systems	700		
Jyske Bank	440		
Moro Inds	1,26		
Prinsenhuset	205		
Sønder Sørendsen	820		
Superfit	211		

GERMANY (continued)			
March 29	Stk.	+ or -	
Becker	263.4	+0.5	
Bech Werke	155.8	+0.5	
Holzmann (P)	585	-16	
Hörder	180		
Hösel	475.5	+10.5	
Kanzler	456	-11	
Kocher	595.8	+17.8	
KHD	941	-121	
Klockner Werke	80.5		
Löwe	365		
Lütgens	149.5	+0.5	
MAP	155.5	+4.2	
Mannesmann	125	+0.5	
Mercator Hld	558		
Metallgesell	220	+12	
Mitsubishi Rock	1,000	-20	
Möller	154	-10	
Portzsch	508.5	+12.5	
Prossen	156.5	+10.5	
Rhein West. Elekt.	201.4	+1.4	
Röhring	180	-5	
Schaeff	122.5	+10.5	
Schäfers	124.6	+3.9	
Umwelt	225	-15	
Welt	257	+5.5	
V.E.W.	163.2		
West-Werk	365		
Volkswagen	239.8	-0.8	

NETHERLANDS (continued)			
March 29	Fl.	+ or -	
Heid Nld Bank	155.00		
Medifit	205.50	+6.5	
Ocs Grindt	225.00	+1.5	
Omroer (Vlaa)	24.80	+0.8	
Pabst	73.20	+1.7	
Philips	26.90	+1.2	
Robeco	69.50	+1.2	
Rotax	63.20	+0.7	
Sarco	56.40		
Royal Dutch	222.10	+4.7	
Univer	112.00	+3.8	
W.P. Stark	17.80	+0.4	
Wib	74.70	+2.5	
Weldone	71.20	+1.2	
Wolters Kluwer	125.00	+6	

SWITZERLAND			
March 29	Fr.	+ or -	
Adis Int'l	7,125	+125	
Alstecos	650	+15	
Bank Leu	2,680	+50	
Brewer Boerd	2,000	+100	
Ciba Geigy	2,725	+150	
Credit Suisse	2,510	+55	
Electrotissat	3,125	+52	
Fischer (Ges)	900	+60	
Hoff-Rock (Platz)	104,500	+3,500	
Hoff-Rock 1/10	10,550	+1,550	
Impulsator Int'	2,150	+140	
Jacobs Sächer	7,900	+100	
Jenroll	2,100	+100	
Lamis und Cys	1,140	+60	
Nestle	8,525	+225	
Der Schaff	675	+5	
Parex Hldg	1,435	+85	
Pirelli	210	+8	
Santos (Bra)	1,000	+100	
Schindler (Platz)	1,000	+100	
Schindler	325	+25	
Schindler (Platz)	4,300	+200	
Schindler	1,100	+50	
Schindler	364	+10	
Schindler	13,400	+200	
Union Bank	3,040	+50	
Wittmer	5,150	+200	
Zurich Ins	2,025	+225	

NORWAY			
March 29	Kr.	+ or -	
Aker Norway	55.00	+4.5	
Bergen Bank	137.50	+6.5	
Bergen B	471.50	+15.5	
Christiansia Rik	120.00	+1	
Den Norske Credit	105.00		
Elsem	104.50		
Hafslund	207.50	+5	
Kosmos	116.00	+2	
Kværner	245.00	+2.5	
Nork Data	74.00	-4	
Norsk Hydro	191.00	+14	
Orka Brønnprod	397.50	+27.5	
Storastrand	59.00	+2.5	

SPAIN			
March 29	Pts. %	+ or -	
Alcaraz	600		
Banco Bilbao	1,405		
Banco Central	1,200		
Banco Exterior	425		
Banco Hispano	225		
Banco Popular	1,705		
Banco Santander	1,182	-2	
Banco Vizcaya	1,125.5	-5	
Barcelo	1,125.5	-5	
Barcelo	471	-42	
Barrera	147	+2.5	
Periferus	464	-7	
Telefonica	170		

NETHERLANDS			
March 29	Fl.	+ or -	
ACF Holding	45.00	-0.5	
AEGB	67.40	-5	
Allied AG	1,335	+200	
BASF	205.4	+7.4	
ABN	40.40	+1.5	

SWEDEN (continued)			
March 29	Krona	+ or -	
Skan Ekspedit	136		
SKF	251	+14	
St. Kopparberg	368	+8	
Ska Cellulosa	329	+1	
Ska Handelsbol	363	+3	
Swedish Match	139	+1	
Volvo B (Free)	335	+5	

SOUTH AFRICA			
March 29	Rand	+ or -	
Abercrom	2.15		
AE & CI	0.3	-0.1	
Allied Tech	0.5		
Anglo Am Coal	0.5		
Anglo Am Corp	0.5		
Anglo Am Gold	241	-6	
Barlow Rand	19.35	+0.05	
Buffels	52		
CNA Calio	5.5		
Castrol Finance	3.7		

INDICES

NEW YORK DOW JONES										1987-88						
	Mar.	Mar.	Mar.	Mar.	1987-88		Since compilation		Mar.	Mar.	Mar.	Mar.	1987-88			
					28	25	24	23		23	28	23	24	High	Low	
Airlines	197.77	197.95	202.87	206.64	272.42	178.42	272.42	41.22		1396.0	1380.7	1424.7	1451.5	2305.9 (2/1/88)	1151.8 (1/1/88)	
Auto Mfrs	89.75	89.88	90.05	90.07	95.51	81.26	95.51	22.75		89.8	88.0	70.6	716.0	1462.4 (1/4/88)	522.4 (1/2/88)	
Home Bds	854.84	860.96	878.73	904.12	1101.16	661.01	1101.16	12.32		192.16	170.54	173.81	175.45	232.19 (2/2/88)	163.98 (1/1/88)	
Transport	173.61	173.07	174.43	176.51	227.83	160.96	227.83	10.56		Brussels SE QJ/1/88	485.10	488.79	490.4	4991.6	5412.2 (1/3/88)	3503.8 (1/1/88)
Utilities					(221.85)	(191.80)	(221.85)	(84.32)								
Day's High 1990 \$8 (231.00) Low 1981.26 (197.81)										192.32	(9)	(9)	(9)	219.76 (2/7/88)	179.60 (1/1/88)	
STANDARD AND POOR'S																
Composite	256.06	258.51	263.35	268.91	306.77	223.92	306.77	4.40		Finland	615.7	613.2	619.8	621.9	679.1 (1/5/88)	425.2 (5/1/87)
Industrials	299.08	299.53	305.31	312.03	356.17	255.43	356.17	5.62		Units General (1975)						
Financials	22.46	22.50	22.90	23.35	25.87	22.43	25.87	0.64		CAC General (3/1/288)	266.3	267.1	262.0	266.6	460.4 (2/6/88)	251.3 (2/1/88)
					(254.87)	(212.67)	(254.87)	(10.74)		Ind. Telecom (3/1/288)	102.0	101.5	104.4	106.6	122.3 (2/2/88)	89.7 (2/1/88)
NYSE Composite	146.11	146.58	149.00	151.82	187.99	125.91	187.99	4.46		FAZ Aktien (3/1/288)	452.87	440.92	452.87	467.81	576.34 (5/1/88)	374.40 (2/1/88)
Amex Min. value	292.00	294.64	297.30	300.41	365.01	251.90	365.01	29.31		Commerzbank (3/1/288)	1374.0	1341.8	1374.9	1424.7	2061.1 (1/7/88)	1287.9 (2/1/88)
NASDAQ UTC Comp.	370.42	372.54	375.60	380.09	455.28	241.90	455.28	54.87		Hong Kong Stock (3/1/288)	2521.61	2466.78	2501.93	2546.49	3949.75 (1/10/88)	1894.94 (7/12/87)
										ITALY	505.62	504.79	520.59	526.12	767.34 (3/9/88)	423.91 (9/2/88)
Dow Industrial Div. Yield					3.53	3.35	3.54	2.86		Stanco Com. Ind. (1973)						
										JAPAN						
										Index OPEC/PW	2555.09	2522.71	2525.35	2578.26	2644.43 (4/10/88)	1854.00 (13/1/88)
										Tokyo SE New (4/1/288)	2121.42	2097.29	2102.38	2121.64	2298.54 (1/14/88)	1957.46 (23/1/88)
										NETHERLANDS						
										AMC-CBS General (1970)	200.3	236.4	240.9	250.2	334.1 (4/16/88)	192.2 (10/11/88)
										AMC-CBS Industrial (1970)	190.2	195.2	190.2	205.7	280.8 (11/18/88)	147.5 (10/11/88)
										NORWAY						
										Oslo SE (4/1/288)	302.81	304.95	311.94	309.51	512.04 (2/1/88)	207.48 (10/11/88)
										SINGAPORE						
										Stock Exchange (3/1/288)	919.30	925.20	945.60	958.40	1525.4 (2/6/88)	700.4 (7/12/87)
										SOUTH AFRICA						
										JSE Com (2/8/78)	1299.0	1274.08	1280.0	1303.0	2499.0 (3/8/88)	1212.8 (2/2/88)
										JSE Industrial (2/8/78)	1405.0	1409.0	1504.0	1504.0	2266.0 (3/1/88)	1367.0 (12/2/88)
										SPAIN						
										Madrid SE (3/1/288)	219.37	219.37	214.02	215.50	325.44 (6/10/88)	203.08 (4/12/88)
										SWEDEN						
										Jönköping A.P. (3/1/288)	2657.1	2641.2	2690.8	2752.2	3267.1 (6/10/88)	2058.4 (10/11/88)

CANADA

WE REGRET that Montreal prices were not available for this edition due to computer problems.

OVER-THE-COUNTER

Nasdaq national market, 3pm price

Stock	Sales (\$/Unit)	High	Low	Last	Chg	Stock	Sales (\$/Unit)	High	Low	Last	Chg	Stock	Sales (\$/Unit)	High	Low	Last	Chg	Stock	Sales (\$/Unit)	High	Low	Last	Chg					
Continued from Page 45																												
Impact	342	23	18	2	+1.15	SKFAB1.47a	46	305	305	305	+1.15	StedLvt	3	6572	6572	6572	-15	VBand	14	5	51	1712	164					
Imcol,15a	26	20	19	20	+1.15	SPPPh	.07	9	5	74	74	74	+1.15	Subaru	1916	714	654	679	VLSI	27	1574	912	9	912	+5			
IMCav	15	15	15	15	+1.15	Selects	.95	9	874	8	793	793	+1.15	Suffin	20	573	585	584	+1.15	VM,SB	24	597	12	119	12	+1		
imCo,45	14	37	34	32	+1.15	Sagech	12	130	84	84	+1.15	Sumitb,72D	13	428	252	252	+1.15	VWR	.80	14	21	20.5	20.4	+1				
ImcoH,1.04	25	354	34	335	+1.15	Sakien	15	158	232	232	+1.15	SumGnd	21	236	1719	1654	1719	+1.15	ValidLdg	13	876	49	4	41	+1			
ImcMg	22	52	52	22	+1.15	Sludge	16	1755	252	252	+1.15	SunMic	26	3541	3614	3554	+1.15	VanBnD	1.44	853	281	287	29	+1				
ImgHg,30a	9	154	151	214	+1.15	SPPaulB,10a	2	741	115	103	+1.15	Syntin	7	273	714	7	+1.15	VanGld		79	41	41	41	+1				
ImoCat	.95	17	160	281	+1.15	SPPauls	2	73145	452	452	+1.15	SySoftw	19	91	1412	1414	1414	+1.15	Veronoug	194.5	11.16	52	55-55	55-55	+1			
ImoCo,1.05	17	24	104	104	+1.15	SPSfri	4	4	142	1414	1414	+1.15	Systech2,02a	27	294	1522	3112	3112	+1.15	Vicorp		17	50	50	50	+1		
ImoCo	14	2	1	1	+1.15	Sunfird		16	123	340	340	340	+1.15	T	T	T	T	T	T	V	V							
ImoCo,1.16	22	2815	355	354	+1.15	Scherer	26	17	358	105	152	152	+1.15	TBCs	12	1056	130	126	+1.15	WBand	16	322	264	26	26	+1		
ImoCo,1.17	10	18	274	274	+1.15	Schmid	59	59	301	120	212	212	+1.15	TCA	.32	57	150	262	29	29	WTD	10	49	111	111	111	+1	
ImoCo,1.18	23	22	7	7	+1.15	Schmid	8	194	3	29	29	29	+1.15	TGBY	16	403	95	95	95	+1.15	Wbro	.49	5	252	245	245	+1	
ImoCo,1.19	11	151	144	141	+1.15	Seagets	9	11561	222	212	212	212	+1.15	TCF	280	55	55	55	+1.15	WashEs,1.26	14	424	54	144	144	+1		
ImoCo,1.20	8	147	207	207	+1.15	Seargnt	.16	14	38	212	212	212	+1.15	TMK	.40e	8	53	75	75	+1.15	WFSL	1.02b	7	255	274	274	+1	
ImoCo,1.21	26	5	12	12	+1.15	SEQG	19	55	92	92	92	92	+1.15	TPI,Es		50	50	50	50	+1.15	WMSSE	.40	6	257	149	149	+1	
ImoCo,1.22	26	20	25	25	+1.15	Sethel	.36	6	4	173	173	173	+1.15	Tandon	15	7150	27	1716	21	+1.15	WMSSE	.40	10	21	134	126	+1	
ImoCo,1.23	26	21	21	21	+1.15	Selctins,1.08	5	6	62	212	21	21	+1.15	TchDts	68	136	5	64	+1.15	WatGld,43e		10	418	242	242	+1		
ImoCo,1.24	26	21	21	21	+1.15	Sensor	.05	17	155	155	155	155	+1.15	Tclmed	53	6584	264	259	26	+1.15	WatLnd,12		12	50	50	50	+1	
ImoCo,1.25	26	20	25	25	+1.15	Sequent	24	246	155	155	155	155	+1.15	Tclmed	28	35	550	41	404	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.26	26	21	21	21	+1.15	Schwier	.08	8	1682	71	71	71	+1.15	Telmatic	21	234	94	95	95	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.27	26	21	21	21	+1.15	Shenoy	.18	17	246	246	246	246	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.28	26	21	21	21	+1.15	Shenoy	20	8	451	234	225	225	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.29	26	21	21	21	+1.15	Shreuds	24	24	51	174	174	174	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.30	26	21	21	21	+1.15	SigntAl	.22	25	617	452	452	452	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.31	26	21	21	21	+1.15	SigntDs	.22	25	2244	174	174	174	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.32	26	21	21	21	+1.15	SiliconG	22	1224	1224	1224	1224	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1		
ImoCo,1.33	26	21	21	21	+1.15	SiliconS	15	1229	125	125	125	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1		
ImoCo,1.34	26	21	21	21	+1.15	SiliconV	1	21	550	75	75	75	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.35	26	21	21	21	+1.15	Silks	21	2449	64	64	64	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1		
ImoCo,1.36	26	21	21	21	+1.15	SilShdn	26	2445	171	171	171	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1		
ImoCo,1.37	26	21	21	21	+1.15	SimAir	9	74	10	56	56	56	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.38	26	21	21	21	+1.15	Sizder	.17	25	25	174	174	174	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.39	26	21	21	21	+1.15	SmithF	9	27	27	27	27	27	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.40	26	21	21	21	+1.15	Society	1.36	9	35	27	27	27	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.41	26	21	21	21	+1.15	SocSyCr	.50	9	26	155	155	155	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.42	26	21	21	21	+1.15	SofwA	11	1	114	114	114	114	+1.15	Telstra	16	127	154	154	154	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.43	26	21	21	21	+1.15	SofwPs	16	443	155	131	131	131	+1.15	Tycons	.04	11	243	127	127	+1.15	WatWld,12		12	50	50	50	+1	
ImoCo,1.44	26	21	21	21	+1.15	Sonoco	.52	13	339	274	268	268	+1.15	U	U	U	U	U	U	Z	Z							
ImoCo,1.45	26	21	21	21	+1.15	Sonora	15	8	55	55	55	55	+1.15	UST	Cp	.52	11	130	204	20	+1.15	WMSFS,15a		12	73	134	134	+1
ImoCo,1.46	26	21	21	21	+1.15	SoundW	15	8	175	175	175	175	+1.15	UST	UTL		11	165	5	772	+1.15	WMSFS,15a		12	73	134	134	+1
ImoCo,1.47	26	21	21	21	+1.15	SCartn	.55	8	79	205	205	205	+1.15	UST	Unrgn		11	404	224	224	+1.15	WMSFS,15a		12	73	134	134	+1
ImoCo,1.48	26	21	21	21	+1.15	Southern	.29	507	174	174	174	174	+1.15	UST	Unfr		11	404	208	224	+1.15	WMSFS,15a		12	73	134	134	+1
ImoCo,1.49	26	21	21	21	+1.15	Souther	.68	9	194	216	216	216	+1.15	UST	UnSpic		11	21	3	257	+1.15	WMSFS,15a		12	73	134	134	+1
ImoCo,1.50	26	21	21	21	+1.15	Sovran	1.44	9	641	345	339	339	+1.15	UST	UACm		11	404	213	204	+1.15	WMSFS,15a		12	73	134	134	+1
ImoCo,1.51	26	21	21	21	+1.15	Stalistic	4	470	59	59	59	59	+1.15	UST	UBCol		11	85	1474	14	+1.15	WMSFS,15a		12	73	134	134	+1
ImoCo,1.52	26	21	21	21	+1.15	Stalgate	.44	17	221	224	224	224	+1.15	UST	UHCir		11	35	174	14	+1.15	WMSFS,15a		12	73	134	134	+1
ImoCo,1.53	26	21	21	21	+1.15	Stalgate	.44	14	33	154	154	154	+1.15	UST	UHSbr		6	185	205	205	+1.15	XOMA		12	73	134	134	+1
ImoCo,1.54	26	21	21	21	+1.15	Stalgate	.48	11	2167	24	292	292	+1.15	UST	UHSbr		6	185	205	205	+1.15	XOMA		12	73	134	134	+1
ImoCo,1.55	26	21	21	21	+1.15	Stalgate	.50	11	24	205	205	205	+1.15	UST	UnTelev		21	30	207	207	+1.15	XOMA		12	73	134	134	+1
ImoCo,1.56	26	21	21	21	+1.15	Stalgate	.55	11	202	17	165	165	+1.15	UST	UnTrms		11	51	224	224	+1.15	XOMA		12	73	134	134	+1
ImoCo,1.57	26	21	21	21	+1.15	Stalgate	.55	11	160	20	20	20	+1.15	UST	UnTrms		11	51	245	245	+1.15	XOMA		12	73	134	134	+1
ImoCo,1.58	26	21	21	21	+1.15	Stalgate	.55	11	75	334	334	334	+1.15	UST	UnTrms		11	51	245	245	+1.15	XOMA		12	73	134	134	+1
ImoCo,1.59	26	21	21	21	+1.15	Stalgate	.55	27	46	22	214	214	+1.15	UST	UnTrms		11	51	245	245	+1.15	XOMA		12	73	134	134	+1
IC Sys	15	1859																										

CHIEF LONDON PRICE CHANGES YESTERDAY

[Prices in pesos unless otherwise indicated]

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FINANCIAL TIMES
Financial Review November

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 45

Jot, in its

NYSE COMPOSITE CLOSING PRICES

Continued from Page 44

12 Month High	Low	Stock	No.	Yld.	P	12m High	Low	Close Date	Open Price	Prev Close	Chg Pct.
147	10	Pabco	10	1.25	20	100	10	100	100	100	+0
148	10	Pabco	10	1.25	20	100	10	100	100	100	+0
149	10	Pabco	10	1.25	20	100	10	100	100	100	+0
150	10	Pabco	10	1.25	20	100	10	100	100	100	+0
151	10	Pabco	10	1.25	20	100	10	100	100	100	+0
152	10	Pabco	10	1.25	20	100	10	100	100	100	+0
153	10	Pabco	10	1.25	20	100	10	100	100	100	+0
154	10	Pabco	10	1.25	20	100	10	100	100	100	+0
155	10	Pabco	10	1.25	20	100	10	100	100	100	+0
156	10	Pabco	10	1.25	20	100	10	100	100	100	+0
157	10	Pabco	10	1.25	20	100	10	100	100	100	+0
158	10	Pabco	10	1.25	20	100	10	100	100	100	+0
159	10	Pabco	10	1.25	20	100	10	100	100	100	+0
160	10	Pabco	10	1.25	20	100	10	100	100	100	+0
161	10	Pabco	10	1.25	20	100	10	100	100	100	+0
162	10	Pabco	10	1.25	20	100	10	100	100	100	+0
163	10	Pabco	10	1.25	20	100	10	100	100	100	+0
164	10	Pabco	10	1.25	20	100	10	100	100	100	+0
165	10	Pabco	10	1.25	20	100	10	100	100	100	+0
166	10	Pabco	10	1.25	20	100	10	100	100	100	+0
167	10	Pabco	10	1.25	20	100	10	100	100	100	+0
168	10	Pabco	10	1.25	20	100	10	100	100	100	+0
169	10	Pabco	10	1.25	20	100	10	100	100	100	+0
170	10	Pabco	10	1.25	20	100	10	100	100	100	+0
171	10	Pabco	10	1.25	20	100	10	100	100	100	+0
172	10	Pabco	10	1.25	20	100	10	100	100	100	+0
173	10	Pabco	10	1.25	20	100	10	100	100	100	+0
174	10	Pabco	10	1.25	20	100	10	100	100	100	+0
175	10	Pabco	10	1.25	20	100	10	100	100	100	+0
176	10	Pabco	10	1.25	20	100	10	100	100	100	+0
177	10	Pabco	10	1.25	20	100	10	100	100	100	+0
178	10	Pabco	10	1.25	20	100	10	100	100	100	+0
179	10	Pabco	10	1.25	20	100	10	100	100	100	+0
180	10	Pabco	10	1.25	20	100	10	100	100	100	+0
181	10	Pabco	10	1.25	20	100	10	100	100	100	+0
182	10	Pabco	10	1.25	20	100	10	100	100	100	+0
183	10	Pabco	10	1.25	20	100	10	100	100	100	+0
184	10	Pabco	10	1.25	20	100	10	100	100	100	+0
185	10	Pabco	10	1.25	20	100	10	100	100	100	+0
186	10	Pabco	10	1.25	20	100	10	100	100	100	+0
187	10	Pabco	10	1.25	20	100	10	100	100	100	+0
188	10	Pabco	10	1.25	20	100	10	100	100	100	+0
189	10	Pabco	10	1.25	20	100	10	100	100	100	+0
190	10	Pabco	10	1.25	20	100	10	100	100	100	+0
191	10	Pabco	10	1.25	20	100	10	100	100	100	+0
192	10	Pabco	10	1.25	20	100	10	100	100	100	+0
193	10	Pabco	10	1.25	20	100	10	100	100	100	+0
194	10	Pabco	10	1.25	20	100	10	100	100	100	+0
195	10	Pabco	10	1.25	20	100	10	100	100	100	+0
196	10	Pabco	10	1.25	20	100	10	100	100	100	+0
197	10	Pabco	10	1.25	20	100	10	100	100	100	+0
198	10	Pabco	10	1.25	20	100	10	100	100	100	+0
199	10	Pabco	10	1.25	20	100	10	100	100	100	+0
200	10	Pabco	10	1.25	20	100	10	100	100	100	+0
201	10	Pabco	10	1.25	20	100	10	100	100	100	+0
202	10	Pabco	10	1.25	20	100	10	100	100	100	+0
203	10	Pabco	10	1.25	20	100	10	100	100	100	+0
204	10	Pabco	10	1.25	20	100	10	100	100	100	+0
205	10	Pabco	10	1.25	20	100	10	100	100	100	+0
206	10	Pabco	10	1.25	20	100	10	100	100	100	+0
207	10	Pabco	10	1.25	20	100	10	100	100	100	+0
208	10	Pabco	10	1.25	20	100	10	100	100	100	+0
209	10	Pabco	10	1.25	20	100	10	100	100	100	+0
210	10	Pabco	10	1.25	20	100	10	100	100	100	+0
211	10	Pabco	10	1.25	20	100	10	100	100	100	+0
212	10	Pabco	10	1.25	20	100	10	100	100	100	+0
213	10	Pabco	10	1.25	20	100	10	100	100	100	+0
214	10	Pabco	10	1.25	20	100	10	100	100	100	+0
215	10	Pabco	10	1.25	20	100	10	100	100	100	+0
216	10	Pabco	10	1.25	20	100	10	100	100	100	+0
217	10	Pabco	10	1.25	20	100	10	100	100	100	+0
218	10	Pabco	10	1.25	20	100	10	100	100	100	+0
219	10	Pabco	10	1.25	20	100	10	100	100	100	+0
220	10	Pabco	10	1.25	20	100	10	100	100	100	+0
221	10	Pabco	10	1.25	20	100	10	100	100	100	+0
222	10	Pabco	10	1.25	20	100	10	100	100	100	+0
223	10	Pabco	10	1.25	20						

AMERICA

Steadier dollar encourages Dow to edge past 2,000

Wall Street

THE STEADYING of the dollar in Japan encouraged an early recovery in Wall Street stock prices, but the rally failed to gain momentum by early afternoon, writes Anatole Kalitsky in New York.

The Dow Jones Industrial Average jumped 18 points to about 1,997 within minutes of the opening, but the 2,000-mark proved an insurmountable barrier throughout the morning's trading.

After giving up some of the early gains and drifting in a narrow range around 1,990, the market mounted another rally attempt just before lunchtime. This firmed out just short of 2,000 at midday, but a second assault was under way soon after lunch and at 2,045pm the Dow was up 21.05 at 2,000.82. The broader averages closely reflected the Dow's performance, with the Standard & Poor's 500 rising 2.51 to 124.57.

The market's strong opening was generally attributed to the respectable performance of the dollar, which many New York traders had expected to hit new lows in Asia overnight. The Bank of Japan's apparent success in establishing a floor of around

Y124 in Tokyo gave early encouragement to the bond market and created the conditions for a rebound in stocks which had been technically overdone.

However, scepticism about the US currency's stability continued to be widespread, putting a limit on the recovery in bonds.

The economic statistics announced yesterday morning were neutral to bearish for bonds. The index of leading indicators for February increased by 0.9 per cent, closely in line with expectations which had centred on a figure of 0.8 per cent,

although there was a sharp downward revision in the January figure. The fall in January's index had originally been estimated at 0.6 per cent, but this was revised to 1.1 per cent down, suggesting that the economy might have been rather weaker than had originally been thought.

Figures for single family home sales, on the other hand, were much stronger than analysts had predicted. Home sales jumped 2.3 per cent in February, compared with a mean estimate of 7.5 per cent. The range of estimates reported last Friday by Money Market Services had been from zero to 14 per cent. However, the strength in the housing market proved to be ambiguous, because average house prices fell in

almost every region of the country.

Subject to these economic cross-currents and without any notable monetary policy moves from the Federal Reserve Board to guide it, the bond market drifted throughout the morning after its early gains. By lunchtime, the Treasury long bond was up 11/16, a price at which it had traded 8.765 per cent.

The Fed funds rate opened at a slightly lower-than-expected 6.5 per cent and spent most of the morning at that level.

As usual some of the heaviest trading was in takeover and restructuring-related stocks. RJR Nabisco jumped 4.2% to 52.25 after announcing a share repurchase plan late on Monday, while Lucky Stores rose \$1.25 to \$50 in response to the \$5 a share bid from American Stores.

J.P. Stevens advanced 3.1%, after Odyssey Partners raised its bid for the textiles group to \$35 a share and Federated Department Stores improved \$1 to \$35 as its suitor, Campau, challenged the auction to be held on Wednesday by the Federated board.

Among blue-chips, IBM and Digital Equipment continued their recovery after last week's battering. IBM rose 8% to \$108.00, while Digital edged up 3% to \$105.75.

ASIA

High-tech issues lead Nikkei surge

Tokyo

KEEN buying pushed Tokyo share prices back to pre-crash levels again yesterday amid strong demand for high-technology stocks and issues benefits from economic growth, writes Shigeo Nishizaki of *FTI Press*.

The Nikkei average closed up 330.38 at 25,583.09, with the day's high at 25,581.41 against a low of 25,610.09. Volume declined to 1.1bn shares from Monday's 1.2bn, while advances led falls by 588 to 317, with 129 issues unchanged.

The market got off to a weak start, hit by the lower opening of the dollar against the yen which was at Y124.88 on the Tokyo foreign exchange market.

But share purchases picked up as the US currency recovered some of its early losses to close a shade lower at Y124.37. This followed indications from Finance Minister Mr Kiichi Miyazawa that the Group of Seven leading industrial nations had been trying to prevent a further fall in the dollar through co-ordinated currency market intervention.

The market heard yesterday that total margin buying on Japanese stock exchanges reached a record Y7.658bn last week, the sixth consecutive weekly rise.

Interest during the day focused on high-technology stocks and domestic demand-related issues. High-technology stocks were sought on expectations that the country's stronger-than-expected economic growth would help improve earnings positions.

Matsushita Electric Industrial added Y80 to Y2,650, Fujitsu Y50 to Y1,500, NEC Y80 to Y12,200, Toyota Motor Y60 to Y2,860 and Sony Y80 to Y5,120.

Heavy oil stocks performed strongly. Hitachi rose Y60 to Y1,420, while Mitsubishi Electric, the third most active stock with 52.3m shares, ended Y15 higher at Y725. NTT closed Y60 higher at Y2,430.

Among domestic demand-related issues, Taisei gained Y26 to Y342, Obayashi Y22 to Y967.

Mitsubishi Estate Y80 to Y2,250 and Nagoya Railroad Y18 to Y907. Wakachiku Construction jumped Y101, or 10 per cent, to a record high of Y1,080.

Recently selected large-capital steel and shipbuilding turned easier, affected in part by lower demand from Nomura Securities.

Suntomo Metal Industries fell 26 to Y396, but topped the active list with 103m shares changing hands. Nippon Steel, the second business issue with 107m shares traded, finished Y4 lower at Y474.

Bond prices firms in active trading, bolstered by institutional investors' buying.

Reflecting the sharp overnight drop in US bond prices, the yield on the benchmark 5.0 per cent government bond, due in December 1997, opened sharply higher at 4.548 per cent against 4.455 per

cent at Monday's close.

City banks and non-life insurance firms then bought the benchmark issue to build up their positions, pushing down the yield sharply to 4.450 per cent at the close.

Trading volume on the over-the-counter market reached about Y1,200bn, nearly triple Monday's level.

Osaka Securities Exchange prices extended their rising streak with buying focusing on blue chips. The 260-issue OSE stock average closed 268.14 higher at 25,940.42 on volume of 16.7m shares, up 430,000 from Monday.

Nikoneco rose Y400, or 4.6 per cent, to Y9,150, while Toa Wool Spinning and Weaving added Y110 to Y1,550 on rumours of the demand from speculators.

India acts as prices hit two-year low

BOMBAY'S stock market has tightened restrictions on margin selling for the second time in two weeks after a fall in share prices to a two-year low on Monday, writes R.C. Murthy in Bombay.

The move, in which margins on selling have been doubled to 20 per cent, represents an attempt to stave off another crash in the market, which has fallen by about 10 per cent over the past two weeks and remains 22 per cent below its peak reached last summer.

Investors trying to take advantage of a falling market by selling shares they do not yet own - hoping to buy them more cheaply before settlement day - will now have to deposit 20 per cent of their share proceeds with the exchange authorities. Two weeks ago there were no such restrictions.

The 30-share index on the Bombay exchange, which

accounts for 70 per cent of trading in India, fell to 330 on Monday, and closed yesterday just 3 points higher. Last August, it peaked at about 500.

Until the middle of this month the market had been enjoying a minor rally, boosted by the Government's decision to ease restrictions on forward trading in shares.

The move took effect on March 11 and helped spur a 3 per cent rally over four days.

But selling pressure has since increased, exacerbated by individuals using the rally to sell to take advantage of capital gains exemptions in the current fiscal year - hence the tightening of curbs on margin selling.

The market is now pinning some hopes for a revival on the monsoon, due in June. Agriculture accounts for about 45 per cent of gross national product, and the failure of the rains last year can economic growth in half.

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

	MONDAY MARCH 28 1988				FRIDAY MARCH 25 1988				DOLLAR INDEX			
	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	US Dollar Index	Pound Sterling Index	Local Currency Index	1987/88 High	1987/88 Low	1987/88 High	1987/88 Low	1987/88 (April)
Australia (99).....	112.02	-3.9	89.34	101.65	4.17	114.52	94.12	105.18	100.61	88.26	124.36	112.02
Austria (141).....	126.26	-0.2	72.78	78.79	2.64	92.04	74.32	90.10	102.57	84.35	94.55	126.26
Belgium (48).....	135.39	-0.7	107.97	116.52	4.11	136.28	110.02	118.30	139.89	94.63	116.07	135.39
Canada (26).....	120.05	-0.3	95.74	107.57	3.06	120.46	97.24	108.42	141.78	98.15	120.46	120.05
Denmark (38).....	119.95	+0.9	95.66	103.80	2.77	118.87	95.96	103.80	124.83	98.18	114.05	119.95
Finland (23).....	123.26	-0.6	98.75	104.14	1.91	124.50	100.25	105.45	125.80	98.18	114.05	123.26
France (142).....	126.26	-1.2	64.84	74.76	4.76	127.40	72.65	122.82	127.77	119.70	125.70	126.26
West Germany (94).....	76.25	-1.8	60.81	65.84	2.81	77.45	62.69	67.64	104.93	67.78	93.18	76.25
Hong Kong (46).....	96.50	-1.2	76.96	96.68	4.49	97.70	78.87	97.90	105.68	75.92	110.70	96.50
Ireland (4).....	119.20	-0.9	95.07	104.29	4.40	120.27	97.05	106.25	160.22	93.50	130.85	119.20
Italy (94).....	77.02	-2.3	61.42	70.69	2.73	78.84	63.65	73.01	112.12	62.99	102.77	77.02
Japan (140).....	118.40	-4.0	124.00	134.00	0.82	119.25	125.25	120.25	132.14	100.00	130.00	118.40
Malaysia (56).....	118.80	-1.1	94.74	117.08	1.28	120.12	97.97	118.59	122.44	92.76	123.74	118.80
Mexico (14).....	140.13	+2.3	111.75	140.00	1.02	136.99	110.59	141.57	142.59	90.07	147.77	140.13
Netherlands (37).....	104.93	-2.1	83.69	89.30	5.15	107.19	85.83	92.10	131.41	87.70	113.08	104.93
New Zealand (23).....	72.38	-5.9	57.72	59.39	5.75	76.89	62.07	63.58	138.99	64.42	96.88	72.38
Norway (24).....	119.44	-1.5	95.26	101.45	2.98	121.29	97.91	103.71	145.01	95.52	126.00	119.44
Singapore (26).....	108.80	-1.9	86.77	100.45	2.32	110.89	89.52	102.77	174.28	81.21	126.64	108.80
South Africa (61).....	121.21	-1.0	104.50	120.75	5.32	136.57	101.25	90.93	148.00	100.00	175.00	121.21
Spain (42).....	150.00	-0.8	119.62	130.08	1.26	121.55	95.81	102.81	150.00	100.00	150.00	150.00
Sweden (32).....	115.24	-2.0	91.90	100.40	2.80	117.53	94.88	103.00	136.64	88.50	115.05	115.24
Switzerland (53).....	79.19	-4.0	63.15	67.28	2.53	82.50	66.60	70.89	111.11	73.65	98.61	79.19
United Kingdom (